

ANNUAL REPORT FOR THE FINANCIAL YEAR 2025-26

CAREER LAUNCHER INFRASTRUCTURE PRIVATE LIMITED

Registered & Corporate Office: A-45, First Floor, Mohan Co-operative Industrial Estate, New Delhi- 110044
CIN: U22100DL2008PTC174240, **Email:** rachna.sharma@careerlauncher.com **Phone No**. +91-11-41281100

THE BOARD OF DIRECTORS (as on 31/03/2026)

Mr. Shiva Kumar Ramachandran	Whole Time Director
Mr. Sreenivasan Ramakrishnan	Non-Executive Director
Mr. Nikhil Mahajan	Non-Executive Director

STATUTORY AUDITOR **(Financial Year 2025-26)**	M/s. Walker Chandiok & Co. LLP, Chartered Accountants Firm Registration No.: 001076N/N500013
REGISTERED & CORPORATE OFFICE	A-45, First Floor, Mohan Co-operative Industrial Estate, New Delhi- 110044, India
ISIN	INE533Z01019

AGM NOTICE

NOTICE IS HEREBY GIVEN THAT THE 19th (NINETEENTH) ANNUAL GENERAL MEETING ("AGM") OF THE MEMBERS OF CAREER LAUNCHER INFRASTRUCTURE PRIVATE LIMITED ("THE COMPANY") WILL BE HELD ON TUESDAY, SEPTEMBER 29, 2026, AT 01:00 P.M. AT THE REGISTERED OFFICE OF THE COMPANY SITUATED AT A-45, FIRST FLOOR, MOHAN CO-OPERATIVE INDUSTRIAL ESTATE, NEW DELHI- 110044, INDIA, TO TRANSACT THE FOLLOWING BUSINESSES:

ORDINARY BUSINESS:

1. **Adoption of Annual Audited Financial Statements for the Financial Year ended March 31, 2026**

   To consider and if thought fit, to pass, with or without modifications, the following resolution as an **Ordinary Resolution:**

   "RESOLVED THAT the Annual Audited Financial Statements of the Company for the Financial Year ended March 31, 2026, together with the notes thereto, and reports of the Statutory Auditor and Board of Directors thereon, be and are hereby considered, approved and adopted."

2. **Retirement by Rotation**

   To appoint a director in place of **Mr. Nikhil Mahajan (DIN: 00033404),** Non-Executive Director of the Company, who retires by rotation at the ensuing Annual General Meeting and being eligible has offered himself for re-appointment.

   To consider and if thought fit, to pass, with or without modifications, the following resolution as an **Ordinary Resolution:**

   "RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013, and the Rules made thereunder (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof for the time being in force), the approval of the Members of the Company be and is hereby accorded to the re-appointment of **Mr. Nikhil Mahajan (DIN: 00033404),** Non-Executive Director of the Company, who retires by rotation, and being eligible has offered himself for re-appointment, as a Director liable to retire by rotation."

SPECIAL BUSINESS:

3. **To reappoint Mr. Shiva Kumar Ramachandran (DIN: 00033503) as a Whole Time Director of the Company and the remuneration payable to him:**

   To consider and if thought fit, to pass, with or without modifications, the following resolution as a **Special Resolution:**

   "RESOLVED THAT pursuant to the provisions of Sections 149, 152, 196, 197, 198, Schedule V and other applicable provisions, if any, of the Companies Act, 2013 ("the Act"), read with the Companies (Appointment and Qualification of Directors) Rules, 2014 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification(s), amendment(s) or re-enactment(s) thereof for the time being in force), and based on the recommendation of the Board of

Directors of the Company, the approval of the Members of the Company be and is hereby accorded to the re-appointment of Mr. Shiva Kumar Ramachandran (DIN: 00033503) as a Whole Time Director of the Company for a further period of 3 (three) years, i.e. from July 12, 2027 till July 11, 2030, with his period of office liable to determination by retirement by rotation, at an Overall Maximum Managerial remuneration not exceeding Rs. 1.50 Crores per annum which may be paid to him even in the event of loss or inadequacy of profits in any financial year contained in the aforesaid period of 3 (three) years, subject to compliance with the provisions of Section 197, 198 and Schedule V of the Act.

RESOLVED FURTHER THAT within the Overall Maximum Managerial Remuneration as stated in the above resolution, the actual remuneration payable to Mr. Shiva Kumar Ramachandran for any Financial Year would be determined by the Board of Directors based on such parameters, terms and conditions as may be found appropriate by the Board.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorised to do all such acts, deeds, matters and things and to execute all such documents, instruments and writings as may be necessary, proper, expedient or incidental for giving effect to the above resolutions and to take all such steps as may be required in this regard."

By Order of the Board of Directors
For Career Launcher Infrastructure Private Limited





Shiva Kumar Ramachandran
Whole Time Director
DIN: 00033503

Date: August 04, 2026
Place: New Delhi

NOTES:

1. A member entitled to attend and vote at the AGM is entitled to appoint one or more proxy(ies) to attend and vote instead of himself/ herself and such proxy need not be a member of the Company. Proxy in order to be effective must be deposited at the Company's Registered Office not less than 48 (Forty-Eight) hours before the commencement of the Meeting. The instrument appointing the proxy is annexed as **Annexure A**.

   Further, a person can act as proxy on behalf of members not exceeding fifty (50) and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder.

2. Pursuant to the provisions of Section 113 of the Companies Act, 2013, Corporate Members intending to send their authorized representatives to attend the AGM are requested to send to the Company a certified copy of the Board Resolution authorizing their representative to attend and vote on their behalf at the Meeting.

3. Members/proxies/authorised representatives are requested to bring the duly filled Attendance Slip enclosed herewith to attend the Meeting.

4. Pursuant to the provisions of Section 91 of the Companies Act, 2013 and the applicable rules framed thereunder, the Register of Members and Share Transfer Books of the Company will remain closed from September 22, 2026 to September 29, 2026 (both days inclusive) for the purpose of the Annual General Meeting of the Company.

5. Members are requested to send their queries, if any, on the accounts and operations of the Company at rachna.sharma@careerlauncher.com well in advance, to enable the Company to respond to the queries received at the AGM.

6. Relevant documents referred to in the Notice and the accompanying Statement are open for inspection by the Members at the Registered Office of the Company on all working days, during business hours up to the date of the Meeting.

7. Only Bona fide Members of the Company whose names appear on the Register of Members/Proxy holders, in possession of valid attendance slips duly filled and signed will be permitted to attend the Meeting. The Company reserves its right to take all steps as may be deemed necessary to restrict non-members from attending the Meeting.

8. Pursuant to Section 102(1) of the Act, the Explanatory Statement in respect of the Item of Special Business mentioned under Item No. 3, to be transacted at the AGM, is annexed hereto.

9. Additional Information, pursuant to Secretarial Standard 2 (SS- 2) as issued by the Institute of Company Secretaries of India ("ICSI") with respect to the Directors seeking appointment/ re-appointment is annexed as **Annexure B.**

10. Route Map and the prominent landmark is annexed as **Annexure C.**

By Order of the Board of Directors
For Career Launcher Infrastructure Private Limited



Shiva Kumar Ramachandran
Whole Time Director
DIN: 00033503

Date: August 04, 2026
Place: New Delhi

Annexure A

Form No. MGT-11

Proxy form

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

CIN: U22100DL2008PTC174240
Name of the Company: Career Launcher Infrastructure Private Limited
Registered Office: A-45, First Floor, Mohan Co-operative Industrial Estate, New Delhi- 110044

Name of the Members (s):
Registered address:
E-Mail Id:
Folio No./ Client ID:
DP ID:

I, being the Member (s) of ……..shares of the above-named Company, hereby appoint

1. Name: …….
   Address:
   E-mail Id:
   Signature: ……., or failing him.

as my/ our proxy to attend and vote (on a poll) for me/ us and on my/ our behalf at the 19th Annual General Meeting of the Company, to be held on Tuesday, September 29, 2026 at 01:00 P.M. at Registered Office of the Company situated at A-45, First Floor, Mohan Co-operative Industrial Estate, New Delhi- 110044 and at any adjournment thereof in respect of such resolutions as are indicated below:

S. No.	Resolution	For	Against
Ordinary Businesses:			
1.	Adoption of Annual Audited Financial Statements for the Financial Year ended March 31, 2026.		
2.	To appoint a director in place of **Mr. Nikhil Mahajan (DIN: 00033404),** Non-Executive Director of the Company, who retires by rotation at the ensuing Annual General Meeting and being eligible has offered himself for re-appointment.		
Special Business:			
3.	To reappoint **Mr. Shiva Kumar Ramachandran (DIN: 00033503**) as a Whole Time Director of the Company and the remuneration payable to him		

Signed this---------- 2026

Affix
Revenue
Stamp

_____
Signature of the shareholder

_____ _____ _____

Signature of first proxy holder Signature of second proxy holder Signature of third proxy holder

Note:

The proxy form in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the meeting.

ATTENDANCE SLIP FOR ATTENDING THE 19th ANNUAL GENERAL MEETING

Venue of the meeting:	A-45, First Floor, Mohan Co-operative, Industrial Estate, New Delhi- 110044.
Date and Time:	Tuesday, September 29, 2026 at 01:00 P.M.

Please fill the attendance slip and hand over at the entrance of the meeting venue

Regd. Folio No./ DP ID & Client ID	
Name of the Shareholder	
No. of Shares held	

I certify that I am the registered Shareholder/ Proxy for the registered Shareholder of the Company holding _____ shares.

I hereby record my presence at the 19th Annual General Meeting of Career Launcher Infrastructure Private Limited held on Tuesday, September 29, 2026 at 01:00 P.M.at the Registered Office of the Company situated at A- 45, First Floor, Mohan Co-operative Industrial Estate, New Delhi- 110044.

Signature of the Member/ Proxy

EXPLANATORY STATEMENT ANNEXED TO THE NOTICE CALLING 19TH ANNUAL GENERAL MEETING OF THE COMPANY PURSUANT TO SECTION 102(1) OF THE COMPANIES ACT, 2013:

Item No. 3

To reappoint Mr. Shiva Kumar Ramachandran (DIN: 00033503) as a Whole Time Director of the Company and the remuneration payable to him:

Mr. Shiva Kumar Ramachandran (DIN: 00033503) was appointed as a Whole-Time Director of the Company with effect from July 12, 2024, for a period of 3 (three) years, i.e. from July 12, 2024, to July 11, 2027, with his period of office liable to determination by retirement by rotation, at an Overall Maximum Managerial Remuneration of upto Rs. 1.30 Crores per annum, which could be paid even in the event of loss or inadequacy of profits of the Company in any Financial Year comprised in the aforesaid period of 3 (three) years, in accordance with and subject to compliance with the provisions of Section 197, 198 and Schedule V of the Companies Act, 2013 ("Act").

His current term expires on July 11, 2027. The Board of Directors has approved his re-appointment as a Whole-Time Director for a further period of 3 (three) years, i.e. from July 12, 2027, till July 11, 2030, with his office liable to retirement by rotation, at its Meeting held on August 04, 2026, and has recommended the same to the to the Shareholders for their approval by way of a Special Resolution.

A brief Profile of Mr. Shiva Kumar Ramachandran is given below:

'Mr. Shiva Kumar Ramachandran, aged 54 years, has been serving as the Chief Academics Officer of the Company since April 01, 2015.

He holds a bachelor's degree in technology from Indian Institute of Technology, Madras and a master's degree in management from the Indian Institute of Management, Kolkata.

He has more than 25 years of experience in the education sector.'

Section 152(2), 197, 198 and Schedule V of the Act confers the power to appoint the Directors on Board of the Company as well as to fix their remuneration on the shareholders of the Company.

The Board feels that the presence of Mr. Shiva Kumar Ramachandran on the Board would be immensely beneficial to the Company and hence recommends Resolution No. 3 for approval of the Shareholders of the Company by way of a Special Resolution.

Except for Mr. Shiva Kumar Ramachandran, being the proposed appointee himself, none of the Directors or their relatives are, in any way, concerned or interested, whether financially or otherwise, in the Special Resolution set out at Item No. 3 to this Notice. Except that Mr. Sreenivasan Ramakrishnan and Mr. Shiva Kumar Ramachandran, both Directors on Board, are respectively the brother and brother-in-law of Mr. Satya Narayanan Ramakrishnan, who is the Promoter founder and the Chairman and Whole Time Director on Board of CL Educate Limited-the Company's 100% Holding Company.

