



Educating. Enabling. Enriching

CAREER LAUNCHER FOUNDATION

ANNUAL REPORT FOR THE FINANCIAL YEAR 2025-26

THE BOARD OF DIRECTORS (as on March 31, 2026)

Mr. Satya Narayanan Ramakrishnan
Mr. Sreenivasan Ramakrishnan
Mr. Shiva Kumar Ramachandran

Chairman and Non-Executive Director
Non-Executive Director
Non-Executive Director

STATUTORY AUDITORS
(Financial Year 2025-26)

M/S. NKSC & CO.
Chartered Accountants
(Firm Registration No. 20076N)

REGISTERED OFFICE

A-45, First Floor, Mohan Co-operative
Industrial Estate, New Delhi-110044

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NOTICE

NOTICE IS HEREBY GIVEN THAT THE 6th ANNUAL GENERAL MEETING OF THE MEMBERS OF CAREER LAUNCHER FOUNDATION WILL BE HELD ON TUESDAY, SEPTEMBER 29, 2026, AT 02:00 P.M. AT THE REGISTERED OFFICE OF THE COMPANY SITUATED AT A-45, FIRST FLOOR, MOHAN CO-OPERATIVE INDUSTRIAL ESTATE, NEW DELHI- 110044, TO TRANSACT THE FOLLOWING BUSINESSES:

ORDINARY BUSINESS:

1. Adoption of Annual Audited Financial Statements for the Financial Year ended March 31, 2026;

To consider and if thought fit, to pass, with or without modifications, the following resolution as an **Ordinary Resolution**:

"**RESOLVED THAT** the Annual Audited Financial Statements of the Company for the Financial Year ended March 31, 2026, together with the notes thereto and reports of the Statutory Auditor and Board of Directors, thereon, be and are hereby considered, approved and adopted."

2. Retirement by Rotation;

To appoint a director in place of **Mr. Sreenivasan Ramakrishnan (DIN: 00034190)**, Director of the Company, who retires by rotation at the ensuing Annual General Meeting (AGM 2026), and being eligible, has offered himself for re-appointment.

To consider and if thought fit, to pass, with or without modifications, the following resolution as an **Ordinary Resolution**:

"**RESOLVED THAT** pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013, and the rules made there under (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof, for the time being in force), the approval of the Members of the Company be and is hereby accorded to the re-appointment of Mr. Sreenivasan Ramakrishnan (DIN: 00034190), Director of the Company, who retires by rotation, and being eligible has offered himself for re-appointment, as a Director liable to retire by rotation."

3. Approve the re-appointment of M/s. NKSC & Co., Chartered Accountants (Firm Registration No.: 20076N), as the Statutory Auditor of the Company for a period of One (1) year, i.e., for the Financial Year 2026-27;

To consider and if thought fit, to pass, with or without modifications, the following resolution as an **Ordinary Resolution**:

"**RESOLVED THAT** pursuant to the provisions of Sections 139, 142 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof for the time being in force) and based on the recommendation of the Board of Directors of the Company, the approval of the Members be and is hereby accorded to the re-appointment of M/s. NKSC & Co., Chartered Accountants (Firm Registration No.: 20076N), as the Statutory Auditor of the Company for a further period of One (1) year, to conduct the Statutory Audit

for the Financial Year 2026-27, and to hold office till the conclusion of the 7th Annual General Meeting of the Company to be held in the Financial Year 2027-28, at such terms and conditions, remuneration and reimbursement of out-of-pocket expenses as may be agreed upon between the Statutory Auditor and the Management of the Company.

RESOLVED FURTHER THAT for the purpose of giving effect to the above resolution, the Board, which shall include any Committee thereof, be and is hereby authorized, for and on behalf of the Company, to do all such acts, deeds, matters and things as it may, in its absolute discretion, deem necessary or desirable for such purpose with power to settle all questions, difficulties or doubts that may arise in regard to implementation of the above resolution, including but not limited to determination of scope of work, negotiating, finalizing, amending, signing, delivering, executing, the terms of appointment including any contracts or documents in this regard, or to avail such other services from the Statutory Auditor, as may be permitted by law, in order to fulfill any statutory requirements or other business purposes from time to time, on mutually agreed terms, without being required to seek any further consent or approval of the Members of the Company.”

By order of the Board
Career Launcher Foundation



Sreenivasan Ramakrishnan
Non-Executive Director
DIN: 00034190

Date: August 04, 2026
Place: New Delhi

NOTES:

1. A member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote instead of himself and such proxy need not be a member of the Company. Proxy in order to be effective must be deposited at the Company's Registered Office not less than 48 (Forty-Eight) hours before the commencement of the meeting. The instrument appointing the proxy is annexed as **Annexure- A**.

Further, a person can act as proxy on behalf of members not exceeding fifty (50) and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder.

2. Pursuant to the provisions of Section 113 of the Companies Act, 2013, Corporate Members intending to send their authorized representatives to attend the AGM are requested to send to the Company a certified copy of the Board Resolution authorizing their representative to attend and vote on their behalf at the Meeting.
3. Members/proxies/authorised representatives are requested to bring the duly filled Attendance Slip enclosed herewith to attend the Meeting.
4. Pursuant to the provisions of Section 91 of the Companies Act, 2013 and the applicable rules framed thereunder, the Register of Members and Share Transfer Books of the Company will remain closed from September 22, 2026, to September 29, 2026 (both days inclusive) for the purpose of the Annual General Meeting of the Company.
5. Members are requested to send their queries, if any, on the accounts and operations of the Company at compliance@cleducate.com well in advance, to enable the Company to respond to the queries received at the AGM.
6. Relevant documents referred to in the Notice and the accompanying Statement are open for inspection by the Members at the Registered Office of the Company on all working days, during business hours up to the date of the Meeting.
7. Only Bonafide Members of the Company whose names appear on the Register of Members/Proxy holders, in possession of valid attendance slips duly filled and signed will be permitted to attend the Meeting. The Company reserves its right to take all steps as may be deemed necessary to restrict non-members from attending the Meeting.
8. Additional Information, pursuant to Secretarial Standard 2 (SS- 2) as issued by the Institute of Company Secretaries of India ("ICSI") with respect to the Director's seeking appointment/ re-appointment is annexed as **Annexure B**.

9. Route Map and the prominent landmark is annexed as **Annexure C**.

**By order of the Board
Career Launcher Foundation**



Sreenivasan Kamakrishnan
Non-Executive Director
DIN: 00034190

Date: August 04, 2026
Place: New Delhi

Form No. MGT-11
Proxy form

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

CIN: U80902DL2020NPL372856

Name of the Company: Career Launcher Foundation

Registered Office: A-45, First Floor, Mohan Co-operative Industrial Estate, New Delhi-110044

Name of the members(s):

Registered address:

E-Mail Id:

Folio No.:

I, being the member (s) of shares of the above named company, hereby appoint

1. Name:
Address:
E-mail Id:
Signature:, or failing him.

2. Name:
Address:
E-mail Id:
Signature:, or failing him

3. Name:
Address:
E-mail Id:
Signature:, or failing him

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 6th Annual General Meeting of the Company, to be held on Tuesday, September 29, 2026, At 02:00 P.M.at the registered office of the Company

situated at A-45, First Floor, Mohan Co-operative Industrial Estate, New Delhi-110044 and at any adjournment thereof in respect of such resolutions as are indicated below:

S. No.	Resolution	For	Against
Ordinary Business:			
1.	To receive, consider and adopt the Annual Audited Financial Statements of the Company for the Financial Year ended March 31, 2026, along with the reports of the Statutory Auditors and Board of Directors thereon.		
2.	To appoint a director in place of Mr. Sreenivasan Ramakrishnan (DIN: 00034190), Director of the Company, who retires by rotation at the ensuing Annual General Meeting, and being eligible, has offered himself for re-appointment.		
3.	To approve the re-appointment of M/s. NKSC & Co., Chartered Accountants (Firm Registration No.: 20076N), as the Statutory Auditor of the Company for a period of One (1) year, i.e., for the Financial Year 2026-27.		

Signed this September____, 2026

Affix
Revenue
Stamp

Signature of the shareholder

Signature of first proxy holder

Signature of second proxy holder

Signature of third proxy holder

Note:
The proxy form in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the meeting.

ATTENDANCE SLIP FOR ATTENDING THE 6th ANNUAL GENERAL MEETING

Venue of the meeting: A-45, First Floor, Mohan Co-operative Industrial Estate, New Delhi-110044.

Date and Time: Tuesday, September 29, 2025, at 02:00 P.M.

Please fill the attendance slip and hand over at the entrance of the meeting venue

Regd. Folio No. or DP ID and Client ID	
Name of the Shareholder	
No. of Shares	

I certify that I am the registered Shareholder/ Proxy for the registered Shareholder of the Company holding _____ shares.

I hereby record my presence at the 6th Annual General Meeting of Career Launcher Foundation held on September 29, 2026, at 02:00 P.M at the Registered Office of the Company situated at A- 45, First Floor, Mohan Co-operative Industrial Estate, New Delhi-110044.

Signature of the Member/ Proxy

Annexure- B

Additional Information, pursuant to Secretarial Standard 2 (SS-2) as issued by the Institute of Company Secretaries of India (“ICSI”) with respect to the Director seeking appointment/ re-appointment is as follows:

S. No.	Particulars	
1.	Name of the Director	Mr. Sreenivasan Ramakrishnan (DIN: 00034190), pursuant to his retiring by rotation.
2.	Date of Birth and age	Date of Birth: September 17, 1966 Age: 59 years
3.	Date of First Appointment on the Board	March 16, 2021 as an Additional Director.
4.	Date of re- appointment	September 30, 2024.
5.	Qualification	He holds a bachelor's degree in science from Meerut University, a master's degree in technology from the Jawahar Lal Nehru University, New Delhi and a master's degree in business administration from Indian Institute of Management, Bangalore.
6.	Experience	He has more than 26 years of experience in the education sector.
7.	List of other Companies in which Directorship held (as on March 31, 2026)	• Career Launcher Infrastructure Private Limited • Storage Technologies And Automation Limited
8.	Chairman/ Member of Committees of Board of Directors of the Company	Nil
9.	Chairman/ Member of Committees of Board of Directors of other Companies	Member of the Nomination and Remuneration Committee of Storage Technologies and Automation Limited.
10.	No. of Equity Shares held in the Company (as on March 31, 2026)	Nil
11.	No. of Board Meetings attended during the Financial Year 2025-26	He attended 4 out of 4 Board Meetings held in the Financial Year 2025-26.
12.	Terms and Conditions of appointment/ re-appointment along with remuneration sought to be paid	As per Item No. 2 of this Notice, Mr. Sreenivasan Ramakrishnan retires by rotation at the ensuing AGM to be held on September 29, 2026, and being eligible has offered himself for re-appointment.
13.	The Remuneration last drawn	Nil
14.	Remuneration sought to be paid	No remuneration is sought to be paid to him from the Company.