Additional information, pursuant to Secretarial Standard-2 (SS-2) as issued by Institute of Company Secretaries of India ("ICSI") with respect to the Directors seeking appointment/re-appointment is annexed as **Annexure-B**

Annexure-B

Information, pursuant to Secretarial Standards on General Meeting regarding Directors seeking re-appointment and/ or fixation of remuneration of Director is given below:

S. No.	Particulars	Information	Information
1.	**Name of the Director**	**Mr. Nikhil Mahajan, (DIN: 00033404) (pursuant to his retiring by rotation at the 19th AGM)**	**Mr. Shiva Kumar Ramachandran (DIN: 00033503) (pursuant to his current term ending on July 11, 2027)**
2.	**Date of Birth and age**	Date of Birth: July 06, 1971 Age: 55 Years	Date of Birth: December 01, 1971 Age: 54 years
3.	**Date of First Appointment on the Board**	Appointed on July 12, 2024, as an Additional Director. Regularized as a Director at the AGM dated September 30, 2024.	Appointed on July 12, 2024, as an Additional Director. Regularized as a Director at the AGM dated September 30, 2024.
4.	**Date of re- appointment**	September 29, 2026	September 29, 2026
5.	**Qualification**	He holds a Bachelor's Degree in Electrical Engineering from IIT-BHU Varanasi and a Post Graduate Diploma in Management Administration from IIM-Bangalore.	He holds a bachelor's degree in technology from Indian Institute of Technology, Madras and a master's degree in management from the Indian Institute of Management, Kolkata.
6.	**Experience**	He has over 33 years of experience in the education sector.	He has more than 25 years of experience in the education sector.
7.	**List of other Companies in which Directorship held**	As mentioned below*	As mentioned below*
8.	**Chairman/ Member of Committees of Board of Directors of the Company**	Nil	Nil
9.	**Chairman/ Member of Committees of Board of Directors of other Companies**	Member of the Stakeholders Relationship Committee and Share Transfer Committee of CL Educate Limited.	Nil
10.	**No. of Equity Shares held in the Company (as on March 31, 2026)**	Nil	Nil
11.	**No. of Board Meetings attended during the Financial Year 2025-26**	4 out of 4	4 out of 4
12.	**Terms and Conditions of appointment/ re- appointment along with remuneration sought to be paid**	Re-appointment pursuant to his retiring by rotation is being sought	Re-appointment as a Whole Time Director of the Company on expiration of current tenure and approve the maximum remuneration payable to him
13.	**The Remuneration last drawn**	Nil	73.68 Lacs (F.Y. 2025-26)

14.	**Remuneration sought to be paid**	Nil	Overall Maximum Managerial remuneration of upto Rs. 1.50 Crores per annum
15.	**Relationship with other directors, Manager and Key Managerial Personnel**	The appointee director has no relationship with other directors, Managers and/or Key Managerial Personnel of the Company	The proposed appointee director has no relationship with other directors, Manager and/or the Key Managerial Personnel of the Company. Except that Mr. Sreenivasan Ramakrishnan and Mr. Shiva Kumar Ramachandran are respectively the brother and brother-in-law of Mr. Satya Narayanan Ramakrishnan, who is the Promoter founder and the Chairman and Whole- Time Director on Board of CL Educate Limited- the Company's 100% Holding Company.

***List of other Companies in which directorship is held by Mr. Nikhil Mahajan**

S. No	Name of the Companies	Designation	Date of Appointment
1	CL Educate Limited	Whole-time director & CEO	12.01.2001
2	Bilakes Consulting Private Limited	Director	10.03.2008
3	Kestone CL Asia Hub Pte. Ltd. (Singapore)	Director	08.01.2009
4	Kestone CL US Limited	Director	22.03.2018
5	CL Educate (Africa) Ltd. (Mauritius)	Director	13.01.2020
6	PT Kestone CLE Indonesia	Director	04.01.2023
7	CL Singapore Hub Pte. Ltd.	Director	16.08.2023
8	Threesixtyone Degree Minds Consulting Private Limited	Director	24.02.2024
9	Kestone Utsav Private Limited	Director	20.12.2024
10	Career Launcher Private Limited	Director	12.07.2024

***List of other Companies in which directorship is held by Mr. Shiva Kumar Ramachandran**

S. No	Name of the Companies	Designation	Date of Appointment
1	Career Launcher Foundation	Director	12.07.2024

By Order of the Board of Directors
For Career Launcher Infrastructure Private Limited



Shiva Kumar Ramachandran
Whole Time Director
DIN: 00033503

Date: August 04, 2026
Place: New Delhi

Annexure C

ROUTE MAP FOR ATTENDING THE 19TH ANNUAL GENERAL MEETING



BOARD'S REPORT 2026

To,
The Members,
Career Launcher Infrastructure Private Limited

Dear Member(s),

The Board of Directors of your Company takes pleasure in presenting the 19th (Nineteenth) Board's Report on the business and operations of Career Launcher Infrastructure Private Limited (hereinafter referred to as the **"Company")** together with the Company's Audited Financial Statements and the Independent Auditor's Report thereon for the Financial Year ended March 31, 2026.

1. FINANCIAL HIGHLIGHTS/ SUMMARY

(Rs. in Lacs)

Particulars	**March 31, 2026**	**March 31, 2025**
Total Income	1571.86	2155.97
Total expenditure	(1360.65)	(1612.05)
Profit / (Loss) from Continuing Operations before tax	211.21	543.92
Tax Expense	(67.17)	182.05
Profit / (Loss) from Continuing Operations after tax	**278.40**	**361.86**
Exceptional Items	**(534.58)**	-
Profit / (Loss) From discontinued operations before tax	-	-
Tax expenses of discontinued operations	-	-
Profit / (Loss) for the financial year from discontinuing operations	-	-
Profit / (Loss) for the year	**(256.20)**	**361.87**

The Company reported a decline in Total Income, which decreased to Rs. 1571.86 Lacs in FY 2025-26 from Rs. 2,155.97 Lacs in FY 2024-25.

On the cost front, Total Expenditure declined to Rs. 1360.65 Lacs in FY 2025-26 from Rs. 1,612.05 Lacs in the previous financial year.

Your Company is engaged in the business of publishing high-quality educational content, including competitive examination books, test preparation material, and related academic resources. Your directors are optimistic about the outlook, and they expect the business to do much better in the years to come.

2. DETAILS OF SUBSIDIARIES/JOINT VENTURES/ASSOCIATE COMPANIES AS ON THE DATE OF REPORT

As on the date of the report, your Company does not have any subsidiary or joint venture or associate Company.

3. CHANGE IN THE NATURE OF BUSINESS, IF ANY

There was no change in the nature of business of the Company during the year under review.

4. DIVIDEND

The Board of Directors does not recommend any Dividend for the Financial Year 2025-26.

5. CAPITAL AND FINANCE

As on March 31, 2026:

- **Authorized Share Capital of the Company**- Rs. 30,00,000 comprising of 1,00,000 Equity Shares of Face Value Rs. 10/- each and 2,00,000 0.01% Optionally Convertible Non-Cumulative Preference Shares of Face Value Rs. 10/- each.

- **Paid-Up Share Capital of the Company**- Rs. 9,84,680 comprising of 98,468 Equity Shares of Face Value Rs. 10/- each.

Finance:

To meet the day-to-day working capital requirements of the Company, the Board of the Company at its meeting held on February 05, 2026, approved the availing of fund-based credit facilities from IndusInd Bank Limited ("Bank" or "Lender") up to a maximum amount of Rs. 4,50,00,000/- (Rupees Four Crore and Fifty Lakhs only), on such terms and conditions as mentioned in the sanction letter and as may be stipulated by the Bank from time to time in the best interest of the Company and is secured by a charge over the Company's current assets and specific FD/ cash deposit of the Company in favour of the lender.

6. MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY WHICH HAVE OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR OF THE COMPANY TO WHICH THE FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT

No material changes or commitments have occurred after the closure of the Financial Year till the date of this report, which may affect the financial position of the Company.

7. SIGNIFICANT AND MATERIAL ORDERS PASSED BY REGULATORS & COURTS

No significant or material orders have been passed by any Regulators or Courts or Tribunals which could impact the going concern status of the Company and/or its future operations.

8. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

During the year under review, the Company extended a corporate guarantee and /or created a charge on the assets of the Company to secure the due repayment of the Credit Facility/(ies) granted to CL Educate Limited, (Holding Company) by HDFC Bank Limited. CL Educate Limited approached HDFC Bank Limited for availing the credit facility for meeting its working capital requirement and HDFC Bank agreed to grant various credit facilities up to an amount of Rs. 45,00,00,000/- (Rupees Forty Five Crores only) to CL Educate Limited.

The Company has also provided a Corporate Guarantee in favor of the Holding Company in respect of the loan availed by the latter. The value of the Guarantee is secured against its Raipur property, which has been mortgaged as part of the collateral, or Rs. 20.00 crore, whichever is higher.

9. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

As a matter of practice, all contracts or arrangements with Related Parties and all Related Party Transactions are placed before the Board on a periodic basis. Pursuant to Section 134(3)(h) of the Act read with Rule 8(2) of the Companies (Accounts) Rules, 2014, the particulars of contracts or arrangements with related parties under section 188 are annexed as Annexure I to this report in the prescribed form AOC-2.

Details of the Related Party Transactions as per the relevant Accounting Standards are given in Note No. 40 to the Financial Statements of the Company

10. TRANSFER TO RESERVES

Pursuant to section 134(3)(j), there is no amount which the Board proposes to carry to any reserves.

Balance of other equity as on March 31, 2026, is Rs. 2119.12 Lacs

11. PUBLIC DEPOSITS

Your Company has not invited or accepted any deposits from the public/ members and there are no outstanding deposits as on March 31, 2026.

12. EXTRACT OF ANNUAL RETURN

Pursuant to the provisions of Section 92(3) read with Section 134(3)(a) of the Companies Act, 2013, the Annual Return of the Company is required to be placed on the website of the Company, if any. Since the Company does not maintain a website, the requirement of placing the Annual Return on the website of the Company is not applicable. A copy of the Annual Return shall be made available to the Members of the Company, on request.

13. DISCLOSURE OF ENERGY CONSERVATION, TECHNOLOGY ABSORBTION & FORGEIN EXCHANGE EARNINGS & OUTGO

The Company does not carry any manufacturing activity, thus, disclosure requirements under Section 134 (3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies Accounts Rules, 2014 are not applicable to the Company. However, wherever possible and feasible, continuous efforts have been made for conservation of energy and to minimize energy costs and to upgrade the technology with a view to increasing efficiency and to reduce the cost of operations.

During the Financial Year under review, the Foreign Exchange earnings and Foreign Exchange outgo were Nil.

14. SECRETARIAL STANDARDS ISSUED BY THE INSTITUTE OF COMPANY SECRETARIES OF INDIA (ICSI)

Your Company complies with the mandatory Secretarial Standards issued by the ICSI.

15. INTERNAL FINANCIAL CONTROL SYSTEMS

The Company has aligned its current system of Internal Financial Controls with the requirements of the Act, some of which are as under:

1. Robust and fully functional accounting software to help with the accounting needs of the Company.

2. There is an appropriate maker-checker system in place, whereby there is complete manpower segregation to keep a check on accounting entries.

There are no adverse remarks or qualified opinion expressed by the Statutory Auditor in its report on Internal Financial Controls over financial reporting under Section 143 of the Act.

16. DIRECTORS AND KEY MANAGERIAL PERSONNEL

a) Appointments and Cessations during the Financial Year 2025-26:

There were no Appointments & Cessations during the Financial Year 2025-26.

b) Retirement by Rotation at the 18th AGM held on September 29, 2025

Mr. Sreenivasan Ramakrishnan (DIN: 00034190), Non-Executive Director retired by rotation at the 18th Annual General Meeting and was re-appointed thereat by the Members.

c) Retirement by Rotation at the 19th Annual General Meeting

Mr. Nikhil Mahajan (DIN: 00033404), Director, retires by rotation at the 19th Annual General Meeting, and being eligible, has offered himself for re-appointment. A resolution seeking members' approval for the re-appointment of Mr. Nikhil Mahajan (DIN 00033404), has been incorporated in the notice convening the 19th AGM of the Company.

d) Disclosure of Interest in other concerns

The Company has received the annual disclosures from all the Directors in the prescribed format, indicating their directorships and interest in other companies for the Financial Years 2025-26 and 2026–27.

The Company has also received confirmation from all Directors that on March 31, 2026, none of them were disqualified from being appointed or continuing as Directors under Section 164(2) of the Companies Act, 2013.

e) Appointments & Cessations after the end of the Financial Year 2025-2026 till the date of this Report:

None

17. AUDITOR AND AUDITOR'S REPORT

Statutory Auditor:

The Board of Directors and Members of the Company, at their respective meetings held on May 14, 2025, and September 29, 2025 approved the re- appointment of M/s. Walker Chandiok & Co LLP, Chartered Accountants, (Firm Registration No.: 001076N/N500013), as the Statutory Auditors of the Company for a second term of Five (5) consecutive years to conduct the Statutory Audit of the Company from Financial Year 2025-26 till Financial Year 2029-30, and to hold office from the conclusion of the 18th Annual General Meeting to be held in the year 2025 till the conclusion of the 23rd Annual General Meeting to be held in the year 2030.

The Company has received written consent from M/s. Walker Chandiok & Co LLP, Chartered Accountants to act as the Statutory Auditor of the Company, along with a certificate stating that they satisfy the eligibility criteria provided under Section 141 of the Act read with the Rules made thereunder, and that their re- appointment is within the limits prescribed under the Act, and have confirmed that they were not disqualified for re- appointment pursuant to the applicable provisions of the Act and the Rules made thereunder.

Total Fee paid/ payable by the Company to **M/s. Walker Chandiok & Co. LLP, Chartered Accountants**, the Statutory Auditors of the Company, and to **M/s. Rakesh Sehgal & Co.,** Tax Auditors of the Company, pertaining to Financial Year 2025-26 (excluding other expenses and taxes, if any) is stated below:

Particulars	**Fees paid/ payable for FY 2025-26 (in Rs.)**
Statutory Auditor – M/s. Walker Chandiok & Co. LLP, Chartered Accountants	Rs. 3,00,000/- + GST
Tax Auditor – M/s. Rakesh Sehgal & Co.	Rs. 75,000/- + GST

Statutory Auditor's Report 2026

There are no qualifications, reservations, adverse remarks or disclaimers made by the Statutory Auditor in their Audit Report or CARO Report for the Financial Year ended March 31, 2026.

18. DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITORS UNDER SECTION 143(12) OF THE ACT OTHER THAN THOSE WHICH ARE REPORTABLE TO THE CENTRAL GOVERNMENT

The Statutory Auditors of the Company have not reported any fraud to the Board of Directors of the Company in accordance with the provisions of Section 143(12) of the Act.

19. CORPORATE GOVERNANCE

Your Company strives to ensure that best Corporate Governance practices are identified, adopted and consistently followed. Your Company believes that good governance is the basis for sustainable growth of the business and for enhancement of stakeholder's value.

As on the date of this Report, the Board comprises three Directors, Mr. Shiva Kumar Ramachandran being Executive Director and Mr. Sreenivasan Ramakrishnan and Mr. Nikhil Mahajan being Non-Executive Directors.

20. NUMBER OF MEETINGS OF THE BOARD

Four (4) Board meetings were held during the Financial Year under review. The dates of the Board meetings along with the strength and number of Directors present are as stated below:

S. No.	Date	Board Strength	No. of Directors Present
1	May 14, 2025	3	3
2	August 07, 2025	3	3
3	November 07, 2025	3	3
4	February 05, 2026	3	3

- **Attendance at Board Meetings held during the aforesaid period:**

Board Meetings held	No. of meetings entitled to attend	No. of meetings attended
Directors' Attendance		
Mr. Shiva Kumar Ramachandran	4	4
Mr. Sreenivasan Ramakrishnan	4	4
Mr. Nikhil Mahajan	4	4

The Company is/ was not required to constitute any committee of the Board pursuant to the provisions of Act.

21. CORPORATE SOCIAL RESPONSIBILITY

CSR Committee: Section 135 (9) of the Act states that where the CSR Obligation of a Company does not exceed Fifty Lacs Rupees in a Financial Year, the requirement of constituting a Corporate Social Responsibility Committee is not applicable and the functions of such Committee can, in such cases, be discharged by the Board of Directors of the Company. For the Past 3 years, the CSR Obligation of the Company has been below the threshold prescribed under Section 135(9). Hence, the Company has not constituted a CSR Committee.

CSR Projects: Your Company is committed to the continual development, upliftment and advancement of the economically weaker sections of the society by imparting quality education, knowledge, resources in the form of books etc. and in a variety of other ways through its various ongoing CSR Projects

CSR projects are approved by the Board of Directors and are implemented by the Company either itself, or through its implementing Agency, Career Launcher Foundation.

CSR Obligation and Spend pertaining to the Financial Year 2025-26:

The Company's CSR obligation for FY 2025-26 as well as for FY 2026-27 has been Nil. The Company had, however, incurred an excess CSR expenditure of Rs. 9.82 lakh during FY 2024-25, which is eligible to be set off against the CSR obligation of the Company for the immediately succeeding three financial years, in accordance with the applicable provisions of the Companies Act, 2013 and the rules made thereunder.

The Annual report on CSR Activities is annexed as '**Annexure II**' to this Board Report.

22. RISK MANAGEMENT

The Company has an in-built mechanism in all its operations to mitigate risks inherent to the industry in which the Company is operating.

23. WHISTLE BLOWER/VIGIL MECHANISM

Section 177 of the Act is not applicable to your Company.

24. DISCLOSURES

a) No Bonus Shares were declared for the Financial Year 2025-26.
b) There was no amount which was required to be transferred to the Investor Education and Protection Fund (IEPF).
c) Your Company has not issued any Equity shares with Differential rights during the Financial Year under review.
d) Your Company has not issued any Employees Stock options/ Sweat Equity Shares.
e) Your Company has not redeemed any preference shares or Debentures during the Financial Year under review.
f) Your Company has not bought back any of its securities during the Financial Year under review.
g) No significant material orders have been passed by any regulators or courts or tribunals against the Company impacting the going concern status and Company's operations in future.
h) The maintenance of cost records as specified by the Central Government under sub-section (1) of Section 148 of the Companies Act, 2013, is not applicable to the Company.
i) The provisions related to appointments of Independent Directors are not applicable to the Company. Therefore, no independent director was appointed during the year. Accordingly, the requirement to provide a statement by the Board with regard to integrity, expertise and experience (including the proficiency) of the independent director does not arise.

25. POLICY ON PREVENTION, PROHIBITION AND REDRESSAL OF SEXUAL HARASSMENT AT WORKPLACE

Your Company is committed to creating and maintaining a secure work environment where its employees, agents, vendors and partners can work and pursue business together in an atmosphere free of harassment, exploitation and intimidation. In order to empower women, and protect women against sexual harassment, there is a comprehensive policy on prevention, prohibition and redressal of sexual harassment of Women at workplace adopted by CL Educate Limited, 100% holding company of the Company, that is in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules framed thereunder that covers the employees of your Company as well. The Company has constituted an Internal Complaints Committee in accordance with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, and Rules made thereunder.

All employees (permanent, contractual, temporary, trainees) are covered under this policy. This policy allows employees to report instances of sexual harassment at the workplace. The Internal Complaints

Committee is empowered to look into all complaints of sexual harassment and facilitate free and fair enquiry process with clear timelines.

Report on Sexual Harassment Complaints for the Financial Year 2025-26:

S. No.	Particulars	Financial Year 2025-26
1	The number of sexual harassment complaints received during the year	NIL
2	The number of such complaints disposed of during the year.	NIL
3	The number of cases pending for a period exceeding ninety days.	NIL

26. DIRECTORS' RESPONSIBILITY STATEMENT

To the best of our knowledge and belief and according to the information and explanations obtained by us, your Directors make the following statements in terms of Section 134(3)(c) of the Act:

a. in the preparation of the Annual Accounts for the Financial Year ended March 31, 2026, the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;
b. the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at the end of the Financial Year ended March 31, 2026, and of the Profit/Loss of the Company for that period;
c. the Directors have taken proper and sufficient care with the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
d. the Directors have prepared the Annual Financial Statements/Annual Accounts on a 'going concern' basis; and
e. the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and such systems are adequate and operating effectively.

27. OTHER DISCLOSURES

a) During the year under review, the Company did not make any application under the Insolvency and Bankruptcy Code, 2016, and hence no proceedings are pending under the Code.
b) The requirement of stating the difference between the amount of valuation done at the time of one-time settlement and the valuation done while taking loans from the Banks or Financial Institutions does not arise, as the same is not applicable to the Company.
c) Your Company is compliant with the statutory provisions of the Maternity Benefit Act, 1961.

28. ACKNOWLEDGEMENT

Your directors take this opportunity to thank the Company's customers, shareholders, vendors and bankers for their support and look forward to their continued support in the future.

Your directors also place on record their appreciation for the excellent contribution made by all employees who are committed to strong work ethics, excellence in performance and commendable teamwork and have thrived in a challenging environment.

For Career Launcher Infrastructure Private Limited



Shiva Kumar Ramachandran
Whole Time Director
DIN: 00033503



Sreenivasan Ramakrishnan
Director
DIN: 00034190

Date: August 04, 2026
Place: New Delhi

ANNEXURES TO BOARD'S REPORT 2026

Annexure I

Particulars of Contracts/ arrangements made with Related Parties
Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8 (2) of the Companies (Accounts) Rules, 2014

Form AOC-2

Form for disclosure of particulars of contracts/arrangements entered into by the Company with Related Parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

1. **Details of contract or arrangements of transactions not at arm's length basis:** There were no contracts or arrangements or transactions entered into by the Company with any of its Related Parties during the Financial Year ended March 31, 2026, which were not at arm's length basis.

2. **Details of Material contracts or arrangement or transactions at arm's length basis:** The details of all contracts or arrangements or transactions at arm's length basis for the Financial Year ended March 31, 2026, are as follows:-

(Rs. in Lacs)

Name(s) of the related party and nature of relationship	**Nature of Contracts/ arrangement/ transactions**	**Duration of the contracts / arrangements/ transactions**	**Salient terms of the contracts or arrangements or transactions including the value, if any**	**Date(s) of approval by the Board of CLIP**	**Amount paid as advance (if any)**	**Cumulative Amount of Transaction During the Financial Year ended 31.03.2026**
Name: CL Educate Limited (CL) **Nature of Relationship:** CL is 100% Holding Company of CLIP	Material Purchase and Sale. Sale of books (Including Sales/Purchase) by CLIP to CL and vice-versa.	These are routine and regular Intra-Group Transactions, which are carried out on a continuous basis. The contracts are also renewed accordingly. This particular contract was active throughout the Financial Year 2025-26.	CLIP to publish all the course books for CL and to sell the same to CL at a discount of upto 70% on the MRP as per standard industry practice. Prices are arrived at annually after taking competitive quotes from the market. CLIP also to accept returns from CL(Pub) division as per normal course of business	May 14, 2025	-	1535.11

Name: CL Educate Limited (CL) **Nature of Relationship:** CL is 100% Holding Company of CLIP	Cost Sharing for shared infrastructure and incidental expenses by CLIP.	These are routine and Regular Intra-Group Transactions, which are carried out on a continuing Basis. The contracts are also renewed accordingly. This particular contract was active throughout the Financial Year 2025-26	The infrastructure at the Corporate Office & Warehouse is being shared with CLIP and both the parties have agreed that CLIP will pay an amount proportionate to the usage by it. It includes the operating, running, electricity cost etc.	May 14, 2025	-	3.32
Name: CL Educate Limited (CL) **Nature of Relationship:** CL is 100% Holding Company of CLIP	Content Development by CLIP for CL and monetization of academic assets.	These are routine and Regular Intra-Group Transactions, which are carried out on a continuing Basis. The contracts are also renewed accordingly. This particular contract was active throughout the Financial Year 2025-26.	Agreement has been entered as per which CLIP will develop content for CL Test Prep Division	May 14, 2025	-	240.00

For Career Launcher Infrastructure Private Limited

Shiva Kumar Ramachandran
Whole Time Director
DIN: 00033503

Sreenivasan Ramakrishnan
Director
DIN: 00034190

Date: August 04, 2026
Place: New Delhi

ANNEXURE- II

Annual Report on Corporate Social Responsibility (CSR) Activities for the Financial Year 2025-26

1. Brief outline on CSR Policy of the Company.

Pursuant to the provisions of Section 135(1) of the Companies Act, 2013 ("the Act"), and the Companies (Corporate Social Responsibility Policy) Rules, 2014 ("CSR Rules"), the provisions pertaining to Corporate Social Responsibility were not applicable to the Company for the Financial Year 2025-26.

The Board has in place a CSR Policy in accordance with the provisions of Section 135 of the Companies Act, 2013 read with rules made thereunder, as amended.

Vision: To accomplish passionate commitment to the social obligation towards social, financial and educational upliftment of people belonging to economically weaker sections of society.

CSR Committee: Pursuant to Section 135 (9) of the Act, where the amount to be spent by the company under Section 135(5) (hereinafter referred to as "CSR Obligation") does not exceed fifty lakh rupees, the requirement for constituting the CSR Committee shall not be applicable and the functions of CSR Committee in such case may be discharged by the Board of Directors.

Therefore, it was decided that till the time the CSR Obligation of the Company does not exceed fifty lakh rupees in a Financial Year, all the functions of the CSR Committee as envisaged under Section 135 of the Act and the CSR Rules will be discharged by the Board of Directors of the Company.

Key areas of CSR: In line with its CSR Policy and in accordance with Schedule VII to the Act, the Company has identified the following key areas to undertake its CSR projects:

- Eradicating hunger, poverty, malnutrition and Promoting health care;
- Promoting Education, Skill & Livelihood Development;
- Promoting gender equality and empowering women;
- Ensuring Environment Sustainability;
- Protection of national heritage, art and culture;
- Taking measures for the benefit of armed forces veterans, war widows and their dependents;
- Training to promote rural sports, nationally recognised sports, Paralympic sports and Olympic sports;
- Contribution to the prime minister's national relief fund or Prime Minister's Citizen Assistance and Relief in Emergency Situations Fund (PM CARES Fund) or fund set up by the central govt. for socio economic development and relief and welfare of the schedule caste, tribes, other backward classes, minorities and women;
- Contribution to incubators or research and development Projects;
- Rural development projects;
- Slum area development; and
- Disaster management, including relief, rehabilitation and reconstruction activities.

2. Composition of CSR Committee:

Sr. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the Financial Year 2025-26	Number of meetings of CSR Committee attended during the Financial Year 2025-26
Not Applicable				

3. **Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the company.**

   Not Applicable as the Company does not have its own dedicated website; therefore, no web-link is available.