15.	Relationship with other directors, Manager and Key Managerial Personnel	The proposed appointee director has no relationship with other directors, Manager and/or the Key Managerial Personnel of the Company. Except that Mr. Sreenivasan Ramakrishnan is brother of Mr. Satya Narayanan Ramakrishnan, who is the Promoter founder and a Whole Time Director on Board of CL Educate Limited-the Company's 100% Holding Company.
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**By order of the Board
Career Launcher Foundation**

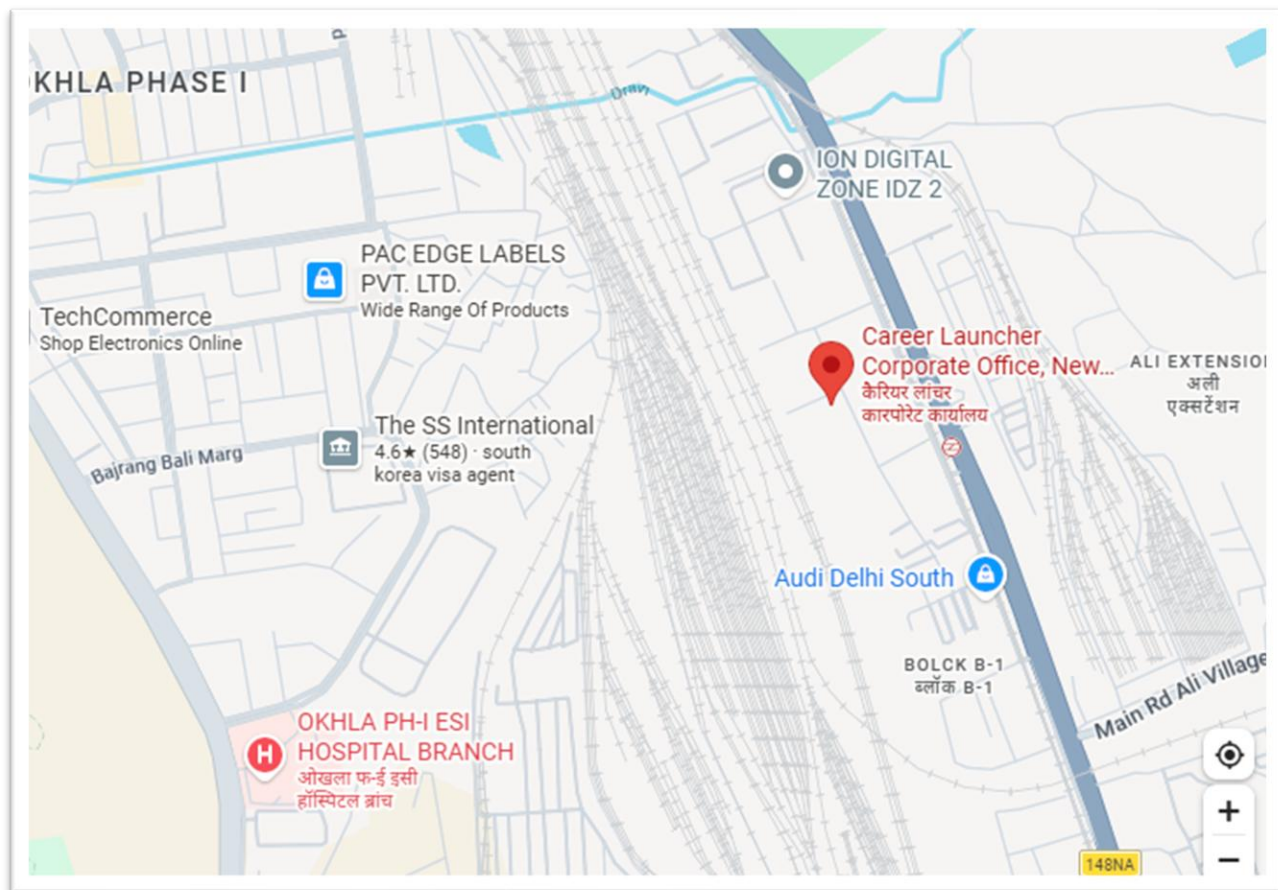


**Sreenivasan Ramakrishnan
Non-Executive Director
DIN: 00034190**



**Date: August 04, 2026
Place: Delhi**

ROUTE MAP FOR ATTENDING THE 6TH ANNUAL GENERAL MEETING



BOARD'S REPORT 2026

**To,
The Members,
Career Launcher Foundation**

Dear Member(s),

The Board of Directors of your Company takes pleasure in presenting the 6th (Sixth) Board's Report on the business and operations of Career Launcher Foundation (hereinafter referred to as **"the Company"** together with the Company's Audited Financial Statements and the Independent Auditor's Report thereon for the Financial Year ended March 31, 2026.

1. FINANCIAL HIGHLIGHTS/ SUMMARY

(Amount in Rs. Lakhs)

Particulars	March 31, 2026	March 31, 2025
Total Receipt/ Income		18.13
Total Expenditure	(2.44)	32.66
Surplus/ (Deficit) for the period	(2.44)	(14.53)

During the Financial Year 2025-26, your Company did not receive any donations in the form of CSR Contribution, as compared to Rs. 18.13 Lakhs received during the previous Financial Year 2024-25. Your Company spent an amount of Rs. 2.44 Lakhs towards the implementation of the CSR Projects and other expenses during the Financial Year 2025-26, as compared to a spend of about Rs. 32.66 Lakhs during the Financial Year 2024-25.

2. STATE OF COMPANY'S AFFAIRS

The Company has been incorporated as a Not-for-Profit Company under the Companies Act, 2013, and has registered itself with the Ministry of Corporate Affairs as an Implementing Agency to undertake Corporate Social Responsibility projects/activities/programs, for other entities. The Company continues to work towards benefiting the society at large.

3. DETAILS OF SUBSIDIARIES/ JOINT VENTURES/ ASSOCIATE COMPANIES AS ON THE DATE OF THIS REPORT

As on date of this report, your Company does not have any Subsidiary, Joint Venture or Associate Company.

4. CHANGE IN THE NATURE OF BUSINESS

There was no change in the nature of business of the Company during the year under review.

5. DIVIDEND

Under the applicable provisions of the Companies Act, 2013, your Company is prohibited from declaring dividends to its members as it is non-profit organization

6. CAPITAL AND FINANCE:

As on March 31, 2026;

- **Authorized Share Capital of the Company-** Rs. 2,00,000/- comprising 20,000 Equity Shares of face value Rs. 10/- each.
- **Paid-Up Share Capital of the Company-** Rs. 50,000/- comprising 5,000 equity shares of face value Rs. 10/- each.

During the year under review, your Company did not issue any shares during the year.

7. MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY WHICH HAVE OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR OF THE COMPANY TO WHICH THE FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT

No material changes or commitments have occurred after the closure of the Financial Year till the date of this report, which may affect the financial position of the Company.

8. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

During the year under review, the Company has not granted any loans, provided any guarantees, or made any investments under the provisions of Section 186 of the Act.

9. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

During the Financial Year 2025-26, the Company did not enter into any Related Party Transactions as defined under Sections 2(76) and 188 of the Companies Act, 2013.

Details of the Related Party Transactions as per the relevant Accounting Standards are given in Note No. 18 to the Financial Statements of the Company.

10. TRANSFER TO RESERVES

Pursuant to section 134(3)(j), there is no amount which the Board proposes to carry to any reserves.

Reserves and surplus as on 31 March 2026 stood at Rs. (26.55) Lakhs.

11. ANNUAL RETURN

Pursuant to Section 92(3) and Section 134(3)(a) of the Companies Act, 2013 read with Rule 12 of the Companies (Management and Administration) Rules, 2014, the copy of the Annual Return for the Financial Year 2025-26 is available on the website of the Company at the web link <https://www.clfoundation.in/investor.html> .

12. DISCLOSURE OF ENERGY CONSERVATION, TECHNOLOGY ABSORPTION & FOREIGN EXCHANGE EARNINGS & OUTGO

The Company does not carry any manufacturing activity, thus, disclosure requirements regarding energy conservation etc. under Section 134(3)(m) of the Act read with Rule 8(3) of the Companies (Accounts) Rules, 2014 are not applicable to the Company. However, wherever possible and feasible, continuous efforts have been made for conservation of energy and to minimize energy cost and to upgrade the technology with a view to increasing efficiency and to reduce the cost of operations.

During the Financial Year under review, the Foreign Exchange earnings and Foreign Exchange outgo were Nil.

13. SECRETARIAL STANDARDS ISSUED BY THE INSTITUTE OF COMPANY SECRETARIES OF INDIA (ICSI)

Your Company complies with the mandatory Secretarial Standards issued by the ICSI.

14. INTERNAL FINANCIAL CONTROL SYSTEMS

The Company has aligned its current system of Internal Financial Controls with the requirements of the Act, some of which are as under:

- i. Robust and fully functional accounting software to help with the accounting needs of the Company.
- ii. There is an appropriate maker-checker system in place, whereby there is complete manpower segregation to keep a check on accounting entries.

There are no adverse remarks or qualified opinion expressed by the Statutory Auditor in its report on Internal Financial Controls over financial reporting under Section 143 of the Act.

15. DIRECTORS

a) Appointments and Cessations during the Financial Year 2025-26:

- Mr. Satya Narayanan Ramakrishnan (DIN: 00307326) was appointed as an Additional Director on the Board of the Company on May 14, 2025, and was subsequently regularized as a Director (Category- Non- Executive Chairman) at the 5th AGM of the Company held on September 29, 2025, and

- Mr. Shiva Kumar Ramachandran (DIN: 00033503), retired by rotation at the 5th Annual General Meeting of the Company held on September 29, 2025 (during the Financial Year 2025-26) and was re-appointed thereat by the Members.

b) Retirement by Rotation at the 6th Annual General Meeting

Mr. Sreenivasan Ramakrishnan (DIN: 00034190) retires by rotation at the 6th Annual General Meeting, and being eligible, has offered himself for re-appointment. A resolution seeking members' approval for the re-appointment of Mr. Sreenivasan Ramakrishnan has been incorporated in the notice convening the 6th AGM of the Company.

c) Disclosure of Interest in other concerns

The Company has received the annual disclosures from all the Directors in the prescribed format, indicating their directorships and interest in other companies for the Financial Years 2025-26 and 2026-27.

The Company has also received confirmation from all Directors that as on March 31, 2026, none of them were disqualified from being appointed or continuing as Directors under Section 164(2) of the Companies Act, 2013.

d) Appointments & Cessations after the end of the Financial Year 2025-2026 till the date of this Report:

There were no appointments or cessations of Directors after the end of the Financial Year 2025-2026 and up to the date of this Report.

16. AUDITOR AND AUDITOR'S REPORT

At their respective meetings held on August 07, 2025, and September 29, 2025, the Board of Directors and Shareholders, approved the appointment of M/s. NKSC & Co., Chartered Accountants (Firm Registration No. 020076N), as the Statutory Auditor of the Company for the Financial Year 2025-26. The current term of M/s. NKSC & Co., Chartered Accountants as the Statutory Auditor of the Company expires at AGM 2026.

At its meeting held on August 04, 2026 the Board of Directors has approved the re-appointment of M/s. NKSC & Co., Chartered Accountants, as the Statutory Auditors of the Company for a further period of One year, i.e., to hold office from the conclusion of 6th Annual General Meeting of the Company to be held in the Financial Year 2026-27 till the conclusion of the 7th Annual General Meeting of the Company to be held during the Financial Year 2027-28, and has recommended the same to the shareholders for their approval.

The Company has received written consent from M/s. NKSC & Co., Chartered Accountants to act as the Statutory Auditor of the Company, along with a certificate stating that they satisfy the eligibility criteria provided under Section 141 of the Act read with the Rules made thereunder and that their re- appointment, if approved by the Members of the Company, shall be within the limits prescribed under the Act, and have confirmed that they are not disqualified for such re- appointment pursuant to the applicable provisions of the Act and the Rules made thereunder.

The proposal of re-appointment of M/s. NKSC & Co. Chartered Accountants, having FRN: 20076N as the Statutory Auditor of the Company for a further term of One (1) year i.e., to hold office from the conclusion of the 6th Annual General Meeting of the Company to be held in the Financial Year 2026-27 till the conclusion of its 7th Annual General Meeting to be held during the Financial Year 2027-28 is contained in the notice convening the 06th AGM of the Company.

Total fees paid/ payable by the Company to **M/s. NKSC & Co., Statutory Auditors** of the Company, pertaining to the Financial Year 2025-26 (excluding other expenses and taxes, if any) is stated below:

Particulars	Fees paid/ payable for FY 2025-26 (in Rs.)
Statutory Audit Fees	Rs. 40,000/- + GST

Statutory Auditor's Report 2026

There is no qualification, reservation, adverse remark or disclaimer made by the Statutory Auditor in their Auditor's/ CARO Report.

17. DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITORS UNDER SECTION 143(12) OF THE ACT OTHER THAN THOSE WHICH ARE REPORTABLE TO THE CENTRAL GOVERNMENT

The Statutory Auditors of the Company have not reported any fraud to the Board of Directors of the Company under the provisions of Section 143(12) of the Act.

18. CORPORATE GOVERNANCE

Your Company strives to ensure that the best Corporate Governance practices are identified, adopted and consistently followed. Your Company believes that good governance is the basis for sustainable growth of the business and for enhancement of stakeholder value.

As on the date of this report, your Company has 3 Directors on Board, Mr. Satya Narayanan Ramakrishnan, Mr. Shiva Kumar Ramachandran and Mr. Sreenivasan Ramakrishnan. All are Non-Executive Directors.

No remuneration has been paid to Directors.

19. NUMBER OF MEETINGS OF THE BOARD

Four (4) Board Meetings were held during the Financial Year under review. The dates of the Board Meeting along with the strength and number of Directors present are as stated below:

S. No.	Date	Board Strength	No. of Directors Present
1.	14-05-2025	2	2
2.	07-08-2025	3	3
3.	07-11-2025	3	3
4.	05-02-2026	3	3

• **Attendance at Board Meetings held during the afore-said period:**

Board Meetings held	No. of Meetings entitled to attend	No. of Meetings attended
Directors' Attendance		
Mr. Shiva Kumar Ramachandran	4	4
Mr. Sreenivasan Ramakrishnan	4	4
Mr. Satya Narayanan Ramakrishnan*	3	3

**Mr. Satya Narayanan Ramakrishnan was appointed at the Board Meeting held on May 14, 2025.*

The Company is/ was not required to constitute any committee of the Board pursuant to the provisions of the Act.

20. CORPORATE SOCIAL RESPONSIBILITY

The said provisions were not applicable to the Company during the year under review.

21. RISK MANAGEMENT

The Company has an in-built mechanism in all its operations to mitigate risks inherent to the industry in which the Company is operating.

22. WHISTLE BLOWER/ VIGIL MECHANISM

Section 177 of the Act related to the establishment of Vigil Mechanism is not applicable to your Company.

23. DISCLOSURES

- a. No Bonus Shares were declared for the Financial Year 2025-26.
- b. There was no amount which was required to be transferred to the Investor Education and Protection Fund (IEPF).
- c. Your Company has not issued any Equity shares with differential rights during the Financial Year under review.
- d. Your Company has not issued any Employees Stock options/ Sweat Equity Shares.
- e. Your Company has not redeemed any preference shares or Debentures during the Financial Year under review.
- f. Your Company has not accepted any Public Deposits.
- g. Your Company has not bought back any of its securities during the Financial Year under review.
- h. No significant material orders have been passed by any regulators or courts or tribunals against the Company impacting the going concern status and Company's operations in future.
- i. The maintenance of cost records as specified by the Central Government under sub-section (1) of Section 148 of the Act is not applicable to the Company.
- j. The provisions related to appointments of Independent Directors are not applicable to the Company. No independent director was appointed during the year. Accordingly, the requirement to provide a statement by the Board with regard to integrity, expertise and experience (including the proficiency) of the independent director does not arise.

- k. During the year under review, the Company did not make any application under the Insolvency and Bankruptcy Code, 2016, and hence no proceedings are pending under the Code.
- l. The requirement of stating the difference between the amount of valuation done at the time of one-time settlement and the valuation done while taking loans from the Banks or Financial Institutions does not arise, as the same is not applicable to the Company.
- m. There were no employees on the rolls of the Company. Hence, the statutory provisions of the Maternity Benefit Act 1961 were not applicable to the Company.

24. POLICY ON PREVENTION, PROHIBITION AND REDRESSAL OF SEXUAL HARASSMENT OF WOMEN AT WORKPLACE

During the year under review, there were no employees on the payroll of the Company. Hence, the requirement of constituting an Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules framed thereunder were not applicable on your Company.

In order to empower women, and protect women against sexual harassment, there is a comprehensive policy on prevention, prohibition and redressal of sexual harassment of Women at workplace adopted by CL Educate Limited ("CL"), 100% holding company of the Company, that is in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules framed thereunder that covers the employees of your Company as well. CL has constituted an Internal Complaints Committee in accordance with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, and Rules made thereunder.

All employees (permanent, contractual, temporary, trainees) are covered under this policy. This policy allows employees to report instances of sexual harassment at the workplace. The Internal Complaints Committee is empowered to look into all complaints of sexual harassment and facilitate free and fair enquiry process with clear timelines.

Report on Sexual Harassment Complaints for the Financial Year 2025-26:

S. No.	Particulars	Financial Year 2025-26
1	The number of sexual harassment complaints received during the year	NIL
2	The number of such complaints disposed of during the year.	NIL
3	The number of cases pending for a period exceeding ninety days.	NIL

25. DIRECTORS' RESPONSIBILITY STATEMENT

To the best of our knowledge and belief and according to the information and explanations obtained by us, your Directors make the following statements in terms of Section 134(3)(c) of the Act:

- a) in the preparation of the Annual Accounts for the Financial Year ended March 31, 2026, the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;
- b) the Directors have selected such accounting policies and applied them consistently and made judgments and

estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at the end of the Financial Year ended March 31, 2026, and of the Profit/Loss of the Company for that period;

- c) the Directors have taken proper and sufficient care with the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) the Directors have prepared the Annual Financial Statements/Annual Accounts on a 'going concern' basis; and
- e) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and such systems are adequate and operating effectively.

26. ACKNOWLEDGEMENT

Your Directors take this opportunity to thank the Company's shareholders, vendors, suppliers and bankers for their support and look forward to their continued support in the future.

For Career Launcher Foundation



Shiva Kumar Ramachandran
Non-Executive Director
DIN: 00033503



Sreenivasan Ramakrishnan
Non-Executive Director
DIN: 00034190

Date: August 04, 2026

Place: New Delhi

Career Launcher Foundation

Statutory Audit for the year
ended March 31, 2026

INDEPENDENT AUDITOR'S REPORT**To the Members of Career Launcher Foundation****Report on the Audit of the Ind AS Financial Statements****Opinion**

We have audited the accompanying Ind AS financial statements of Career Launcher Foundation ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Income and Expenditure account (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and notes to the Ind AS financial statements including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "Ind AS financial statements")

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Ind AS financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Indian Accounting Standards ("Ind AS") prescribed under section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, of the state of affairs of the Company as at March 31, 2026, its (loss) (including other comprehensive income), its changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Ind AS Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of the Act and Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Ind AS financial statements.



Material Uncertainty Related to Going Concern

We draw attention to the following notes to the financial statements:

Note 24 to the financial statements, which indicates the current liabilities exceeded its current assets and it has accumulated losses which has resulted in incremental reduction in the net worth as compared to previous financial year leading to a material uncertainty about the Company's ability to continue as a 'going concern'.

However, the Company continues to prepare its financial statements on a 'going concern' basis for the reasons stated in the said note.

Our report is not modified in respect of this matter.

Information Other than the Financial Statements and Auditor's Report thereon

The Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the financial statements and our auditor's report thereon. The Report is expected to be made available to us after the date of this auditor's report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Ind AS financial statements that give a true and fair view of the financial position, financial performance (including other comprehensive income), changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including Ind AS prescribed under section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the



preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained



up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Ind AS financial statements, including the disclosures, and whether the Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matter

The audit of financial statements for the year ended March 31, 2025, was carried out and reported by Rakesh K. & Sehgal & Co., Chartered Accountants vide their unmodified audit report dated 29 June 2025, whose report has been furnished to us by the management and which has been relied upon by us for the purpose of our review of the Statement.

Report on Other Legal and Regulatory Requirements

- (1) This report does not contain a statement on the matters specified in paragraphs 3 and 4 of the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of section 143(11) of the Act, since in our opinion and according to the information and explanations given to us, the said Order is not applicable to the Company.
- (2) As required by section 143(3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b. Except for the possible effects of the matter described below in the point i (vi) of our report, in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those;
 - c. The Balance Sheet, the Statement of Income and Expenditure Account (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this report are in agreement with the books of account;



- d. In our opinion, the aforesaid Ind AS financial statements comply with the Ind AS prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended;
- e. The matter described under the Material Uncertainty Related to Going Concern, may have an adverse effect on the functioning of the Company.
- f. On the basis of the written representations received from the directors as on March 31, 2026, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of section 164(2) of the Act;
- g. With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, we give our separate report in "Annexure 1".
- h. In our opinion and to the best of our information and according to the explanations given to us, the Company has not given any managerial remuneration. So section 197 of the Act related to the managerial remuneration is not applicable.
- i. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - (i) The Company does not have any pending litigations which would impact its financial position;
 - (ii) The Company did not have any long-term contracts including derivative contracts. Hence, the question of any material foreseeable losses does not arise;
 - (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company;
 - (iv) (a) The Management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;



(iv) (b) The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been received by the Company from any person or entity, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(iv) (c) Based on the audit procedures that are considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

(v) The Company has not declared nor paid any dividend during the year. Hence, reporting the compliance with section 123 of the Act is not applicable.