4. **Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable.**

   Not Applicable

5. **(a). Average net profit of the company as per section 135(5):** Not Applicable, as the Company incurred losses during FY 2025-26*
   (b). Two percent of average net profit of the company as per section 135(5): Not Applicable*
   (c). Surplus arising out of the CSR projects or programs or activities of the previous financial years: Nil
   (d). Amount required to be set off for the financial year, if any: Nil
   (e). Total CSR obligation for the financial year (5b+5c-5d): Nil

   ******The Company's CSR obligation for the Financial Year 2025-26 was NIL.*

6. (a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project):

Details of CSR amount spent against ongoing projects for the financial year:

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	(9)	(10)	(11)	
Sl. No.	Name of the Project	Item from the list of activities in Schedule VII to the Act	Local area (Yes/ No)	Location of the project		Project duration	Amount allocated for the project (in Rs.)	Amount spent in the current financial Year (in Rs.)	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs.)	Mode of Implementation - Direct (Yes/No)	Mode of Implementation - Through Implementing Agency	
				State	District						Name	CSR Registration number
Nil												

Details of CSR amount spent against "other than ongoing projects" for the financial year:

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	
Sr. No.	Name of the Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/ No)	Location of the project		Amount spent on the project (in Rs.)	Mode of implementation – Direct (Yes/No)	Mode of implementation - Through implementing agency	
				State	District			Name	CSR registration number
Nil									

(b). Amount spent on Administrative Overheads: Nil

(c). Amount spent on Impact Assessment, if applicable: Not Applicable

(d). Total amount spent for the Financial Year (6a+6b+6c): Nil

(e). CSR amount spent or unspent for the Financial Year:

Total Amount Spent for the Financial Year (in ₹ Lacs)	Amount Unspent (in ₹ Lacs)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount.	Date of transfer.	Name of the Fund.	Amount.	Date of transfer.
Nil	Nil	Not Applicable	Not Applicable	Not Applicable	Not Applicable

(f). Excess amount for set off, if any:

Sr. No.	Particular	Amount (In Rs. Lacs)
(i)	Two percent of average net profit of the company as per section 135(5)	0
(ii)	Total amount spent for the Financial Year	0
(iii)	Excess amount spent for the financial year [(ii)-(i)]	0
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	9.82*
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	9.82

***Rs. 9.82 Lakh was spent in excess of its Obligation during the FY 2024-25**

7. Details of Unspent CSR amount for the preceding three financial years:

Sr. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135(6) (in Rs.)	Balance Amount in Unspent CSR Account under section 135(6) (in Rs.)	Amount Spent in the Financial Year (in Rs)	Amount transferred to a Fund as specified under Schedule VII as per second proviso to of section 135(5), if any.		Amount remaining to be spent in succeeding financial years (in Rs.)	Deficiency, if any
					Amount (in Rs.)	Date of transfer		
1.	FY 2024-25	Nil	Rs. 8.30 Lacs	Rs. 18.13 Lacs	Nil	Nil	Nil	Nil
2.	FY 2023-24	Rs. 8.30 Lacs	Nil	Nil	Nil	Nil	Rs. 8.30 Lacs	Nil
3.	FY 2022-23	Not Applicable						

8. **Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year:** No

Sl. No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pincode of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/ Authority/ beneficiary of the registered owner		
Not Applicable					CSR Registration Number, if applicable	Name	Registered
						Not Applicable	

(All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/Municipal Corporation/ Gram panchayat are to be specified and also the area of the immovable property as well as boundaries)

9. **Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5):**

Not Applicable

For Career Launcher Infrastructure Private Limited

Shiva Kumar Ramachandran
Whole-Time Director
DIN: 00033503

Sreenivasan Ramakrishnan
Non-Executive Director
DIN: 00034190

Date: August 04, 2026
Place: New Delhi

Walker Chandiok & Co LLP

Walker Chandiok & Co LLP
21st Floor, DLF Square
Jacaranda Marg, DLF Phase II
Gurugram – 122 002
India

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Independent Auditor's Report

To the Members of Career Launcher Infrastructure Private Limited

Report on the Audit of the Financial Statements

Opinion

1. We have audited the accompanying financial statements of Career Launcher Infrastructure Private Limited ('the Company'), which comprise the Balance Sheet as at 31 March 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Cash Flow and the Statement of Changes in Equity for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information.

2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ('Ind AS') specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2026, and its loss (including other comprehensive income), its cash flows and the changes in equity for the year ended on that date.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information other than the Financial Statements and Auditor's Report thereon

4. The Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Director's Report, but does not include the financial statements and our auditor's report thereon.

   Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

   In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management for the Financial Statements

5. The accompanying financial statements have been approved by the Company's Board of Directors. The Company's Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS specified under section 133 of the Act and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

6. In preparing the financial statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

7. The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

8. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

9. As part of an audit in accordance with Standards on Auditing, specified under section 143(10) of the Act we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

   - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;

   - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls;

   - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;

   - Conclude on the appropriateness of Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue

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as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern;

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

10. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

11. As required by section 197(16) of the Act, based on our audit, we report that the Company has paid remuneration to its directors during the year in accordance with the provisions of and limits laid down under section 197 read with Schedule V to the Act.

12. As required by the Companies (Auditor's Report) Order, 2020 ('the Order') issued by the Central Government of India in terms of section 143(11) of the Act we give in the Annexure I a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

13. Further to our comments in Annexure I, as required by section 143(3) of the Act based on our audit, we report, to the extent applicable, that:

a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the accompanying financial statements;

b) Except for the matters stated in paragraph 13(h)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;

c) The financial statements dealt with by this report are in agreement with the books of account;

d) In our opinion, the aforesaid financial statements comply with Ind AS specified under section 133 of the Act;

e) On the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2026 from being appointed as a director in terms of section 164(2) of the Act;

f) The qualification relating to the maintenance of accounts and other matters connected therewith are as stated in paragraph 13(b) above on reporting under section 143(3)(b) of the Act and paragraph 13(h)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 (as amended);

g) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company as on 31 March 2026 and the operating effectiveness of such controls, refer to our separate report in Annexure II wherein we have expressed an unmodified opinion; and

h) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us:

Chartered Accountants

i. The Company, as detailed in note 44(a) to the financial statements, has disclosed the impact of pending litigation on its financial position as at 31 March 2026;

ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as at 31 March 2026;

iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company during the year ended 31 March 2026;

iv. a. The management has represented that, to the best of its knowledge and belief, as disclosed in note 45(v) to the financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or securities premium or any other sources or kind of funds) by the Company to or in any person(s) or entity(ies), including foreign entities ('the intermediaries'), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ('the Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf the Ultimate Beneficiaries;

b. The management has represented that, to the best of its knowledge and belief as disclosed in note 45(vi) to the financial statements, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ('the Funding Parties'), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ('Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

c. Based on such audit procedures performed as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the management representations under sub-clauses (a) and (b) above contain any material misstatement.

v. The Company has not declared or paid any dividend during the year ended 31 March 2026.

vi. As stated in note 47 to the financial statements and based on our examination which included test checks, the Company, in respect of financial year commencing on or after 1 April 2025, has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with other than the consequential impact of the exception given below. Furthermore, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

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Independent Auditor's Report of even date to the members of Career Launcher Infrastructure Private Limited on the standalone financial statements for the year ended 31 March 2026 (Cont'd)

Nature of exception noted	Details of exception
Instances of accounting software for maintaining books of accounts for which the feature of recording audit trail (edit log) facility was not operated throughout the year for all relevant transactions recorded in the software.	The audit trail feature was not enabled at the database level for accounting software Microsoft Dynamics Navision, to log any direct data changes, used for maintenance of all accounting records by the Company.

For **Walker Chandiok & Co LLP**
Chartered Accountants
Firm's Registration No.: 001076N/N500013

Neeraj Goel
Partner
Membership No.: 099514
UDIN: 26099514RSLIRS4428

Place: Gurugram
Date: 13 May 2026

Walker Chandiok & Co LLP

Annexure I referred to in Paragraph 12 of the Independent Auditor's Report of even date to the members of Career Launcher Infrastructure Private Limited on the financial statements for the year ended 31 March 2026

In terms of the information and explanations sought by us and given by the Company and the books of account and records examined by us in the normal course of audit, and to the best of our knowledge and belief, we report that:

(i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment and capital work-in-progress.
(B) The Company does not have any intangible assets and accordingly, reporting under clause 3(i)(a)(B) of the Order is not applicable to the Company.

(b) The investment property have been physically verified by the management during the year and no material discrepancies were noticed on such verification. In our opinion, the frequency of physical verification programme adopted by the Company, is reasonable having regard to the size of the Company and the nature of its assets.

(c) The title deeds of all the immovable properties (including investment properties) held by the Company, disclosed in Note 3 to the financial statements, are held in the name of the Company, except for the following properties:

Descriptio n of property	Gross carrying value (Rs. In lakhs)	Held in name of	Whether promoter, director or their relative or employee	Period held	Reason for not being held in name of company
Land	66.24	Career Launcher Education and Infrastructure Private Limited	No	Since 2009	Since CLEIS is merged with its holding company CL Educate Limited. The entity is in the process of transferring the title in its name.

(d) The Company has adopted cost model for its Property, Plant and Equipment (including right-of-use assets) and intangible assets. Accordingly, reporting under clause 3(i)(d) of the Order is not applicable to the Company.

(e) No proceedings have been initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 (as amended) and rules made thereunder.

(ii) (a) The management has conducted physical verification of inventory at reasonable intervals during the year. In our opinion, the coverage and procedure of such verification by the management is appropriate and no discrepancies of 10% or more in the aggregate for each class of inventory were noticed as compared to book records.

(b) The Company has not been sanctioned working capital limits in excess of five crore rupees by banks or financial institutions on the basis of security of current assets at any point of time during the year. Accordingly, reporting under clause 3(ii)(b) of the Order is not applicable to the Company.

Chartered Accountants

WALKER CHANDIOK & CO LLP • CHARTERED ACCOUNTANTS •

Annexure I referred to in Paragraph 12 of the Independent Auditor's Report of even date to the members of Career Launcher Infrastructure Private Limited on the financial statements for the year ended 31 March 2026

(iii) The Company has not made any investment in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured to companies, firms, Limited Liability Partnerships (LLPs) or any other parties during the year. Accordingly, reporting under clause 3(iii) of the Order is not applicable to the Company.

(iv) In our opinion, and according to the information and explanations given to us, the Company has complied with the provisions of section 186 of the Act in respect of guarantees provided by it, as applicable. Further, the Company has not entered into any transaction covered under section 185 of the Act.

(v) In our opinion, and according to the information and explanations given to us, the Company has not accepted any deposits or there are no amounts which have been deemed to be deposits within the meaning of sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, reporting under clause 3(v) of the Order is not applicable to the Company.

(vi) The Central Government has not specified maintenance of cost records under sub-section (1) of section 148 of the Act in respect of Company's products/services/business activities. Accordingly, reporting under clause 3(vi) of the Order is not applicable.

(vii)(a) In our opinion and according to the information and explanations given to us, undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, duty of customs, cess and other material statutory dues, as applicable, have generally been regularly deposited with the appropriate authorities by the Company, though there have been slight delays in a few cases. Further, no undisputed amounts payable in respect thereof were outstanding at the year-end for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us, we report that there are no statutory dues referred in sub-clause (a) which have not been deposited with the appropriate authorities on account of any dispute.

(viii) According to the information and explanations given to us, we report that no transactions were surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961) which have not been previously recorded in the books of accounts.

(ix)(a) In our opinion and according to the information and explanations given to us, the Company has not defaulted in repayment of its loans or borrowings or in the payment of interest thereon to any lender.

(b) According to the information and explanations given to us including representation received from the management of the Company, and on the basis of our audit procedures, we report that the Company has not been declared a willful defaulter by any bank or financial institution or government or any government authority.

(c) In our opinion and according to the information and explanations given to us, the Company has not raised any money by way of term loans during the year and did not have any term loans outstanding at the beginning of the current year. Accordingly, reporting under clause 3(ix)(c) of the Order is not applicable to the Company.

(d) In our opinion and according to the information and explanations given to us, and on an overall examination of the financial statements of the Company, funds raised by the Company on short term basis have, prima facie, not been utilised for long term purposes.

(e) According to the information and explanations given to us, we report that the Company does not have any subsidiaries, associates or joint ventures. Accordingly, reporting under clause 3(ix)(e) and clause 3(ix)(f) of the Order is not applicable to the Company.

Chartered Accountants

WALKER CHANDIOK & CO LLP • CHARTERED ACCOUNTANTS •

Annexure I referred to in Paragraph 12 of the Independent Auditor's Report of even date to the members of Career Launcher Infrastructure Private Limited on the financial statements for the year ended 31 March 2026

(x) (a) The Company has not raised any money by way of initial public offer or further public offer (including debt instruments), during the year. Accordingly, reporting under clause 3(x)(a) of the Order is not applicable to the Company.

(b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or (fully, partially or optionally) convertible debentures during the year. Accordingly, reporting under clause 3(x)(b) of the Order is not applicable to the Company.

(xi) (a) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company or no fraud on the Company has been noticed or reported during the period covered by our audit.

(b) According to the information and explanations given to us including the representation made to us by the management of the Company, no report under sub-section 12 of section 143 of the Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014, with the Central Government for the period covered by our audit.

(c) According to the information and explanations given to us including the representation made to us by the management of the Company, there are no whistle-blower complaints received by the Company during the year.

(xii) The Company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it. Accordingly, reporting under clause 3(xii) of the Order is not applicable to the Company.

(xiii) In our opinion and according to the information and explanations given to us, all transactions entered into by the Company, with the related parties are in compliance with section 188 of the Act. The details of such related party transactions have been disclosed in the standalone financial statements etc., as required under Indian Accounting Standard (Ind AS) 24, Related Party Disclosures specified in Companies (Indian Accounting Standards) Rules, 2015 as prescribed under section 133 of the Act. Further, according to the information and explanations given to us, the Company is not required to constitute an audit committee under section 177 of the Act.