(vi) Based on our examination, which included test checks, the Company has used accounting softwares for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated starting from 18 June 2025 to 31 March 2026 for all relevant transactions recorded in the software. During the course of our audit, we did not come across any instance of the audit trail feature being tampered with. Further, the audit trail feature was not enabled in the financial year 2024-25, hence, we cannot comment upon the preservation of audit trail as per the statutory requirements for record retention.

For NKSC & Co.

Chartered Accountants

ICAI Firm Registration No. 020076N


Priyank Goyal

Partner

Membership No.: 521986

UDIN: 26521986FXQOHC1299

Place: New Delhi

Date: May 13, 2026

Annexure 1 to the Independent Auditor's Report

[Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the members of **Career Launcher Foundation** on the financial statements for the year ended March 31, 2026]

Report on the Internal Financial Controls over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **Career Launcher Foundation** ("**the Company**") as of March 31, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing specified under section 143(10) of the Act to the extent applicable to an audit of internal financial controls, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness.

Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting with reference to Ind AS financial statements and such internal financial controls over financial reporting with reference to financial statements were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For **NKSC & Co.**

Chartered Accountants

ICAI Firm Registration No.020076N



Priyank Goyal

Partner

Membership No. 521986

UDIN: 26521986FXQOHC1299

Place: New Delhi

Date: May 13, 2026

Career Launcher Foundation
Balance Sheet as at March 31, 2026
(All amounts are Rupees in Lakh unless otherwise stated)

	Note	As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
Assets				
Current assets				
Financial assets				
(i) Cash and cash equivalents	3	5.69	5.93	9.04
Other current assets	4	0.45	0.45	5.63
Total current assets		6.14	6.38	14.68
Total		6.14	6.38	14.68
Equity and liabilities				
Equity				
Equity share capital	5	0.50	0.50	0.50
Other equity	6	(26.55)	(24.11)	(9.58)
		(26.05)	(23.61)	(9.08)
Current liabilities				
Financial liabilities				
(i) Trade payables				
- total outstanding dues of micro and small enterprises;	7	0.12	-	-
- total outstanding dues of creditors other than micro and small enterprises	8	31.96	29.82	24.30
Other current liabilities		0.10	0.16	0.06
Total current liabilities		32.19	29.99	24.36
Total liabilities		32.19	29.99	24.36
Total equity and liabilities		6.14	6.38	15.27
Summary of material accounting policies	2			
The accompanying notes 1 to 26 are an integral part of these financial statements.				

As per our report of even date.

For NKSC & Co.
Chartered Accountants
Firm registration No. 020076N

Priyank Goyal
Partner
Membership No. 521986
UDIN: 26521986FXQOHC1299

Place: New Delhi
Date: May 13, 2026

For and on Behalf of the Board of Director of
Career Launcher Foundation

R. Sreenivasan
Director
DIN: 00034190

Place: New Delhi
Date: May 13, 2026

Shiva Kumar R.
Director
DIN: 00033503

Place: New Delhi
Date: May 13, 2026



Career Launcher Foundation
Statement of profit and loss for the year ended March 31, 2026
(All amounts are Rupees in Lakh unless otherwise stated)

	Note	Year ended March 31, 2026	Year ended March 31, 2025
Revenue			
Revenue from operations	9	-	18.13
Total revenue		-	18.13
Expenses			
Utilization on project activities	10	-	24.13
Finance costs	11	0.003	-
Other expenses	12	2.43	8.53
Total expenses		2.44	32.66
(Loss) before tax		(2.44)	(14.53)
Less: Tax expense			
- Current tax		-	-
Tax expense		-	-
(Loss) after tax		(2.44)	(14.53)
Other comprehensive income			
Items that will not be reclassified to statement of profit and loss		-	-
Other comprehensive income for the period (net of tax)		-	-
Total comprehensive Income		(2.44)	(14.53)

Earnings/(loss) per equity share (in Rs.):
Nominal value of Rs.10 each

Basic and Diluted earning per share 13 (48.75) (290.67)

Summary of material accounting policies
The accompanying notes 1 to 26 are an integral part of these financial statements.

As per our report of even date.

For NKSC & Co.
Chartered Accountants
Firm registration No. 020076N

Priyank Goyal
Partner
Membership No.: 521986
UDIN: 26521986FXQOHC1299

Place: New Delhi
Date: May 13, 2026

For and on Behalf of the Board of Director of
Career Launcher Foundation

R. Sreenivasan
Director
DIN: 00034190

Shiva Kumar R.
Director
DIN: 00033503

Place: New Delhi
Date: May 13, 2026

Place: New Delhi
Date: May 13, 2026



Career Launcher Foundation
Cash Flow Statement for the year March 31, 2026
(All amounts are Rupees in Lakh unless otherwise stated)

		Year ended March 31, 2026	Year ended March 31, 2025
A Cash flow from operating activities			
Net loss before tax		(2.44)	(14.53)
Operating Loss before working capital changes		(2.44)	(14.53)
Adjustments for (increase) / decrease in operating assets:			
Trade receivables		-	5.18
Adjustments for increase / (decrease) in operating liabilities:			
Trade payables		2.20	6.23
Other current liabilities		-	-
Cash generated from/(used in) operations		(0.24)	(3.12)
B Cash flow from investing activities:			
Investment made during the year		-	-
Net cash (used in) investing activities	(B)	-	-
C Cash Flow from financing activities:			
Loans taken during the year		-	-
Net cash generated from/(used in) financing activities	(C)	-	-
Net decrease in cash and cash equivalents	(A+B+C)	(0.24)	(3.12)
Cash and cash equivalents			
-At beginning of the year		5.93	9.04
-At end of the year		5.69	5.93
Cash and cash equivalents comprise			
Balances with banks:			
– on current accounts		5.69	5.93
Cash on hand		-	-
		5.69	5.93
Total cash and bank balances at end of the year		5.69	5.93

Notes :

i. Components of cash and cash equivalents (refer note 3)

Balances with banks
– on current accounts
– cash on hand

	5.69	5.93
	-	-
	5.69	5.93

ii. The cash flow statement has been prepared under the indirect method as set out in Ind AS 7 Cash Flow Statements.

iii. The above statement of cash flows should be read in conjunction with the accompanying notes 1 to 26.

As per our report of even date.

For NKSC & Co.
Chartered Accountants
Firm registration No. 020076N

Priyank Goyal
Partner
Membership No: 521986
UDIN: 26521986FXQOHC1299

Place: New Delhi
Date: May 13, 2026

For and on Behalf of the Board of Director of
Career Launcher Foundation


R. Sreenivasan
Director
DIN: 00034190

Place: New Delhi
Date: May 13, 2026


Shiva Kumar R.
Director
DIN: 00033503

Place: New Delhi
Date: May 13, 2026



Career Launcher Foundation
Statement of changes in equity for the year ended March 31, 2026
(All amounts are Rupees in Lakh unless otherwise stated)

A. Equity Share capital

	Number	Amount
Equity share capital at the beginning and end of the year	5,000	0.50

B. Other Equity

Particulars	Attributable to owners of the company		
	Reserves & Surplus Retained earnings	Remeasurement of defined benefit plans	Total attributable to to owners of the company
Balance as on April 01, 2024	(9.58)	-	(9.58)
(Loss) for the year	(14.53)	-	(14.53)
Other comprehensive Income	-	-	-
Total Comprehensive Income	(24.11)	-	(24.11)
Balance as at March 31, 2025	(24.11)	-	(24.11)
(Loss) for the year	(2.44)	-	(2.44)
Other comprehensive Income	-	-	-
Total Comprehensive Income	(2.44)	-	(2.44)
Balance as at March 31, 2026	(26.55)	-	(26.55)

Summary of material accounting policies
The accompanying notes 1 to 26 are an integral part of these financial statements.
As per our report of even date

For NKSC & Co.
Chartered Accountants
Firm registration No. 020076N

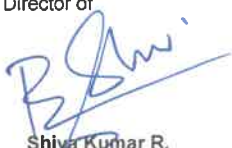

Priyank Goyal
Partner
Membership No.: 521986
UDIN: 26521986FXQOHC1299

Place: New Delhi
Date: May 13, 2026

For and on Behalf of the Board of Director of
Career Launcher Foundation


R. Sreenivasan
Director
DIN: 00034190

Place: New Delhi
Date: May 13, 2026


Shiva Kumar R.
Director
DIN: 00033503

Place: New Delhi
Date: May 13, 2026



Career Launcher Foundation**Notes to the financial statements for the year ended March 31, 2026***(All amounts are Rupees in Lakh unless otherwise stated)***3 Cash and cash equivalents**

Balances with banks in current account

As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
5.69	5.93	9.04
5.69	5.93	9.04

Note:

(i) The Company's exposure to liquidity risks are disclosed in Note 19

4 Other current assets

Security deposit
Other advance given
Balance with Government authorities

As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
0.10	0.10	0.10
-	-	5.18
0.35	0.35	0.35
0.45	0.45	5.63

5 Equity share capital

a. The Company has only one class of share capital having a par value of ₹ 10 per share, Referred to herein as equity shares.

Authorised shares

20,000 (March 31, 2025: 20,000, April 01, 2024: 20,000) equity shares of INR 10 each fully paid up

As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
2.00	2.00	2.00

Issued, subscribed and fully paid-

5000 (March 31, 2025: 5000, April 01, 2024: 5000) equity shares of INR 10 each fully paid up

As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
0.50	0.50	0.50
0.50	0.50	0.50

b. Reconciliation of the equity shares outstanding at the beginning and at the end of the reporting year.

Particulars

Shares outstanding at the beginning
Shares outstanding at the end

As at March 31, 2026		As at March 31, 2025		As at April 01, 2024	
Number	Amount	Number	Amount	Number	Amount
5,000	0.50	5,000	0.50	5,000	0.50
5,000	0.50	5,000	0.50	5,000	0.50

c. Terms/rights attached to equity share

Voting

Each holder of equity shares is entitled to one vote per share held.

Dividends

The Company declares and pays dividends in Indian rupees. The dividend proposed by the Board of Directors is subject to approval of the shareholders in ensuing Annual General Meeting except in the case where interim dividend is distributed. The Company has not distributed any dividend in the current year and previous year.

Liquidation

In the event of liquidation of the Company, the holders of equity shares shall be entitled to receive all of the remaining assets of the Company after distribution of all preferential amounts, if any. Such distribution amounts will be in proportion to the number of equity shares held by the shareholders.



1. Corporate Information

Career Launcher Foundation was incorporated in India on November 06th, 2020. The Company is having its registered and corporate office at A-45, First Floor, Mohan Co-operative Industrial Estate, New Delhi.

The Company is a subsidiary of CL Educate Limited.

2. (A) General Information and compliance with IND AS

The financial statements of the Company have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs ('MCA') under section 133 of the Companies Act, 2013 ('Act') read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other relevant provisions of the Act.

(B). Material accounting Policies

Basis of preparation:

These financial statements ("financial statements") of the Company have been prepared in accordance with Indian Accounting Standard ("Ind AS") and comply with requirements of Ind AS notified under section 133 of the Companies Act, 2013 ("the Act"), read together with the Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time, stipulation contained in Schedule III (Revised) and other pronouncements/ provisions of applicable laws. These financial statements are authorized for issue on May 13, 2026 in accordance with a resolution of the Board of Directors. The Board of Directors can permit the revision to the financial statements after obtaining necessary approvals or at the instance of regulatory authorities as per provisions of the Act.

These financial statements have been prepared using the significant accounting policies and measurement basis summarized below. These accounting policies have been used consistently throughout all periods presented in these financial statements, unless stated otherwise

The financial statements have been prepared on a historical cost basis, except for the following assets and liabilities which have been measured at fair value:

- i. Derivative financial instruments;
- ii. Certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments);
- iii. Defined benefit plans- plan assets measured at fair value; and
- iv. Share based payments.

The Company presents assets and liabilities in the balance sheet based on current/non-current classification. An asset is treated as current if it satisfies any of the following conditions:

- i. Expected to be realised or intended to be sold or consumed in normal operating cycle;
- ii. Held primarily for the purpose of trading;
- iii. Expected to be realised within twelve months after the reporting period; or
- iv. Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.



All other assets are classified as non-current.

A liability is current if it satisfies any of the following conditions:

- i. It is expected to be settled in normal operating cycle;
- ii. It is held primarily for the purpose of trading;
- iii. It is due to be settled within twelve months after the reporting period; or
- iv. There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and its realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

The financial statements of the Company are presented in Indian Rupees (Rs.), which is also its functional currency and all amounts disclosed in the financial statements and notes have been rounded off to the nearest lac as per the requirement of Schedule III to the Act, unless otherwise stated.

Material accounting policies

(i) Fair value measurements

The Company measures financial instruments at fair value which is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between independent market participants at the measurement date.

The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 – Quoted (unadjusted) market prices in active markets for identical assets or liabilities;

Level 2 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; and

Level 3 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.



The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. For assets and liabilities that are recognised in the balance sheet at fair value on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

(ii) Revenue

Revenue for the Foundation primarily comprises donations and contributions received from corporate donors (including the Parent Company), institutions, and other benefactors for the purpose of carrying out Corporate Social Responsibility (CSR) and charitable activities.

Donations are recognized as revenue when the Foundation obtains control over the resources and the right to receive the donation is established, which generally coincides with the actual receipt of funds. Donations received in kind are recognized at fair value only when the fair value can be reliably measured.

Donations received with specific restrictions or conditions attached (e.g., funds to be utilized for a specific project or over a specified period) are initially recorded as a liability (Corpus/Project Fund) and are recognized as income in the Statement of Income and Expenditure only to the extent that the expenses for the specified purpose have been incurred during the reporting period.

(iii) Property, plant and equipment Measurement at recognition:

Property, plant and equipment are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.

Cost comprises the purchase price, borrowing costs if capitalisation criteria are met and any directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discounts and rebates are deducted in arriving at the purchase price. The cost of an item of property, plant and equipment shall be recognised as an asset if, and only if:

- a) it is probable that future economic benefits associated with the item will flow to the entity; and
- b) the cost of the item can be measured reliably.

Property, plant and equipment under construction are disclosed as capital work-in-progress. Cost of construction that relate directly to specific property, plant and equipment and that are attributable to construction activity in general are included in capital work-in-progress.

Subsequent expenditure related to an item of property, plant and equipment is added to its book value only if it increased the future benefits from the existing asset beyond its previously assessed standard of performance. All other expenses on existing assets, including day-to-day repair and maintenance expenditure and cost of replacing parts, are charged to the Statement of Profit and Loss for the period during which such expenses are incurred.



Depreciation

Depreciation is calculated on cost of items of property, plant and equipment less their estimated residual value over their useful life using straight line method and is recognised in the statement of profit and loss.

The estimated useful lives of items of property, plant and equipment for the current and comparative periods are as under and the same are equal to lives specified as per schedule II of the Act. Freehold land is not depreciated.

Based on technical evaluation and consequent advice, the management believes that its estimates of useful lives as given above best represent the period over which management expects to use these assets. Depreciation on addition to property, plant and equipment is provided on pro-rata basis from the date the assets are ready for intended use. Depreciation on sale/discard from property, plant and equipment is provided for up to the date of sale, deduction or discard of property, plant and equipment as the case may be.

Depreciation method, useful lives and residual values are reviewed at each financial year-end, and changes, if any, are accounted for prospectively.

Derecognition:

An item of property, plant and equipment and any significant part initially recognised is de-recognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds or amount of security deposit adjusted and the carrying amount of the asset) is included in the Statement of

Profit and Loss when the asset is de-recognised.

(iv) Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses if any.

Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortisation period or method, as appropriate, and are treated as changes in accounting estimates.

The amortisation expense on intangible assets with finite lives is recognised in the statement of profit and loss unless such expenditure forms part of carrying value of another asset.

Amortisation is calculated over their estimated useful lives using the straight-line method over the life of 5 years.



The residual values, useful lives and method of depreciation of intangible assets are reviewed at each financial year end and adjusted prospectively, if appropriate

An intangible asset is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising upon derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss. when the asset is derecognised.

(v) **Income taxes**

Tax expense is the aggregate amount included in the determination of profit or loss for the period in respect of current tax and deferred tax.

Current income tax

Current income tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income-tax Act, 1961 and rules thereunder. Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date. Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in OCI or inequity).

Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their book bases. Deferred tax liabilities are recognised for all temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.



Minimum Alternate Tax ("MAT") credit is recognised as an asset only when and to the extent there is convincing evidence that the relevant members of the Company will pay normal income tax during the specified period. Such asset is reviewed at each reporting period end and the adjusted based on circumstances then prevailing.

(vi) Impairment of non-financial assets

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the

Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's ("CGU") fair value less costs of disposal and its value in use.

Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded Company's or other available fair value indicators.

The Company bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Company's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets/forecasts, the Company extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. In any case, this growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used.

Impairment losses, including impairment on inventories, are recognised in the Statement of Profit and Loss.

An assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the Statement of Profit and Loss unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.



(vii) **Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets

Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss ("FVTPL"), transaction costs that are attributable to the acquisition of the financial asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified as follows:

Financial assets at amortised cost

A 'financial asset' is measured at the amortised cost where the asset is held within a business model whose objective is to hold assets for collecting contractual cash flows; and contractual terms of the asset give rise to cash flows on specified dates that are solely payments of principal and interest.

After initial measurement, such financial assets are subsequently measured at amortised cost using the EIR method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The interest income from these financial assets is included in finance income in the standalone statement of profit and loss. The losses arising from impairment are recognised in the standalone statement of profit and loss. This category generally applies to trade and other receivables.

Financial assets at fair value through other comprehensive income

Assets that are held for collection of contractual cashflows and for selling the financial assets, where the cash flow represent solely payments of principal and interest, are measured at fair value through other comprehensive income ("FVOCI"). The Company has not designated any financial asset in this category.

Financial asset included within the OCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in OCI. Interest income is recognized in statement of profit and loss for debt instruments. On derecognition of the asset, cumulative gain or loss previously recognized in OCI is reclassified from OCI to statement of profit and loss.

Financial assets at fair value through profit or loss

Fair Value Through Profit or Loss ("FVTPL") is a residual category for financial asset. Any financial asset, which does not meet the criteria for categorisation as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the Company may elect to designate a financial asset which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Financial assets included within the FVTPL category are measured at fair value with all changes recognised in the Standalone Statement of Profit and Loss. The Company has not designated any financial asset in this category.



Equity instruments

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which

Ind AS 103 'Business Combinations' applies are Ind AS classified as at FVTPL. Equity instruments included within the FVTPL category are measured at fair value with all changes recognised in the Statement of Profit and Loss.

For all other equity instruments, the Company may make an irrevocable election to present in other comprehensive income subsequent changes in the fair values. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognised in the OCI. There is no recycling of the amounts from OCI to profit or loss, even on sale of investment. However, the Company may transfer the cumulative gain or loss within equity.

De-recognition

A financial asset is derecognised when the contractual rights to receive cash flows from the asset have expired or the Company has transferred its rights to receive the contractual cash flows from the asset in a transaction in which substantially all the risks and rewards of ownership of the asset are transferred.

Impairment of financial assets

The Company measures the Expected Credit Loss ("ECL") associated with its assets based on historical trends, industry practices and the general business environment in which it operates. The impairment methodology applied depends on whether there has been a significant increase in credit risk. ECL impairment loss allowance (or reversal) recognised during the period is recognised as income/expense in the Statement of Profit and Loss under the head 'other expenses'.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified as measured at amortised cost or fair value through profit and loss.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts and derivative financial instruments.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

a) Financial liabilities at FVTPL

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term.



This category includes derivative financial instruments entered into by the Company that are not designated as hedging instruments in hedge relationships as defined by Ind AS 109.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/losses are recognised in the Statement of Profit and Loss, except for those attributable to changes in own credit risk, which are recognised in OCI. These gains/loss are not subsequently transferred to the Statement of Profit and Loss.

b) Financial liabilities at amortised cost

After initial recognition, financial liabilities designated at amortised costs are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in Statement of Profit and Loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The amortisation is included as finance costs in the Statement of Profit and Loss.

De-recognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

Derivative financial instruments

Derivatives are initially recognised at fair value on the date of executing a derivative contract and are subsequently remeasured to their fair value at the end of each reporting period. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative. Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recognised in the Statement of Profit and Loss immediately, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

(viii) Leases

The Company as a lessee

The Company enters into an arrangement for lease of buildings. Such arrangements are generally for a fixed period but may have extension or termination options. In accordance with Ind AS 116 – Leases, at inception of the contract, the Company assesses whether a contract is, or contains a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to control the use of an asset (the underlying asset) for a period of time in exchange for consideration'.



To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

a) The contract involves the use of an identified asset – this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;

b) The Company has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and

c) The Company assesses whether it has the right to direct 'how and for what purpose' the asset is used throughout the period of use. At inception or on reassessment of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices. However, for the leases of land and buildings in which it is a lessee, the Company has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

Measurement and recognition of leases as a lessee

The Company has elected not to apply the requirements of Ind AS 116 – Leases to short-term leases of all assets that have a lease term of 12 months or less and leases for which the underlying asset is of low value. The lease payments associated with these leases are recognized as an expense on a straight-line basis over the lease term. The company has not entered in any long term lease agreement.

(ix) Non-current assets classified as held for sale

Non-current assets classified as held for sale are presented separately in the Balance Sheet and measured at the lower of their carrying amounts immediately prior to their classification as held for sale and their fair value less costs to sell. Once classified as held for sale, the assets are not subject to depreciation or amortisation. Any gain or loss arises on remeasurement, or sale is included in the Statement of Profit and Loss.

If an entity has classified an asset (or disposal group) as held for sale, but the held-for-sale criteria as specified in standard are no longer met, the entity shall cease to classify the asset (or disposal group) as held for sale.