(xiv) According to the information and explanations given to us, the Company is not required to and consequently, does not have an internal audit system as per the provisions of section 138 of the Act. Accordingly, reporting under clause 3(xiv) of the Order is not applicable to the Company.

(xv) According to the information and explanation given to us, the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and accordingly, reporting under clause 3(xv) of the Order with respect to compliance with the provisions of section 192 of the Act are not applicable to the Company.

(xvi) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, reporting under clauses 3(xvi)(a), (b) and (c) of the Order are not applicable to the Company.

(d) Based on the information and explanations given to us and as represented by the management of the Company, the Group (as defined in Core Investment Companies ('CIC') (Reserve Bank) Directions, 2016) does not have any CIC.

(xvii) The Company has not incurred any cash losses in the current financial year as well as in the immediately preceding financial year.

(xviii) There has been no resignation of the statutory auditors during the year. Accordingly, reporting under clause 3(xviii) of the Order is not applicable to the Company.

Chartered Accountants

Walker Chandiok & Co LLP

Annexure I referred to in Paragraph 12 of the Independent Auditor's Report of even date to the members of Career Launcher Infrastructure Private Limited on the financial statements for the year ended 31 March 2026

(xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information in the financial statements, our knowledge of the plans of the Board of Directors and management and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) Accordingly, reporting under clause 3(xx) of the Order is not applicable to the Company. According to the information and explanations given to us, the Company does not meet the criteria as specified under sub-section (1) of section 135 of the Act read with the Companies (Corporate Social Responsibility Policy) Rules, 2014 and according, reporting under clause 3(xx) of the Order is not applicable to the Company.

(xxi) The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For **Walker Chandiok & Co LLP**
Chartered Accountants
Firm's Registration No.: 001076N/N500013

Neeraj Goel
Partner
Membership No.: 099514
UDIN: 26099514RSLIRS4428

WALKER CHANDIOK & CO LLP • CHARTERED ACCOUNTANTS •

Place: Gurugram
Date: 13 May 2026

Walker Chandiok & Co LLP

Annexure II

Independent Auditor's Report on the internal financial controls with reference to the financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ('the Act')

1. In conjunction with our audit of the financial statements of Career Launcher Infrastructure Private Limited ('the Company') as at and for the year ended 31 March 2026, we have audited the internal financial controls with reference to financial statements of the Company as at that date.

Responsibilities of Management for Internal Financial Controls

2. The Company's Board of Directors is responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the Company's business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility for the Audit of the Internal Financial Controls with Reference to Financial Statements

3. Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India ('ICAI') prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements, and the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting ('the Guidance Note') issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements includes obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements .

Meaning of Internal Financial Controls with Reference to Financial Statements

6. A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2)

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provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

7. Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

8. In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to financial statements and such controls were operating effectively as at 31 March 2026, based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **Walker Chandiok & Co LLP**
Chartered Accountants
Firm's Registration No.: 001076N/N500013

Neeraj Goel
Partner
Membership No.: 0099514
UDIN: 26099514RSLIRS4428

Place: Gurugram
Date: 13 May 2026

Career Launcher Infrastructure Private Limited
Balance Sheet as at 31 March 2026
(All amounts are Rupees in lacs unless otherwise stated)

	Note	As at March 31, 2026	As at March 31, 2025
Assets			
Non-current assets			
Investment Property	3	1,097.44	1,174.62
Deferred tax assets	4	228.91	163.16
Non-current tax assets	5	25.67	34.26
Other non-current assets	6	16.00	16.00
Total non-current assets		1,368.02	1,388.04
Current assets			
Inventories	7	133.20	85.44
Financial assets			
(i) Trade receivables	8	1,111.56	1,967.66
(ii) Cash and cash equivalents	9	1.92	0.42
(iii) Bank balances other than (ii)	10	112.50	110.75
(iv) Loans	11	2.89	1.30
(iv) Other current financial assets	12	0.63	-
Other current assets	13	16.06	20.65
Total current assets		1,378.76	2,186.22
Total assets		2,746.78	3,574.26
Equity and liabilities			
Equity			
Equity share capital	14	9.85	9.85
Other equity	15	2,119.12	2,373.92
Total equity		2,128.97	2,383.77
Non-current liabilities			
Provisions	16	100.98	82.07
Total non-current liabilities		100.98	82.07
Current liabilities			
Financial liabilities			
(i) Borrowings	17	93.80	46.60
(ii) Trade payables	18		
-total outstanding dues of micro and small enterprises		-	-
-total outstanding dues of creditors other than micro and small enterprises		340.27	871.18
(iii) Other financial liabilities	19	4.27	6.39
Other current liabilities	20	73.98	87.51
Provisions	21	4.51	4.51
Current tax liabilities	22	-	92.23
Total current liabilities		516.83	1,108.42
Total equity and liabilities		2,746.78	3,574.26

Summary of material accounting policies 2
The accompanying notes 1 to 48 form integral part of these financial statements.
As per our report of even date.

For **Walker Chandiok & Co LLP**
Chartered Accountants
Firm Registration Number: 001076N/N500013

Neeraj Goel
Partner
Membership No.: 099514

Place: New Delhi
Date: May 13, 2026

For and on behalf of Board of Directors of
Career Launcher Infrastructure Private Limited

Shiva Kumar Ramachandran
Director
DIN: 00033503

Place: New Delhi
Date: May 13, 2026

Sreenivasan R.
Director
DIN: 00034190

Place: New Delhi
Date: May 13, 2026

Career Launcher Infrastructure Private Limited
Statement of Profit and Loss for the year ended 31 March 2026
(All amounts are Rupees in lacs unless otherwise stated)

	Note	Year ended March 31, 2026	Year ended March 31, 2025
Revenue from operations	23	1,554.68	2,144.09
Other income	24	17.18	11.88
Total income		1,571.86	2,155.97
Expenses			
Cost of material consumed	25	724.32	885.86
Purchase of stock in trade	26	207.21	182.53
Changes in inventories of stock-in-trade and work-in-progress	27	(54.19)	(2.33)
Employee benefits expense	28	324.70	311.78
Finance costs	29	11.66	6.70
Depreciation and amortisation expenses	30	77.18	148.79
Other expenses	31	69.77	78.73
Total expenses		1,360.65	1,612.05
Profit from operations before tax and exceptional items		211.21	543.92
Exceptional items	32	(534.58)	-
Profit from operations before tax		(323.37)	543.92
Tax expense :			
- Current tax		-	92.23
- Deferred tax	39	(67.17)	89.82
Total tax expense		(67.17)	182.05
(Loss)/Profit for the year		(256.20)	361.87
Other comprehensive income			
Items that will not be reclassified to profit or loss			
- Remeasurement of post employment benefit obligations		1.94	7.42
- Income tax related to above item		(0.54)	(2.06)
Other comprehensive income for the year (net of income tax)		1.40	5.35
Total comprehensive income for the year (comprising of profit/ (loss) and other comprehensive income for the year)		(254.80)	367.22
Earnings per equity share (in Rs.)	33		
Face value per share Rs. 10 each (Previous year Rs. 10 each)			
Earnings per share - operations			
-Basic earning per share		(260.19)	367.49
-Diluted earning per share		(260.19)	367.49
Summary of material accounting policies	2		

The accompanying notes **1** to 48 form integral part of these financial statements.
As per our report of even date.

For **Walker Chandiok & Co LLP**
Chartered Accountants
Firm Registration Number: 001076N/N500013

Neeraj Goel
Partner
Membership No.: 099514

Place: New Delhi
Date: May 13, 2026

WALKER CHANDIOK & CO LLP • CHARTERED ACCOUNTANTS •

For and on behalf of Board of Directors of
Career Launcher Infrastructure Private Limited

Shiva Kumar Ramachandran
Director
DIN: 00033503

Place: New Delhi
Date: May 13, 2026

Sreenivasan R.
Director
DIN: 00034190

Place: New Delhi
Date: May 13, 2026

Career Launcher Infrastructure Private Limited
Cash Flow Statement for the year ended 31 March 2026
(All amounts are Rupees in lacs unless otherwise stated)

	Year ended March 31, 2026	Year ended March 31, 2025
Cash flow from operating activities		
Net Profit before tax from operations	(323.37)	543.92
Depreciation and amortisation expense	77.18	148.79
Miscellaneous balances written off	-	(0.65)
Finance Income on Financial Guarantee	(13.74)	(3.44)
Interest income	(3.44)	(6.74)
Bad debts written off	525.00	1.15
Interest Expenses on borrowings	4.51	3.43
Exceptional items - Wage code revision	9.58	-
	275.72	**686.45**
Movement in assets and liabilities, net		
Adjustments for (increase)/decrease in operating assets:		
Inventory	(47.76)	(10.12)
Trade receivables	344.82	(880.29)
Other current & non current assets	4.59	(5.82)
Loans	(1.59)	(0.30)
Adjustments for increase/(decrease) in operating liabilities:		
Trade payables	(530.91)	139.12
Other current liabilities	(13.54)	82.69
Other financial liabilities	(2.12)	(33.87)
Long-term provisions	11.27	(2.56)
Short-term provisions	-	1.45
	(235.24)	(709.71)
Cash generated from operating activities	**40.48**	**(23.25)**
Less: taxes paid (net of refund)	(82.73)	(45.52)
Net cash flow from operating activities	**(42.25)**	**(68.77)**
Cash flow from investing activities		
Proceeds / Redemption of Fixed Deposits	(1.75)	-
Interest received on Fixed Deposits	2.81	6.74
Net cash generated from investing activities	**1.06**	**6.74**
Cash flows from financing activities		
Proceeds from current borrowings	93.80	-
Proceeds from / (repayment of) current borrowings (net)	(46.60)	46.60
Payment of interest on current borrowings	(4.51)	(3.43)
Net cash (used in) financing activities	**42.69**	**43.17**
Net increase/(decrease) in cash and cash equivalents (A)	**1.50**	**(18.87)**
Cash and cash equivalents		
-Beginning of the year (B)	0.42	19.29
-End of the year (A+B)	**1.92**	**0.42**
Cash and bank balances as per balance sheet (A+B)	1.92	0.42



Career Launcher Infrastructure Private Limited
Cash Flow Statement for the year ended 31 March 2026
(All amounts are Rupees in lacs unless otherwise stated)

Note:
(i) Reconciliation between the opening and closing balances in the balance sheet for liabilities and financial assets arising from financing activities.

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Balance at beginning of the year	46.60	-
Loan Addition (in cash)/interest accrued during the year	98.31	50.03
Loan repayments/interest payment during the year	(51.10)	(3.43)
Balance at closing of the year	**93.80**	**46.60**

*includes interest accrued

(ii) The notes referred above form an integral part of the financial statements.
(iii) The above Cash Flow Statement has been prepared under the "Indirect Method" as set out in Indian Accounting Standard 7 on "Cash Flow Statements" as notified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.

(iv) The above Cash Flow should be read in computation with accompanying notes 1 to 48.

As per our report of even date.

For **Walker Chandiok & Co LLP**
Chartered Accountants
Firm Registration Number: 001076N/N500013

Neeraj Goel
Partner
Membership No.: 099514

Place: New Delhi
Date: May 13, 2026

For and on behalf of Board of Directors of
Career Launcher Infrastructure Private Limited

Shiva Kumar Ramachandran
Director
DIN: 00033603

Place: New Delhi
Date: May 13, 2026

Sreenivasan R.
Director
DIN: 00034190

Place: New Delhi
Date: May 13, 2026

Career Launcher Infrastructure Private Limited
Statement of changes in equity for the year ended 31 March 2026
(All amounts are Rupees in lacs unless otherwise stated)

A. Equity share capital

Balance as at April 1, 2024	**9.86**
Changes in equity share capital	-
Balance as at March 31, 2025	**9.86**
Changes in equity share capital	-
Balance as at March 31, 2026	**9.86**

B. Other equity

Particulars	Reserves and surplus				Remeasurement of defined benefit plans	Total attributable to to owners of the Company
	Security premium	Deemed equity	0.01% Optionally convertible non cumulative preference shares classified as equity	Retained Earnings		
Balance as at April 1, 2024	1,854.26	20.33	11.04	115.81	5.26	2,006.70
Profit for the year	-	-		361.87	-	361.87
Other comprehensive income						
- Remeasurement of defined benefit plan, net of tax	-	-	-	-	5.35	5.35
Total comprehensive income	-	-	-	361.87	5.35	367.22
Balance as at March 31, 2025	1,854.26	20.33	11.04	477.68	10.61	2,373.92
Loss for the year	-			(256.20)		(256.20)
Other comprehensive income						
- Remeasurement of defined benefit plan, net of tax	-	-	-		1.40	1.40
Total comprehensive income	-	-	-	(256.20)	1.40	(254.80)
Balance as at March 31, 2026	1,854.26	20.33	11.04	221.48	12.01	2,119.12

Summary of material accounting policies
The accompanying notes 1 to 48 form integral part of these financial statements.

As per our report of even date.

For Walker Chandiok & Co LLP
Chartered Accountants
Firm Registration Number: 001076N/N500013

Neeraj Goel
Partner
Membership No.: 099514

Place: New Delhi
Date: May 13, 2026

WALKER CHANDIOK & CO LLP * CHARTERED ACCOUNTANTS *

For and on behalf of Board of Directors of
Career Launcher Infrastructure Private Limited

Shiva Kumar Ramachandran
Director
DIN: 00033503

Place: New Delhi
Date: May 13, 2026

Sreenivasan R.
Director
DIN: 00034190

Place: New Delhi
Date: May 13, 2026

Career Launcher Infrastructure Private Limited
Summary of material policies and explanatory information on the Financial Statements for the year ended March 31, 2026

1. Corporate Information

Career Launcher Infrastructure Private Limited ('the Company') was incorporated in India on February 20, 2008 to provide various infrastructure facilities. The Company is having its registered office and its corporate office at A-45 Mohan Cooperative Industrial Estate, New Delhi. The company is engaged in books.

The Company is a 100% subsidiary of CL Educate Limited (with effect from April 01, 2019 ('appointed date") as its immediate holding company i.e. Career Launcher Education Infrastructure and Services Limited is merged with CL Educate Limited, Ultimate Holding Company.

The Financials Statements are approved for issue by the Company's Board of Directors on May 13, 2026.

2. (A) General Information and compliance with IND AS

The financial statements of the Company have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs ('MCA') under Section 133 of the Companies Act, 2013 ('Act') read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other relevant provisions of the Act.

(B). Material accounting policies

Basis of preparation:

These financial statements of the Company have been prepared in accordance withIndian Accounting Standard ("Ind AS") and comply with requirements of Ind AS notified under section 133 of the Companies Act, 2013 ("the Act"), read together with the Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time, stipulation contained in Schedule III (Revised) and other pronouncements/ provisions of applicable laws and the guidelines issued by Securities and Exchange Board of India, to the extent applicable.

These financial statements have been prepared using the material accounting policies and measurement basis summarised below. These accounting policies have been used consistently throughout all periods presented in these financial statements, unless stated otherwise

The financial statements have been prepared on a historical cost basis, except for the following assets and liabilities which have been measured at fair value:

i. Derivative financial instruments;
ii. Certain financial assets and liabilities measured at fair value (refer accounting policy regardingfinancial instruments);
iii. Defined benefit plans- plan assets measured at fair value; and
iv. Share based payments.

The Company presents assets and liabilities in the balance sheet based on current/non-current classification. An asset is treated as current if it satisfies any of the following conditions:

i. Expected to be realised or intended to be sold or consumed in normal operating cycle;
ii. Held primarily for the purpose of trading;

WALKER CHANDIOK & CO LLP • CHARTERED ACCOUNTANTS •

iii. Expected to be realised within twelve months after the reporting period; or
iv. Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at leasttwelve months after the reporting period.

All other assets are classified as non-current.

A liability is current if it satisfies any of the following conditions:
i. It is expected to be settled in normal operating cycle;
ii. It is held primarily for the purpose of trading;
iii. It is due to be settled within twelve months after the reporting period; or
iv. There is no unconditional right to defer the settlement of the liability for at least twelve months afterthe reporting period.

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and its realisation in cash andcash equivalents. The Company has identified twelve months as its operating cycle.

The financial statements of the Company are presented in Indian Rupees (Rs.), which is also its functional currency and all amounts disclosed in the financial statements and notes have been rounded off to the nearestlacs as per the requirement of Schedule III to the Act, unless otherwise stated.

(i) Fair value measurements

The Company measures financial instruments at fair value which is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between independent market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities;

Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurementis directly or indirectly observable; and

Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurementis unobservable.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising theuse of unobservable inputs. For assets and liabilities that are recognised in the balance sheet at fair value ona recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy asexplained above.

(ii) Revenue

Revenue from sale of textbooks

Revenue from Sale of textbooks is recognized at the point of time upon transfer of control of promised goods to the customer in an amount that reflects the consideration the Company expects to receive in exchange for those goods i.e. when it is probable that the entity will receive the economic benefits associatedwith the transaction and the related revenue can be reliably measured. Revenue is recognized at the fair valueof the consideration received or receivable, which is generally the contracted price, net of any taxes/duties and discounts considering the impact of variable consideration.

Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, service level credits, performance bonuses and price concessions, if any, as specified in the contract with the customer. Revenue also excludes taxes collected from customers.

Performance obligation:

The performance obligation provides the aggregate amount of the transaction price yet to be recognised as at the end of the reporting period and an explanation as to when the Company expects to recognize these amounts in revenue.

Other operating income

Revenue is recognised from scrap sales.

Interest income

Interest income on time deposits is recognised using the effective interest method.

The 'effective interest rate' is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to the gross carrying amount of the financial asset.

Finance income on Financials Guarantee

Income on financial guarantee is recognised as per Ind As 109 "Financial Instruments".

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Other income

Other income other than above like rewards and recoveries are recognised on accrual basis.

Contract Balances

Trade receivables

A receivable represents the Company's right to an amount of consideration that is unconditional (i.e. only the passage of time is required before payment of the consideration is due).

Impairment of Trade Receivable

The Company measures the Expected Credit Loss ("ECL") associated with its assets based on historical trends, industry practices and the general business environment in which it operates. The impairment methodology applied depends on whether there has been a significant increase in credit risk. ECL impairment loss allowance (or reversal) recognised during the period is recognised as income/ expense in the Statement of Profit and Loss under the head 'other expenses'.

Contract Liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. Amounts billed and received or recoverable prior to the reporting date for services and such services or part of such services areto be performed after the reporting date are recorded as contract liabilities as per the provisions of the Ind AS-115 and shown in other current liabilities.

(iii) Inventories

Inventories comprising traded goods are measured at the lower of cost and net realisable value. The cost of inventories is based on the first in, first out formula.

The Cost comprises all costs of purchases and other costs incurred in bringing the inventory to their present location and condition. Net realisable value is the estimated selling price in the ordinary course of business,less estimated costs necessary to make the sale. The comparison of cost and net realisable value is made on an item-by-item basis.

(iv) Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assetsacquired in a business combination is their fair value at the date of acquisition. Following initial recognition,intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses.

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Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortisation period or method, as appropriate, and are treated as changes in accounting estimates.

The amortisation expense on intangible assets with finite lives is recognised in the Statement of Profit and Loss unless such expenditure forms part of carrying value of another asset.

Amortisation is calculated over their estimated useful lives using the straight-line method over the life of 5 years.

An intangible asset is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising upon derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss. when the asset is derecognised.

(v) Income taxes

Tax expense is the aggregate amount included in the determination of profit or loss for the period in respect of current tax and deferred tax.

Current income tax

Current income tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income-tax Act, 1961 and rules thereunder. Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date. Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in OCI or in equity).

Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their book bases. Deferred tax liabilities are recognised for all temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

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Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferredtax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent thatit is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognisedto the extent that it has become probable that future taxable profits will allow the deferred tax assets to be recovered.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off currenttax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Minimum Alternate Tax ("MAT") credit is recognised as an asset only when and to the extent there is convincing evidence that the relevant members of the Company will pay normal income tax during the specified period. Such asset is reviewed at each reporting period end and adjusted based on circumstancesthen prevailing.

(vi) Impairment of non-financial assets

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired.If any indication exists, or when annual impairment testing for an asset is required, the

Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an assetsor cash-generating unit's ("CGU") fair value less costs of disposal and its value in use.

Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre- tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value, less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded Company's or other available fair value indicators.

The Company bases its impairment calculations on detailed budgets and forecasts calculations, which are prepared separately for each of the Company's CGUs to which the individual assets are allocated. Thesebudgets and forecast calculations generally cover a period of five years. For longer periods, a long-termgrowth rate is calculated and applied to project future cash flow after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets/forecasts, the Company extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. In any case, this growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market inwhich the asset is used.

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Impairment losses, including impairment on inventories, are recognised in the Statement of Profit and Loss.

An assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the assets or CGU's recoverable amount. A previously recognised impairment loss is reversed onlyif there has been a change in the assumptions used to determine the asset's recoverable amount since the lastimpairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognisedin the Statement of Profit and Loss unless the asset is carried at a revalued amount, in which case, the reversalis treated as a revaluation increase.

(vii) Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liabilityor equity instrument of another entity.

Financial assets

Initial recognition and measurement
All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss ("FVTPL"), transaction costs that are attributable to the acquisition of the financial asset.

Subsequent measurement
For purposes of subsequent measurement, financial assets are classified as follows:

a) Financial assets at amortised cost

A 'financial asset' is measured at the amortised cost where the asset is held within a business model whose objective is to hold assets for collecting contractual cash flows; and contractual terms of the asset give rise to cash flows on specified dates that are solely payments of principal and interest.

After initial measurement, such financial assets are subsequently measured at amortised cost using the EIR method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The interest income from these financial assets is included in finance income in the statement of profit and loss. The losses arising from impairment are recognised in the statement of profit and loss. This category generally applies to trade and other receivables.

b) Financial assets at fair value through other comprehensive incomes

Assets that are held for collection of contractual cashflows and for selling the financial assets, where the cash flow represent solely payments of principal and interest, are measured at fair value through other comprehensive income ("FVOCI"). The Company has not designated any financial assets in this category.

Financial assets included within the OCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in OCI. Interest income is recognized in statement of profit and loss for debt instruments. On derecognition of the asset, cumulative gain or loss previously recognized in OCI is reclassified from OCI to statement of profit and loss.

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c) Financial assets at fair value through profit or loss

Fair Value Through Profit or Loss ("FVTPL") is a residual category for financial asset. Any financial asset, which does not meet the criteria for categorisation as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the Company may elect to designate a financial asset which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Financial assets included within the FVTPL category are measured at fair value with all changes recognised in the Statement of Profit and Loss. The Company has not designated any financial assets in this category.

d) Equity instruments

Equity investments in Subsidiaries are measured at cost less impairments, if any. All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS 103 'Business Combinations' applies are Ind AS classified as at FVTPL. Equity instruments included within the FVTPL category are measured at fair value with all changes recognised in the Statement of Profit and Loss.

For all other equity instruments, the Company may make an irrevocable election to present in other comprehensive income subsequent changes in the fair values. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Company decides to classify an equity instrument as FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognised in the OCI. There is no recycling of the amounts from OCI to profit or loss, even on sale of investment. However, the Company may transfer the cumulative gain or loss within equity.

De-recognition

A financial asset is derecognised when the contractual rights to receive cash flows from the asset have expired or the Company has transferred its rights to receive the contractual cash flows from the asset in a transaction in which substantially all the risks and rewards of ownership of the asset are transferred.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts and derivative financial instruments.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

a) Financial liabilities at FVTPL

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classifiedas held for trading if they are incurred for the purpose of repurchasing in the near term.

This category includes derivative financial instruments entered into by the Company that are not designated as hedging instruments in hedge relationships as defined by Ind AS 109.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designatedas such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/ losses are recognised in the Statement of Profit and Loss, except for those attributable to changes in own credit risk, which are recognised in OCI. These gains/ losses are not subsequently transferred to the Statement of Profit and Loss.

b) Financial liabilities at amortised cost

After initial recognition, financial liabilities designated at amortised costs are subsequently measured atamortised cost using the EIR method. Gains and losses are recognised in Statement of Profit and Loss when the liabilities are derecognised as well as through the EIR amortisation process.
Amortised cost is calculated by taking into account any discount or premium on acquisition and fees orcosts that are an integral part of the EIR. The amortisation is included as finance costs in the Statementof Profit and Loss.

De-recognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. Thedifference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the balance sheet if thereis a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on anet basis, to realise the assets and settle the liabilities simultaneously.

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(viii) Leases

The Company as a lessee

The Company enters into an arrangement for lease of buildings. Such arrangements are generally for a fixedperiod but may have extension or termination options. In accordance with Ind AS 116 – Leases, at inceptionof the contract, the Company assesses whether a contract is or contains a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to control the use of an asset (the underlying asset) for a period of time in exchange for consideration'.

To assess whether a contract conveys the right to control the use of an identified asset, the Company assesseswhether:

a) The contract involves the use of an identified asset – this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If thesupplier has a substantive substitution right, then the asset is not identified;

b) The Company has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and

c) The Company assesses whether it has the right to direct 'how and for what purpose' the asset is used throughout the period of use. At inception or on reassessment of a contract that contains a lease component,the Company allocates the consideration in the contract to each lease component on the basis of their relativestand-alone prices. However, for the leases of land and buildings in which it is a lessee, the Company has elected not to separate non-lease components and account for the lease and non-lease components as a singlelease component.

Measurement and recognition of leases as a lessee

The Company has elected not to apply the requirements of Ind AS 116 - Leases to short-term leases of all assets that have a lease term of 12 months or less and leases for which the underlying asset is of low value. The lease payments associated with these leases are recognized as an expense on a straight-line basis over thelease term. The company has not entered in any long-term lease agreement.

(ix) Disposal Group - assets held for sale

Disposal Group – assets held for sale are presented separately in the Balance Sheet and measured atthe lower of their carrying amounts immediately prior to their classification as held for sale and their fair value less costs to sell. Once classified as held for sale, the assets are not subject to depreciation or amortisation. Any gain or loss arises on remeasurement, or sale is included in the Statement of Profit and Loss.

If an entity has classified an asset (or disposal group) as held for sale, but the held-for-sale criteria as specifiedin standard are no longer met, the entity shall cease to classify the asset (or disposal group) as held for sale.