The Company measures a non-current asset that ceases to be classified as held for sale (or ceases to be included in a disposal group classified as held for sale) at the lower of:

- a) Its carrying amount before the asset (or disposal group) was classified as held for sale, adjusted for any depreciation, amortisation or revaluations that would have been recognised had the asset (or disposal group) not been classified as held for sale; and
- b) its recoverable amount at the date of the subsequent decision not to sell.

(x) Employee benefits

Contribution to provident and other funds

Retirement benefit in the form of provident fund is a defined contribution scheme. The Company has no obligation, other than the contribution payable to the provident fund. The Company recognises contribution payable to the provident fund scheme as an expense, when an employee renders the related service. If the contribution payable to the scheme for service received before the balance sheet date exceeds the contribution already paid, the deficit payable to the scheme is recognised as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution



due for services received before the balance sheet date, then excess is recognised as an asset to the extent that the pre-payment will lead to, for example, a reduction in future payment or a cash refund.

Gratuity

Gratuity is a defined benefit scheme. The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method. The Company recognises termination benefit as a liability and an expense when the Company has a present obligation as a result of past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. If the termination benefits fall due more than twelve months after the balance sheet date, they are measured at present value of future cash flows using the discount rate determined by reference to market yields at the balance sheet date on government bonds.

Re-measurements, comprising actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through Other Comprehensive Income ("OCI") in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in Statement of Profit and Loss on the earlier of:

- The date of the plan amendment or curtailment, and
- The date that the Company recognises related restructuring cost

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset.

The Company recognises the following changes in the net defined benefit obligation as an expense in the Statement of Profit and Loss:

- Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements; and
- Net interest expense or income

Compensated absences

The Company treats accumulated leave expected to be carried forward beyond twelve months, as long-term employee benefit which are computed based on the actuarial valuation using the projected unit credit method at the period end. Actuarial gains/losses are immediately taken to the Statement of Profit and Loss and are not deferred. The Company presents the leave as a current liability in the balance sheet to the extent it does not have an unconditional right to defer its settlement for twelve months after the reporting date. Where Company has the unconditional legal and contractual right to defer the settlement for a period beyond twelve months, the balance is presented as a non-current liability.

Accumulated leave, which is expected to be utilized within the next twelve months, is treated as short term employee benefit. The Company measures the expected cost of such absences as the additional amount that it expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

All other employee benefits payable/available within twelve months of rendering the service are classified as short-term employee benefits. Benefits such as salaries, wages, bonus, etc. are recognised in the Statement of Profit and Loss in the period in which the employee renders the related service.

(xi) Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand, cheques on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above.



(xii) Segment reporting

The Board of Directors has been identified as the Chief Operating Decision Maker ('CODM'), as they are responsible for all major decisions regarding the formulation and execution of the Foundation's CSR strategy, preparation of budgets, planning, program implementation, and partnership alliances. The Board reviews the results of the Foundation's activities on a periodic basis. Given that the Foundation operates as a not-for-profit entity focused on implementing Corporate Social Responsibility initiatives, all activities are directed towards social welfare and education enhancement programs. The CODM assesses the performance of the Foundation based on programmatic impact and fund utilization rather than commercial profitability metrics. Accordingly, there is only one reportable segment for the Company, which is "CSR Implementation and Social Welfare Programs", and therefore, no separate segment disclosures have been made in accordance with Ind AS 108 – Operating Segments.

(xiii) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the standalone statement of profit and loss, net of any reimbursement. These estimates are reviewed at each reporting date and adjusted to reflect current best estimates.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost..

(xiv) Contingent liabilities

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognised because it cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the financial statements. Contingent assets are only disclosed when it is probable that the economic benefits will flow to the entity.

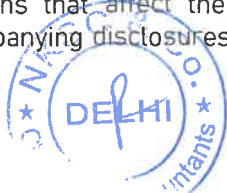
(xv) Earnings per share

Basic earnings/ (loss) per share are calculated by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the year is adjusted for events, other than conversion of potential equity shares, that have changed the number of equity shares outstanding without a corresponding change in resources.

For the purpose of calculating diluted earnings/(loss) per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares except where result would be antidilutive

(xvi) Material management judgement in applying accounting policies and estimation uncertainty

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities at the date of



the financial statements. Estimates and assumptions are continuously evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable

under the circumstances.

Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

In particular, the Company has identified the following areas where material judgements, estimates and

assumptions are required. Further information on each of these areas and how they impact the various accounting policies are described below and also in the relevant notes to the financial statements. Changes in estimates are accounted for prospectively. Judgements

In the process of applying the Company's accounting policies, management has made the following judgements, which have the most material effect on the amounts recognised in the financial statements:

a) Contingencies

Contingent liabilities may arise from the ordinary course of business in relation to claims against the Company, including legal, contractor, land access and other claims. By their nature, contingencies will be resolved only when one or more uncertain future events occur or fail to occur. The assessment of the existence, and potential quantum, of contingencies inherently involves the exercise of material judgments and the use of estimates regarding the outcome of future events.

b) Recognition of deferred tax assets

The extent to which deferred tax assets can be recognised is based on an assessment of the probability that future taxable income will be available against which the deductible temporary differences and tax loss carry-forward can be utilised. In addition, material judgement is required in assessing the impact of any legal or economic limits or uncertainties in various tax jurisdictions.

ii) Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market change or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

a) Useful lives of tangible/intangible assets

The Company reviews its estimate of the useful lives of tangible/intangible assets at each reporting date, based on the expected utility of the assets.

b) Defined benefit obligation

The cost of the defined benefit plan and other post-employment benefits and the present value of such obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and future pension increases. In view of the complexities involved in the valuation and its long-term nature, a defined benefit



obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

c) Impairment of non-financial assets

In assessing impairment, Company estimates the recoverable amount of each asset or cash-generating units based on expected future cash flows and uses an interest rate to discount them. Estimation uncertainty relates to assumptions about future operating results and the determination of a suitable discount rate.

d) Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the Balance Sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the DCF model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

(xvii) Amendment to Accounting Standards (Ind AS) issued but not yet effective

The new and amended standards that are notified by the Ministry of Corporate Affairs (MCA), but not yet effective, up to the date of issuance of the Group's financial statements are disclosed below. The Group will adopt these new and amended standards, when they become effective.

(i) Amendments to Ind AS 1 - Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants

In accordance with Ind AS 1 currently applicable, breach of an immaterial covenant is ignored deciding in current vs. non-current classification of liabilities. Also, in case of breach of a material covenant of a non-current loan on or before the reporting date, the entity can obtain waiver from the lender after the reporting date and continue to classify the loan as non-current liability.

In accordance with changes to Ind AS 1 already notified by the MCA, the above relaxations to classify loan as non-current liability will not be available from FY 2026-27 onward and need to be applied retrospectively. Consequently:

- i) A breach of either material or immaterial covenant will trigger current classification of liability.
- ii) To continue classifying loan as non-current liability, entities will need to obtain waiver from the breach on or before the reporting date.

The Company is currently assessing the impact the amendments will have on its financial statements.

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Career Launcher Foundation**Notes to the financial statements for the year ended March 31, 2026***(All amounts are Rupees in Lakh unless otherwise stated)*

d. Details of shares held by holding/ ultimate holding company and shareholders holding more than 5% of equity shares of the Company

Particulars	Nature of Relationship	March 31, 2026		March 31, 2025		April 01, 2024	
		Number	% of Holding	Number	% of Holding	Number	% of Holding
CL Educate Limited	Holding Company*	5,000	100.00%	5,000	100.00%	5,000	100.00%
* including nominee shareholder							

As per records of the Company, including its register of shareholders/members, the above shareholding represents both legal and beneficial ownerships of shares.

e. No class of shares have been allotted as fully paid up pursuant to contract(s) without payment being received in cash, allotted as fully paid up by way of bonus shares or bought back by the Company from the date of its incorporation.

f. Details of shares held by promoters and promoters group

Equity shares of INR 10 each, fully paid up held by:

	As at 31st March 2026		As at 31st March 2025		As at 01st April 2024	
	Number of	% of total shares	Number of shares	% of total shares	Number of shares	% of total shares
CL Educate Limited	5,000	100.00%	5,000	100.00%	5,000	100.00%

6 Other equity**Deficit in the statement of profit and loss**

Opening balance	(24.11)	(9.58)	(23.89)
Net loss for the year	(2.44)	(14.53)	14.31
Closing balance (a)	(26.55)	(24.11)	(9.58)

Other comprehensive income

Opening balance	-	-	-
Add: Other comprehensive income for the year	-	-	-
Closing balance (b)	-	-	-

Total other equity

	As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
Total other equity	(26.55)	(24.11)	(9.58)

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7 Trade payables

	As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
-total outstanding dues of micro and small enterprises	0.12	-	-
-total outstanding dues of creditors other than micro and small enterprises	31.96	29.82	24.30
	32.08	29.82	24.30

Trade payables Ageing Schedule

As at March 31, 2026	Outstanding for following periods from due date of payment					
	Not due	Less than 1 year	1-2 Years	2-3 Years	More Than 3 years	Total
Total outstanding dues of Micro enterprises and small enterprises	-	0.12	-	-	-	0.12
Total outstanding dues of creditors other than Micro enterprises and small enterprises	-	2.63	7.28	0.65	21.40	31.96
Disputed Dues of Micro enterprises and small enterprises	-	-	-	-	-	-
Disputed Dues of creditors other than Micro enterprises and small enterprises	-	-	-	-	-	-
Total	-	2.75	7.28	0.65	21.40	32.08

As at March 31, 2025	Outstanding for following periods from due date of payment					
	Not due	Less than 1 year	1-2 Years	2-3 Years	More Than 3 years	Total
Total outstanding dues of Micro enterprises and small enterprises	-	-	-	-	-	-
Total outstanding dues of creditors other than Micro enterprises and small enterprises	-	7.77	0.65	1.81	19.59	29.82
Disputed Dues of Micro enterprises and small enterprises	-	-	-	-	-	-
Disputed Dues of creditors other than Micro enterprises and small enterprises	-	-	-	-	-	-
Total	-	7.77	0.65	1.81	19.59	29.82

As at April 01, 2024	Outstanding for following periods from due date of payment					
	Not due	Less than 1 year	1-2 Years	2-3 Years	More Than 3 years	Total
Total outstanding dues of Micro enterprises and small enterprises	-	-	-	-	-	-
Total outstanding dues of creditors other than Micro enterprises and small enterprises	-	1.29	2.39	20.62	-	24.30
Disputed Dues of Micro enterprises and small enterprises	-	-	-	-	-	-
Disputed Dues of creditors other than Micro enterprises and small enterprises	-	-	-	-	-	-
Total	-	1.29	2.39	20.62	-	24.30

Refer note 17 for micro and small enterprises
Refer note 18 for related parties.



8 Other Current liability

Statutory dues payable

As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
0.10	0.16	0.06
0.10	0.16	0.06

9 Revenue from Operations

Donations received

Year ended March 31, 2026	Year ended March 31, 2025
-	18.13
-	18.13

10 Utilization on Project activities

CSR expenses

Year ended March 31, 2026	Year ended March 31, 2025
-	24.13
-	24.13

11 Finance Cost

Interest on statutory due payable

Year ended March 31, 2026	Year ended March 31, 2025
0.003	-
0.003	-

12 Other expenses

Administration expenses
Advertisement expense
Rates & taxes
Office expense
Professional charges
Bank charges

Year ended March 31, 2026	Year ended March 31, 2025
0.90	0.76
-	6.75
0.02	0.06
0.40	-
1.05	0.89
0.07	0.07
2.43	8.53

Note:

(i) Remuneration to auditors (exclusive of Goods & Service Tax)

Statutory audit fees

Total

Year ended March 31, 2026	Year ended March 31, 2025
0.50	0.50
0.50	0.50



13 Disclosure as per Ind AS 33 on 'Earnings per Share'

	Year ended March 31, 2026	Year ended March 31, 2025
Basic earnings per share (In Rupees)		
From continuing operations	(48.75)	(290.67)
Total basic earnings per share attributable to the equity holders of the Company	(48.75)	(290.67)
Diluted earnings per share (in Rupees)		
From continuing operations	(48.75)	(290.67)
Total diluted earnings per share attributable to the equity holders of the Company	(48.75)	(290.67)
Nominal value per share	10.00	10.00
Profit attributable to equity shareholders of the company used in calculating basic and diluted earnings per share:		
From continuing operations	(2.44)	(14.53)
	(2.44)	(14.53)
Weighted average number of shares	No of shares	No of shares
Weighted average number of equity shares (basic & diluted) for the year	5,000	5,000
	5,000	5,000

14 Contingent liabilities and other Commitments

There are no contingent liabilities and other commitments as at March 31, 2026, March 31, 2025 and April 01, 2024.

15 Employee benefits

Since company does not have any employee so there is no employee benefit plan.

16 Disclosure as per Ind AS 108 on 'Operating segments'

Segment information is presented in respect of the company's key operating segments. The operating segments are based on the company's management and internal reporting structure.

Operating Segments

The Board of Directors has been identified as the Chief Operating Decision Maker ('CODM'), as they are responsible for all major decisions regarding the formulation and execution of the Foundation's CSR strategy, preparation of budgets, planning, program implementation, and partnership alliances. The Board reviews the results of the Foundation's activities on a periodic basis. Given that the Foundation operates as a not-for-profit entity focused on implementing Corporate Social Responsibility initiatives, all activities are directed towards social welfare and education enhancement programs. The CODM assesses the performance of the Foundation based on programmatic impact and fund utilization rather than commercial profitability metrics. Accordingly, there is only one reportable segment for the Company, which is "CSR Implementation and Social Welfare Programs", and therefore, no separate segment disclosures have been made in accordance with Ind AS 108 – Operating Segments.

Entity wide disclosures

Information about products and services

The Foundation operates as a not-for-profit entity focused on implementing Corporate Social Responsibility initiatives. Therefore product wise revenue disclosure is not applicable.

Information about geographical areas

The Company operates under single geographic location, there are no separate reportable geographical segments.

Information about major customers (from external customers)

During the year ended March 31, 2026 no single customer represents 10% or more of the Company's total revenue. During the previous financial year i.e. year ended March 31, 2025, the Company received its entire donation from the holding company - CL Educate Limited



17 Disclosure relating to suppliers registered under Micro, Small and Medium Enterprise Development Act, 2006:

Particulars	Year ended March 31, 2026	Year ended March 31, 2025	As at April 01, 2024
The principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting period included in	-	-	-
Principal amount due to supplier	0.12	-	-
Interest due on above	-	-	-
The amount of interest paid by the buyer in terms of section 16 of the MSMED ACT 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting period	-	-	-
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointment day during the period) but without adding the interest specified under the MSMED Act, 2006.	-	-	-
The amount of interest accrued and remaining unpaid at the end of each accounting period	-	-	-
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible under section 23 of the MSMED Act 2006.	-	-	-

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18 Related Party Disclosure

In accordance with the requirements of Ind AS 24 on Related Party Disclosures, the names of the related parties where control exists and/or with whom transactions have taken place during the year and description of relationships, as identified and certified by the management are:

(a) (i) Related parties where control exists:

Relationship	Name of related party
Holding Company	CL Educate Limited

(a) (ii) Other related parties with whom transactions have taken place:

Relationship	Name of related party
Key Management Personnel	R. Sreenivasan Shiva Kumar R.

(b) Details of related party transactions are as below:

	Particulars	Year ended March 31, 2026	Year ended March 31, 2025
a)	Revenue CSR Project from CL Educate Limited	-	18.13
		-	18.13

(c) Related party balance as at year end

	Particulars	As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
a)	Trade Payable CL Educate	27.85	26.66	19.97
		27.85	26.66	19.97

(d) Terms and conditions of transactions with the related parties

i. The terms and conditions of the transactions with key management personnel were no more favorable than those available, or which might reasonably be expected to be available, on similar transactions to non-key management personnel related entities on an arm's length basis.

ii. All outstanding balances with these related parties are priced on an arm's length basis and are to be settled in cash. None of the balances are secured.

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19. Fair value measurement and financial instruments

a. Financial instruments – by category and fair values hierarchy

The following table shows the carrying amounts and fair value of financial assets and financial liabilities, including their levels in the fair value hierarchy.

As at March 31, 2026

Particulars	Carrying value				Fair value measurement using		
	FVTPL	FVOCI	Amortised cost	Total	Level 1	Level 2	Level 3
Financial assets							
Current							
Cash and cash equivalents	-	-	5.69	5.69	-	-	-
Total	-	-	5.69	5.69	-	-	-
Financial liabilities							
Current							
Trade payables	-	-	32.08	32.08	-	-	-
Total	-	-	32.08	32.08	-	-	-

As at March 31, 2025

Particulars	Carrying value				Fair value measurement using		
	FVTPL	FVOCI	Amortised cost	Total	Level 1	Level 2	Level 3
Financial assets							
Current							
Cash and cash equivalents	-	-	5.93	5.93	-	-	-
Total	-	-	5.93	5.93	-	-	-
Financial liabilities							
Current							
Trade payables	-	-	29.82	29.82	-	-	-
Total	-	-	29.82	29.82	-	-	-

As at April 01, 2024

Particulars	Carrying value				Fair value measurement using		
	FVTPL	FVOCI	Amortised cost	Total	Level 1	Level 2	Level 3
Financial assets							
Current							
Cash and cash equivalents	-	-	9.04	9.04	-	-	-
Total	-	-	9.04	9.04	-	-	-
Financial liabilities							
Current							
Trade payables	-	-	24.30	24.30	-	-	-
Total	-	-	24.30	24.30	-	-	-

Level 1: It includes financial instruments measured using quoted prices.

Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. The fair value of financial assets and liabilities included in Level 3 is determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices from observable current market transactions and dealer quotes of similar instruments.

The carrying amounts of cash and cash equivalents, approximates the fair values, due to their short-term nature.

The fair value for security deposits were calculated based on discounted cash flows using a current lending rate.

Valuation processes

The Management performs the valuations of financial assets and liabilities required for financial reporting purposes on a periodic basis, including level 3 fair values.

There are no transfers between level 1 and level 2 during the year. There are no financial assets/ liabilities measured at fair value/ amortised cost for which level 1 and level 2 inputs have been used. Accordingly, disclosures related to level 1 and 2 inputs are not applicable.



b. Financial risk management

The Company has exposure to the following risks arising from financial instruments:

- Credit risk
- Liquidity risk
- Market risk

Risk management framework

The Company's Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board of Directors have authorised senior management to establish the processes and ensure control over risks through the mechanism of properly defined framework in line with the businesses of the company.

The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risks limits and controls, to monitor risks and adherence to limits. Risk management policies are reviewed regularly to reflect changes in market conditions and the Company's activities.

The Company has policies covering specific areas, such as interest rate risk, foreign currency risk, other price risk, credit risk, liquidity risk, and the use of derivative and non-derivative financial instruments. Compliance with policies and exposure limits is reviewed on a continuous basis.

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b. Financial risk management (continued)**(i) Credit risk**

The maximum exposure to credit risks is represented by the total carrying amount of these financial assets in the balance

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Cash and cash equivalents	5.69	5.93	9.04

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers.

The Company's credit risk is primarily to the amount of cash and cash equivalents is limited as the Company generally invests in deposits with scheduled commercial banks with high credit ratings assigned by domestic credit rating agencies.

The carrying amount of financial assets represents the maximum credit exposure. The Company monitor credit risk very closely both in domestic and export market. The Management impact analysis shows credit risk and impact assessment as low.

(ii) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they fall due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of credit facilities to meet obligations when due. The Company's policy is to regularly monitor its liquidity requirements to ensure that it maintains sufficient reserves of cash and funding from group companies to meet its liquidity requirements in the short and long term.

The Company's liquidity management process as monitored by management, includes the following:

- Day to day funding, managed by monitoring future cash flows to ensure that requirements can be met.
- Maintaining rolling forecasts of the Company's liquidity position on the basis of expected cash flows.

Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted, and includes interest accrued but not due on borrowings.

As at March 31, 2026	Carrying amount	Contractual cash flows			
		Less than one year	Between one year to five years	More than five years	Total
Trade payables	32.08	32.08	-	-	32.08
Total	32.08	32.08	-	-	32.08

As at March 31, 2025	Carrying amount	Contractual cash flows			
		Less than one year	Between one year to five years	More than five years	Total
Trade payables	29.82	29.82	-	-	29.82
Total	29.82	29.82	-	-	29.82

As at April 01, 2024	Carrying amount	Contractual cash flows			
		Less than one year	Between one year to five years	More than five years	Total
Trade payables	24.30	24.30	-	-	24.30
Total	24.30	24.30	-	-	24.30



B. Financial risk management (continued)**iii. Market risk**

Market risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, the Company mainly has exposure to two type of market risk namely: currency risk and interest rate risk. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. As the company does not have any borrowings on variable rate of interest and does not operate in foreign currency, Hence the company not exposed to market risk. Accordingly disclosure related to interest rate risk, currency risk and price risk is not applicable.

20 Capital Management

For the purpose of the Company's capital management, capital includes issued equity share capital and all other equity reserves attributable to the equity holders of the Company.

Management assesses the Company's capital requirements in order to maintain an efficient overall financing structure. The Company manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets.

To maintain or adjust the capital structure, the Company may return capital to shareholders, raise new debt or issue new shares.

The Company monitors capital on the basis of the debt to capital ratio, which is calculated as interest-bearing debts divided by total capital (equity attributable to owners of the parent plus interest-bearing debts) and since company does not have any debts so it is not required to manage capital.