The Company measures a non-current asset that ceases to be classified as held for sale (or ceases to be included in a disposal group classified as held for sale) at the lower of:

a) it carrying amount before the asset (or disposal group) was classified as held for sale, adjusted for any depreciation, amortisation or revaluations that would have been recognised had the asset (or disposal group)not been classified as held for sale; and

b) its recoverable amount at the date of the subsequent decision not to sell.

(x) Employee benefits

Contribution to provident and other funds

Retirement benefit in the form of provident fund is a defined contribution scheme. The Company has no obligation, other than the contribution payable to the provident fund. The Company recognises contributionpayable to the provident fund scheme as an expense when an employee renders the related service. If the contribution payable to the scheme for service received before the balance sheet date exceeds the contribution already paid, the deficit payable to the scheme is recognised as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution due for services receivedbefore the balance sheet date, then excess is recognised as an asset to the extent that the pre-payment will lead to, for example, a reduction in future payment or a cash refund.

Gratuity

Gratuity is a defined benefit scheme. The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method. The Company recognises termination benefit as a liabilityand an expense when the Company has a present obligation as a result of past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. If the termination benefits fall due more than twelve months after the balance sheet date, they are measured at present value of future cash flows using the discountrate determined by reference to market yields at the balance sheet date on government bonds.

Re-measurements, comprising actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheetwith a corresponding debit or credit to retained earnings through Other Comprehensive Income ("OCI") in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in Statement of Profit and Loss on the earlier of:
- The date of the plan amendment or curtailment, and
- The date that the Company recognises related restructuring cost

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset.

The Company recognises the following changes in the net defined benefit obligation as an expense in theStatement of Profit and Loss:
- Service costs comprising current service costs, past service costs, gains and losses on curtailments andnon-routine settlements; and
- Net interest expense or income

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Compensated absences

The Company treats accumulated leave expected to be carried forward beyond twelve months, as long-term employee benefit which are computed based on the actuarial valuation using the projected unit credit method at the period end. Actuarial gains/losses are immediately taken to the Statement of Profit and Loss and are not deferred. The Company presents the leave as a current liability in the balance sheet to the extent it does not have an unconditional right to defer its settlement for twelve months after the reporting date. Where the Company has the unconditional legal and contractual right to defer the settlement for a period beyond twelve months, the balance is presented as a non-current liability.

Accumulated leaves, which are expected to be utilized within the next twelve months, are treated as short term employee benefits. The Company measures the expected cost of such absences as the additional amount that it expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

All other employee benefits payable/available within twelve months of rendering the service are classified as short-term employee benefits. Benefits such as salaries, wages, bonus, etc. are recognised in the Statement of Profit and Loss in the period in which the employee renders the related service.

(xi) Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand, cheques on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above.

(xii) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the Statement of Profit and Loss, net of any reimbursements.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

(xiii) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.

In accordance with Ind AS 108 – Operating Segments, the operating segments used to present segment information are identified on the basis of internal reports used by the Company's Management to allocate resources to the segments and assess their performance.

Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries. Inter-segment pricing is determined on an arm's length basis.

The operating segments have been identified on the basis of the nature of products/services and determined single segment.

The Board of Director(s) are collectively the Company's 'Chief Operating Decision Maker' or 'CODM' within the meaning of Ind AS 108.

(xiv) Contingent liabilities

A contingent liability is a possible obligation that arises from past events whose existence will be confirmedby the occurrence or non–occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognised because it is not probable that an outflow of resourceswill be required to settle the obligation. A contingent liability also arises in extremely rare cases where thereis a liability that cannot be recognised because it cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the financial statements. Contingent assets are only disclosed when it is probable that the economic benefits will flow to the entity.

(xv) Earnings per share

Basic earnings/ (loss) per share are calculated by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the year is adjusted for events, other than conversion of potential equity shares, that have changed the number of equity shares outstanding without a corresponding change in resources.

For the purpose of calculating diluted earnings/(loss) per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the periodare adjusted for the effects of all dilutive potential equity shares.

(xvi) Investment Property

Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment loss, if any.

The Company depreciates building component of investment property over 60 years from the date of original purchase on straight line basis in accordance with Schedule II to the Act.

Though the Company measures investment property using cost-based measurement, the fair value of investment property is disclosed in the notes. Fair value is determined by an independent valuer who holds a recognised and relevant professional qualification and has recent experience in the relevant location and category of the investment property being valued. Investment properties are derecognised either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period of derecognition. In determining the amount of consideration from the derecognition of investment property the Company considers the effects of variable consideration, existence of a significant financing component, non-cash consideration, and consideration payable to the buyer (if any).

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Transfers are made to (or from) investment property only when there is a change in use.

(xvii) Material management judgement in applying accounting policies and estimation uncertainty

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities at the date of the financial statements.Estimates and assumptions are continuously evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

In particular, the Company has identified the following areas where significant judgements, estimates and assumptions are required. Further information on each of these areas and how they impact the various accounting policies are described below and also in the relevant notes to the financial statements. Changes in estimates are accounted for prospectively.

i) Judgements

In the process of applying the Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

a) Contingencies

Contingent liabilities may arise from the ordinary course of business in relation to claims against the Company, including legal, contractor, land access and other claims. By their nature, contingencies will be resolved only when one or more uncertain future events occur or fail to occur. The assessment of the existence, and potential quantum, of contingencies inherently involves the exercise of significant judgments and the use of estimates regarding the outcome of future events.

b) Recognition of deferred tax assets

The extent to which deferred tax assets can be recognised is based on an assessment of the probability that future taxable income will be available against which the deductible temporary differences and tax loss carry-forward can be utilised. In addition, significant judgement is required in assessing the impactof any legal or economic limits or uncertainties in various tax jurisdictions.

ii) Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existingcircumstances and assumptions about future developments, however, may change due to market changeor circumstances arising beyond the control of the Company. Such changes are reflected in theassumptions when they occur.

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Career Launcher Infrastructure Private Limited
Summary of material policies and explanatory information on the Financial Statements for the year ended March 31, 2026

a) Useful lives of tangible/intangible assets

The Company reviews its estimate of the useful lives of tangible/intangible assets at each reporting date, based on the expected utility of the assets.

b) Defined benefit obligation

The cost of the defined benefit plan and other post-employment benefits and the present value of such obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination ofthe discount rate, future salary increases, mortality rates and future pension increases. In view of the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

c) Inventories

The Company estimates the net realisable values of inventories, taking into account the most reliable evidence available at each reporting date. The future realisation of these inventories may be affected byfuture technology or other market-driven changes that may reduce future selling prices.

d) Impairment of non-financial assets

In assessing impairment, Company estimates the recoverable amount of each asset or cash-generating units based on expected future cash flows and uses an interest rate to discount them. Estimation uncertainty relates to assumptions about future operating results and the determination of a suitable discount rate.

e) Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the Balance Sheet cannot bemeasured based on quoted prices in active markets, their fair value is measured using valuation techniques including the DCF model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

(xviii) Amended Accounting Standards (Ind AS) and interpretations effective during the year:

The Ministry of Corporate Affairs notified new standards or amendment to existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. The Company applied following amendments for the first-time during the current year which are effective from 1 April 2025.

a) **Lack of exchangeability - Amendments to Ind AS 21:** The amendments to Ind AS 21 "The Effects of Changes in Foreign Exchange Rates" specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

b) **Classification of liabilities as current or non-current and non-current liabilities with covenants – Amendments to Ind AS 1:** The amendments to Ind AS 1 "Presentation of Financial Statements", elaborate on guidance set out in Ind AS 1 by:

- clarifying that the right to defer settlement of a liability for at least 12 months after the reporting period;
  i) must have substance, and
  ii) must exist at the end of the reporting period;

- stating that management's expectations around whether they will defer settlement or not do not impact the classification of the liability;
- including requirements for liabilities that can be settled using an entity's own instruments; and
- stating that at the reporting date, the entity does not consider covenants that will need to be complied with in the future when considering the classification of the debt as current or non-current.

In addition, an entity is required to disclose when a liability arising from a loan agreement is classified as non-current and the entity's right to defer settlement is contingent on compliance with future covenants within twelve months.

c) **Supplier Finance Arrangements – Amendments to Ind AS 7 and Ind AS 107:** The amendments to Ind AS 7 "Statement of Cash Flows" and Ind AS 107 "Financial Instruments: Disclosures" introduced

disclosure requirements with the objective to enable users of financial statements to assess how supplier finance arrangements affect an entity's liabilities, cashflows and exposure to liquidity risk.

d) **International Tax Reform - Pillar Two Model Rules - Amendments to Ind AS 12:** The amendments to Ind AS 12, Income Taxes, includes:

- a temporary exception to the recognition and disclosure of deferred taxes arising from the implementation of the Pillar Two model rules; and
- additional disclosure requirements targeted at a reporting entity's exposure to income taxes in periods in which the Pillar Two Model legislation is enacted or substantively enacted but not yet in effect.

The amendments do not have a material impact on the Financial Statements.

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3 Investment Property

A. Reconciliation of carrying amount

Particulars	Investment Property	Total
Balance as at April 01, 2024	-	-
Additions	-	-
Reclassification from assets held for sale	1,323.41	1,323.41
Disposals	-	-
Balance as at March 31, 2025	1,323.41	1,323.41
Additions	-	-
Reclassification from assets held for sale	-	-
Disposals	-	-
Balance as at March 31, 2026	1,323.41	1,323.41
Accumulated depreciation		
Balance as at April 01, 2024		-
Depreciation for the year	148.79	148.79
Balance as at March 31, 2025	148.79	148.79
Depreciation for the year	77.18	77.18
Balance as at March 31, 2026	225.97	225.97
Carrying amount (net)		
Balance as at March 31, 2025	1,174.62	1,174.62
Balance as at March 31, 2026	1,097.44	1,097.44

B. Measurement of Fair value	As at March 31, 2026	As at March 31, 2025
Investment Property	1,727.68	1,710.00
	1,727.68	1,710.00

C. Estimates of Fair Value

The Company obtains independent valuations for each of its investment property by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued.
Fair market value is the amount expressed in terms of money that may be reasonably be expected to be exchanged between a willing buyer and a willing seller, with equity or both. The valuation by the valuer that assumes Company shall continue to operate and run the assets to have economic utility.

Valuation technique:
The fair valuation of the subject investment property has been determined based on the Direct Comparison / Market Approach. Under this method, the value of the property has been assessed with reference to comparable sale and asking rates of similar properties located in the immediate vicinity and within the same real estate growth corridor as the subject property. These comparable instances are subject to similar market influences and development characteristics at the micro-market level.
In arriving at the fair value, necessary adjustments have been made to reflect the specific attributes of the subject property, taking into account factors such as location advantages, size, amenities, and marketability in comparison to the identified comparable instances. The unit of comparison applied by the Company is the price per square ft. (sq ft).

Fair value hierarchy
The fair value measurement for the investment property has been categorised as a Level 2 fair value based on the inputs to the valuation technique used.
The valuation techniques and the inputs used in the fair value measurement categorised within Level 2 of the fair value hierarchy is as follows:

Valuation Technique:	**Observable Inputs:**
Market Method	Guideline Rate (per sq ft); Similar piece of land rate (per sq. ft.)

The Investment property consists of Educational space in Raipur, Chhattisgarh. During the year, the Company assessed that there is no significant change in fair value of investment property and accordingly the Company has considered the fair valuation of investment property is in accordance with valuation report for the financial year 2025-26

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4. Deferred tax assets

	As at March 31, 2026	As at March 31, 2025
Deferred tax assets (refer note 39)	228.91	183.16
	228.91	183.16

5. Other non-current tax assets

	As at March 31, 2026	As at March 31, 2025
Advance income-tax	25.67	34.26
	25.67	34.26

6. Other non-current assets

	As at March 31, 2026	As at March 31, 2025
Unsecured, considered good unless stated otherwise		
Capital advances	16.00	16.00
	16.00	16.00

7. Inventories

	As at March 31, 2026	As at March 31, 2025
Valued at lower of cost and net realisable value		
Raw material (refer note i)	75.70	82.13
Stock in trade-Books (refer note ii)	57.50	3.31
	133.20	85.44

Note:
i. Includes raw materials lying with third parties March 31, 2026: Rs. 75.70 lacs (March 31, 2025: Rs. 82.13 lacs).
ii. All inventories categories represent text books.

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8. Trade receivables

	As at March 31, 2026	As at March 31, 2025
Unsecured, considered good	1,111.56	1,967.66
Credit impaired	-	-
	1,111.56	1,967.66
Less: Allowance for doubtful trade receivables	-	-
	1,111.56	1,967.66
Of the above, trade receivables from related parties are as below:		
Total trade receivables from related parties (refer note ii & note iii)	1,108.41	1,350.39
	1,108.41	1,350.39

The Company has measured Expected Credit Loss of trade receivable based on simplified approach as per Ind AS 109 "Financial Instruments" except bulk customer and other. (refer note no 40)

Trade Receivable Ageing Schedule

As at March 31, 2026	Outstanding for following periods from due date of payment						Total
	Not due	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed trade receivables- considered good	370.40	740.31		0.85	-	-	1,111.56
Undisputed trade receivables- which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed trade receivables- credit impaired	-	-	-	-	-	-	-
Disputed trade receivables- considered good	-	-	-	-	-	-	-
Disputed trade receivables- which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed trade receivables- credit impaired	-	-	-	-	-	-	-
Total	370.40	740.31	-	0.85	-	-	1,111.56

As at March 31, 2025	Outstanding for following periods from due date of payment						Total
	Not due	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed trade receivables- considered good	720.31	722.00	-	-	-	-	1,442.31
Undisputed trade receivables- which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed trade receivables- credit impaired	-	-	-	-	-	-	-
Disputed trade receivables- considered good	-	-	-	-	-	525.35	525.35
Disputed trade receivables- which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed trade receivables- credit impaired	-	-	-	-	-	-	-
Total	720.31	722.00	-	-	-	525.35	1,967.66

Note:
i. For explanation on the Company credit risk management process (refer note no. 41).
ii. No trade or other receivables are due from directors or other officers of the Company and firms or private companies in which any director is a partner, a director or a member either jointly or severally with other persons except as stated above.
iii. For trade receivables owing from related parties (refer note 40).