Particulars	As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
Short term Borrowings	-	-	-
Less : Cash and cash equivalent	5.69	5.93	9.04
Adjusted net debt (A)	5.69	5.93	9.04
Total equity (B)	(26.05)	(23.61)	(9.08)
Adjusted net debt to adjusted equity ratio (A/B)	(0.22)	(0.25)	(1.00)

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21 Note Ratio analysis

Ratios:	Formula:	Amounts	Year ended March 31, 2026	Year ended March 31, 2025	% Change	Reason for Variance
a) Current Ratio	Current Assets	6.14	0.191	0.21	-10.25%	Below 25%, reason not required
	Current Liabilities	32.19				
b) Return on Equity Ratio	Net Profit after taxes- Preference Dividend (if any)	(2.44)	(0.09)	(0.62)	-84.80%	Due to decrease in loss as compare to last year
	Equity Shareholders' Funds	(26.05)				
c) (i) Return on Capital Employed Ratio (Pre tax)	EBIT*100	(2.44)	(0.09)	(0.62)	-84.81%	Due to decrease in loss as compare to last year
	Capital Employed	(26.05)				
d) (ii) Return on Capital Employed Ratio (Post tax)	EBIT*(1-tax)*100	(1.80)	(0.07)	(0.46)	-84.80%	Due to decrease in loss as compare to last year
	Capital Employed	(26.05)				

22 First time adoption of Ind AS

The Company has prepared its first Standalone Financial Statements in accordance with Ind AS for the year ended March 31, 2026. For periods up to and including the year ended March 31, 2025, the Company prepared its financial statements in accordance with Indian GAAP, including accounting standards notified under the Companies (Accounting Standards) Rules, 2006 (as amended) ("previous GAAP"). The effective date for Company's Ind AS Opening Balance Sheet is April 1, 2024 (the date of transition to Ind AS).

The accounting policies set out in Note 2 have been applied in preparing the financial statements for the year ended March 31, 2026, the comparative information presented in these financial statements for the year ended March 31, 2025 and in the preparation of an opening Ind AS Balance Sheet at April 1, 2024 (the Company's date of transition). According to Ind AS 101, the first Ind AS Financial Statements must use recognition and measurement principles that are based on standards and interpretations that are effective at March 31, 2026, the date of first-time preparation of Financial Statements according to Ind AS. These accounting principles and measurement principles must be applied retrospectively to the date of transition to Ind AS and for all periods presented within the first Ind AS Financial Statements.

There is no differences between carrying amounts of assets and liabilities according to Ind AS 101 as of April 1, 2024 compared with those presented in the Indian GAAP Balance Sheet as of March 31, 2024.

An explanation of how the transition from previous GAAP to Ind AS has affected the company's financial position, financial performance and cash flows is set out in the following tables and notes:

availed

In the Ind AS opening Balance Sheet as at April 1, 2024, the carrying amounts of assets and liabilities from the Indian GAAP as at 31 March 2024 are generally recognized and measured according to Ind AS in effect as on March 31, 2024. For certain individual cases, however, Ind AS 101 provides for mandatory exceptions and optional exemptions to the general principles of retrospective application of Ind AS. The Company has used the following exceptions and exemptions in preparing its Ind AS Opening Balance Sheet:

Ind AS mandatory exceptions

Estimates

An entity's estimates in accordance with Ind AS at the date of transition to Ind AS shall be consistent with estimates made for the same date in accordance with previous GAAP (after adjustments to reflect any difference in accounting policies), unless there is objective evidence that those estimates were in error. Ind AS estimates as at April 1, 2024 are consistent with the estimates as at the same date made in conformity with previous GAAP. The Company made estimates for Impairment of financial assets based on expected credit loss model in accordance with Ind AS at the date of transition as these were not required under previous GAAP.

Classification and measurement of financial assets

Ind AS 101 requires the company to assess classification of financial assets on the basis of facts and circumstances existing as at the date of transition. Further, the standard permits measurement of financial assets accounted on amortised cost basis on fact and circumstances existing as at the date of transition, if retrospective application is impracticable.

Accordingly, the Company has determined the classification of financial assets on the basis of facts and circumstances existing as at the date of transition. Measurement of financial assets has been done retrospectively except where the same is impracticable.

Liabilities

As per Ind AS 101 an entity should apply derecognition requirements in Ind AS 109 prospectively for transaction occurring on or after the date of transition to Ind AS.



assets

The Company has applied exception related to impairment of financial assets given in Ind AS 101. It has used reasonable and supportable information that is available without undue cost or effort to determine the credit risk at the date that financial assets were initially recognised and compared that to the credit risk at April 1, 2024.

exemptions**Deemed cost**

Ind AS 101 permits a first-time adopter to elect to continue with the carrying value for all of its property, plant and equipment as recognised in the financial statements as at the date of transition to Ind AS, measured as per the previous GAAP and use that as its deemed cost as at the date of transition. This exemption can also be used for intangible assets covered by Ind AS 38 Intangible Assets and investment property covered by Ind AS 40 Investment Properties.

Reconciliations between previous GAAP and Ind AS

Ind AS 101 requires an entity to reconcile equity, total comprehensive income and cash flows for prior periods. The following tables represent the reconciliations from previous GAAP to Ind AS.

		April 1, 2024			March 31, 2025		
	Note	Previous GAAP*	Adjustments	Ind AS	Previous GAAP*	Adjustments	Ind AS
ASSETS							
(1) Current Assets							
Financial assets							
(i) Cash and cash equivalents		9.04	-	9.04	5.93	-	5.93
Other current assets		0.45	(5.18)	5.63	0.45	-	0.45
Total current assets		9.49	(5.18)	14.68	6.38	-	6.38
Total Assets		9.49	(5.18)	14.68	6.38	-	6.38

		April 1, 2024			March 31, 2025		
	Note	Previous GAAP*	Adjustment	Ind AS	Previous GAAP*	Adjustment	Ind AS
EQUITY & LIABILITIES							
Equity							
(a) Equity Share capital		0.50	-	0.50	0.50	-	0.50
(b) Other equity		(9.58)	-	(9.58)	(24.11)	-	(24.11)
Total equity		(9.08)	-	(9.08)	(23.61)	-	(23.61)
Liabilities							
(1) Current liabilities							
Financial liabilities							
(i) Trade payables		24.30	-	24.30	29.82	-	29.82
Other current liabilities		0.06	-	0.06	0.21	-	0.21
Provisions		-	-	-	-	-	-
Total current liabilities		24.36	-	24.36	30.03	-	30.03
Total equity and liabilities		15.27	-	15.27	6.42	-	6.42

* The previous GAAP figures have been reclassified to conform to Ind AS presentation requirements for the purposes of this note.

Reconciliation of total profit and loss for the year ended March 31, 2024

	Note	Previous GAAP*	Adjustments	Ind AS
INCOME				
Revenue from operations		18.13	-	18.13
Total Income		18.13	-	18.13
EXPENDITURE				
Utilization on project activities		24.13	-	24.13
Other expenses		8.53	-	8.53
Total Expenses		32.66	-	32.66
Profit before exceptional item and tax		-	-	-
Prior period expenses/(Income) (net)		-	-	-
(Loss) after exceptional item but before tax		(14.53)	-	(14.53)
Current tax				
Current year		-	-	-
Total tax expense		-	-	-
(Loss) for the year		(14.53)	-	(14.53)



Other comprehensive income			
Items that will not be reclassified to profit or loss			
Remeasurement of defined benefit plans			
Income tax relating to remeasurement of defined benefit plans		-	-
Total other comprehensive income/expense for the year		-	-
Total comprehensive income/expense for the year		(14.53)	(14.53)

Reconciliation of total equity as at March 31, 2025 and April 1, 2024

	Note	March 31, 2025	April 1, 2024
Total equity (shareholder's funds) as per previous GAAP		(23.61)	(9.08)
Adjustments:			
Opening Ind AS adjustments			
IND AS Adjustment		-	-
Tax impact of above adjustments		-	-
Deferred Tax		-	-
Total adjustments		-	-
Other comprehensive income (net of tax):			
Actuarial loss on defined benefit plans (net of tax)			
Total equity as per Ind AS		(23.61)	(9.07)

Reconciliation of total comprehensive income for the year ended March 31, 2025

	Note	March 31, 2025
Profit after tax as per previous GAAP		(23.61)
Adjustments:		
IND AS Adjustment		-
Tax impact of above adjustments		-
Deferred Tax		-
Total adjustments		-
Profit after tax as per Ind AS		(23.61)
Other comprehensive income (net of tax):		
Actuarial loss on defined benefit plans (net of tax)		-
Total comprehensive income as per Ind AS		(23.61)

Impact of Ind AS adoption on the statements of cash flows for the year ended March 31, 2025

The transition from Indian GAAP to IND AS has not had a material impact on the statement of cash flows

Notes to first-time adoption:

(i) Trade receivables

Under the previous GAAP, provision for doubtful debts are recognised when loss event indicators are visible. However, as per Ind AS 109, the Company is required to apply expected credit loss model for recognising the allowance for doubtful debts. Expected credit losses are defined as the difference between the contractual cash flow due to the Company and cash flow that the Company expect to receive. As a result, the allowances for doubtful debts are recognised in the books of account with a corresponding decrease in retained earnings/trade receivables.

(ii) Other equity

Retained earnings as at April 1, 2024 has been adjusted consequent to the above Ind AS transition adjustments.

(iii) Other comprehensive income

Under Indian GAAP, the Company has not presented other comprehensive income (OCI) separately. Items that have been reclassified from statement of profit and loss to other comprehensive income includes remeasurement of defined benefit plans (net of tax). Hence, Indian GAAP profit or loss is reconciled to total comprehensive income as per Ind AS.

(iv) Statement of cash flows

The transition from Indian GAAP to Ind AS has not had a material impact on the statement of cash flows.

(v) Reclassification

There has been a reclassification of figures from the IGAAP format to the Ind AS format.



23 Other statutory information

(i) The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

(ii) The Company has not been declared wilful defaulter by any bank or financial institutions or other lenders.

(iii) The Company does not have any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956.

(iv) The Company does not have any charges or satisfaction which is yet to be registered with Registrars of Companies ('ROC') beyond the statutory period.

(v) The Company has complied with number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.

(vi) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries); or

- provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

(vii) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries); or

- provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(viii) The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the current and preceding year in the tax assessments under the Income-tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income-tax Act, 1961).

(ix) The Company has not traded or invested in crypto currency or virtual currency during the current and the preceding financial period.

24 Despite deficiency in shareholders' funds, the accounts of the Company have been prepared on the going concern assumption, as the management is confident about improvement in business activities based on future prospects and for continuous support from its holding company that the Company may require to meet its financial liabilities and business activities.

25 Previous year's figures have been regrouped / reclassified as per the current period's presentation for the purpose of comparability.

26 These financial statements were authorized for issue by Board of Directors as on May 13, 2026.

As per our report of even date.

For NKSC & Co.
Chartered Accountants
Firm registration No. 020076N


Priyank Goyal
Partner
Membership No.: 521986
UDIN: 26521986F-XQOHC1299

Place: New Delhi
Date: May 13, 2026

For and on Behalf of the Board of Director of
Career Launcher Foundation


R. Sreenivasan
Director
DIN: 00034190

Place: New Delhi
Date: May 13, 2026


Shiva Kumar R.
Director
DIN: 00033503

Place: New Delhi
Date: May 13, 2026