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9. Cash and cash equivalents

	As at March 31, 2026	As at March 31, 2025
Balances with banks on current accounts	1.92	0.42
	1.92	0.42

For explanation on the Company credit risk management process (refer note no. 41)

10. Bank balance other than cash and cash equivalents

	As at March 31, 2026	As at March 31, 2025
Earmarked Deposit with original maturity for more than three months but less than twelve months (Refer Note i)	112.50	110.75
	112.50	110.75

Note:
i. The Fixed Deposits have been lined in favor of IndusInd Bank against the Overdraft facility availed by the Company. For further explanation on the Company credit risk management process (refer note no. 41)

11. Loans-current

	As at March 31, 2026	As at March 31, 2025
Unsecured and considered good		
Loans to employees	2.89	1.30
	2.89	1.30

For explanation on the Company credit risk management process (refer note no. 41)

12. Other current financial assets

	As at March 31, 2026	As at March 31, 2025
Interest accrued on FDR	0.63	-
	0.63	-

13. Other current assets

	As at March 31, 2026	As at March 31, 2025
Balances with government authorities	8.99	17.96
Other receivables*	-	0.22
Prepaid expenses	7.07	2.47
	16.06	20.65

*Includes advances given to employees.

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14. Equity share capital

The Company has two classes of shares i.e. equity shares and 0.01% optionally convertible non cumulative preference shares, both having a par value of Rs.10 per share.

Particulars	As at March 31, 2026		As at March 31, 2025	
	Numbers	Amount	Numbers	Amount
Authorised shares				
Equity shares of Rs. 10 each (previous year Rs. 10 each)	100,000	10.00	100,000	10.00
0.01% Optionally convertible non cumulative preference shares of Rs. 10 each (previous year Rs. 10 each)	200,000	20.00	200,000	20.00
Issued, subscribed and fully paid up shares				
Equity shares of Rs. 10 each (previous year Rs. 10 each)	98,468	9.85	98,468	9.85
	98,468	9.85	98,468	9.85

a) Reconciliation of shares outstanding as at the beginning and at the end of the reporting period

Equity shares

Particulars	As at March 31, 2026		As at March 31, 2025	
	Numbers	Amount	Numbers	Amount
At the beginning /end of the year	98,468	9.85	98,468	9.85
Outstanding at the end of the year	98,468	9.85	98,468	9.85

b) Terms/rights attached to equity shares

Equity shares

Voting
Each holder of equity shares is entitled to one vote per share held.

Dividends
The Company declares and pays dividends in Indian rupees. The dividend proposed by the Board of Directors is subject to approval of the shareholders in ensuing Annual General Meeting, except in the case where interim dividend is distributed.

Liquidation
In the event of liquidation of the Company, the holders of equity shares shall be entitled to receive all of the remaining assets of the Company, after distribution of all preferential amounts, if any. Such distribution amounts will be in proportion to the number of equity shares held by the shareholders.

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c) Shares held by holding the company

Out of equity and preference shares issued by the Company, shares held by its holding company are as below:

Equity shares

Name of shareholders	As at March 31, 2026		As at March 31, 2025	
	Numbers	% held	Numbers	% held
i. CL Educate Limited (Holding Company)	93,468	94.92	93,468	94.92

d) Details of shareholders holding more than 5% shares in the Company

Equity shares

Name of shareholders	As at March 31, 2026		As at March 31, 2025	
	Numbers	% held	Numbers	% held
i. CL Educate Limited (Holding Company)	93,468	94.92	93,468	94.92
ii. Satya Narayanan R. (as nominee of CL Educate Limited)	5,000	5.08	5,000	5.08

Preference shares

Name of shareholders	As at March 31, 2026			As at March 31, 2025		
	Numbers	% of total shares	% change during the year	Numbers	% of total shares	% change during the year
CL Educate Limited (Holding Company)	-	0.00	0.00%	-	0.00	0.00%

e) During the five years immediately preceding 31 March 2026 and 31 March 2025, the entity has neither issued any shares for consideration other than cash or any bonus shares nor bought back any shares.

15. Other equity

	As at March 31, 2026	As at March 31, 2025
Securities premium		
Opening balance	1,854.26	1,854.26
Balance at the beginning / end of the year (A)	1,854.26	1,854.26
Deemed capital contribution	20.33	20.33
Balance at the beginning / end of the year (B)	20.33	20.33
0.01% Optionally convertible non cumulative preference shares classified as equity	11.04	11.04
Balance at the beginning / end of the year (C)	11.04	11.04
Retained earnings		
Opening balance	477.66	115.81
Net Profit/(Loss) for the year	(256.20)	361.87
Closing balance (D)	221.48	477.65
Remeasurement of defined benefit plans		
Opening balance	10.61	5.25
Add: Addition during the year	1.40	5.35
Closing balance (E)	12.01	10.61
Total reserves and surplus (A+B+C+D+E)	2,119.12	2,373.92

(i) Securities premium
Securities premium has been created upon issue of shares at premium. The reserve shall be utilised in accordance with the provisions of the Companies Act, 2013.

(ii) Deemed equity
The Company had received financial guarantee from its promoters during the previous years.

(iii) Retained earnings
Created from profit/loss of the Company, as adjusted for distributions to owners and transfer to other reserve.

(iv) Remeasurement of defined benefit plans
The Company operates a post-employment defined benefit plan for Gratuity. Plan is governed by the Payment of Gratuity Act, 1972. Under the Gratuity Act, employees are entitled to specific benefit at the time of retirement or termination of the employment on completion of five years or death while in employment.

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16. Non-Current provisions

	As at March 31, 2026	As at March 31, 2025
Provision for employee benefits (refer note 35)		
Gratuity	65.86	52.87
Compensated absences	35.12	29.20
	100.98	82.07

17. Current borrowings
Secured

	As at March 31, 2026	As at March 31, 2025
Banks	93.80	46.80
	93.80	46.80

(a) Details of Loan taken from HSBC Bank Limited

The Group has closed Fixed Deposit (FD) backed Overdraft facility from account on Jan'26 with limit amounting Rs. 100 lacs with HSBC Bank Limited

Interest Rate: The facility has been sanctioned at a rate of FD rate + spread of 2.5%

Repayment schedule The overdraft facilitie The overdraft facilities is only for 1 year tenure.

(b) Details of Loan taken from IndusInd Bank Limited

The Company has availed a Fixed Deposit (FD) backed Overdraft facility from IndusInd Bank amounting to Rs. 450 Lacs The amount utilized as of March 31, 2026 is Rs. 93.80 Lacs

Interest Rate: The facility has been sanctioned at a rate of FD rate + spread of 2%

Repayment schedule: The overdraft facilities is only for 1 year tenure.

18. Trade payables

	As at March 31, 2026	As at March 31, 2025
Trade payables		
-total outstanding dues of micro and small enterprises (refer note 38)	-	-
-total outstanding dues of creditors other than micro and small enterprises	340.27	871.18
	340.27	871.18

Trade payables Ageing Schedule

As at March 31, 2026	Outstanding for following periods from due date of payment					
	Not due	Less than 1 year	1-2 Years	2-3 Years	More Than 3 years	Total
Total outstanding dues of micro enterprises and small enterprises	-	-	-	-	-	-
Total outstanding dues of creditors other than micro enterprises and small enterprises	206.36	133.91	-	-	-	340.27
Disputed dues of micro enterprises and small enterprises	-	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-
Total	206.36	133.91	-	-	-	340.27

As at March 31, 2025	Outstanding for following periods from due date of payment					
	Not due	Less than 1 year	1-2 Years	2-3 Years	More Than 3 years	Total
Total outstanding dues of micro enterprises and small enterprises	-	-	-	-	-	-
Total outstanding dues of creditors other than micro enterprises and small enterprises	276.00	234.68	251.11	109.39	-	871.18
Disputed Dues of micro enterprises and small enterprises	-	-	-	-	-	-
Disputed Dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-
Total	276.00	234.68	251.11	109.39	-	871.18

Footnote:
i) Trade payables are non interest bearing and are normally settled in normal trade cycle.
ii) For terms and conditions with related parties, refer note no. 40.
iii) For explanation on the Company liquidity risk management process refer note no. 41.

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19. Other current financial liabilities

	As at March 31, 2026	As at March 31, 2025
Employee related payables	4.27	6.39
	4.27	6.39

i) For explanation on the Company liquidity risk management process refer note no. 41.

20. Other current liabilities

	As at March 31, 2026	As at March 31, 2025
Statutory dues (payable to government authorities)	5.27	5.06
Deferred income - Financial guarantee	65.28	79.03
Other advances	3.43	3.43
	73.98	87.51

21. Current provisions

	As at March 31, 2026	As at March 31, 2025
Provision for employee benefits (refer note 33)		
Provision for gratuity	1.21	1.21
Provision for leave encashment	3.30	3.30
	4.51	4.51

22. Current tax liabilities

	As at March 31, 2026	As at March 31, 2025
Provision for current tax	-	92.23
	-	92.23

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23. Revenue from operations

	Year ended March 31, 2026	Year ended March 31, 2025
Sale of text books	1,307.49	1,898.27
Other operating income		
Scrap sale	7.19	5.82
Content development and maintenance fees	240.00	240.00
	247.19	**245.82**
	1,554.68	**2,144.09**

Notes:
(i) The Company is engaged in publishing of educational content and books which are subject to Nil rated GST.
(ii) The revenue from sale of books are net off rebate and discounts.
(iii) Includes revenue from related parties.

24. Other income

	Year ended March 31, 2026	Year ended March 31, 2025
Interest income on income tax refunds	-	1.05
Interest income on fixed deposits	3.44	6.74
Miscellaneous balance written back	-	0.65
Finance income on Financials Guarantee	13.74	3.44
	17.18	**11.88**

25. Cost of materials consumed
A. Raw material consumed

	Year ended March 31, 2026	Year ended March 31, 2025
Inventory at the beginning of the year	82.13	74.34
Add: Purchases during the year (refer note I)	396.87	516.45
	479.00	**590.79**
Less: Inventory at the end of the year	75.70	82.13
Sub-total (A)	**403.30**	**508.66**

B. Cost of materials consumed

	Year ended March 31, 2026	Year ended March 31, 2025
Printing cost	321.02	377.20
Sub-total (B)	**321.02**	**377.20**
Total (A+B)	**724.32**	**885.86**

Notes:
I. Details of purchases are as follows:

	Year ended March 31, 2026	Year ended March 31, 2025
Paper	396.87	516.45
	396.87	**516.45**

26. Purchases of stock-in-trade

	Year ended March 31, 2026	Year ended March 31, 2025
Text books	207.21	182.53
	207.21	**182.53**

27. Changes in inventories of stock-in-trade

	Year ended March 31, 2026	Year ended March 31, 2025
Inventories at the beginning of the year		
-Stock-in-trade	3.31	0.98
	3.31	**0.98**
Inventories at the end of the year		
-Stock-in-trade	57.50	3.31
	57.50	**3.31**
Net decrease in inventories of stock-in-trade	**(54.19)**	**(2.33)**

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28. Employee benefits expense

	Year ended March 31, 2026	Year ended March 31, 2025
Salary, wages, bonus and other benefits	298.71	287.97
Contribution to provident and other funds (refer note 35)	14.07	14.32
Gratuity expense (refer note 35 and 44(b))	8.14	8.57
Compensated absences (refer note 44(b)	3.14	0.16
Staff welfare expenses	0.64	0.76
	324.70	311.78

29. Finance costs

	Year ended March 31, 2026	Year ended March 31, 2025
Interest expenses on borrowings	4.51	3.43
Interest on delayed payment of statutory dues	6.71	3.27
Processing fees	0.44	-
	11.66	6.70

30. Depreciation and amortisation expenses

	Year ended March 31, 2026	Year ended March 31, 2025
Depreciation of property, plant and equipment (refer note 3)	77.18	148.79
	77.18	148.79

31. Other expenses

	Year ended March 31, 2026	Year ended March 31, 2025
Consumption of packing material	1.61	2.08
Rent	3.23	3.30
Legal and professional expenses (refer note i)	6.78	6.26
Outsourced manpower	35.57	17.22
Freight and cartage	18.93	0.21
Insurance	0.51	-
Rates and taxes	2.73	5.74
CSR expense	-	9.83
Inventory written off	-	1.15
Miscellaneous expenses	0.41	0.09
	69.77	78.73

Note:
(i) Remuneration to auditors (exclusive of goods & service tax)

	Year ended March 31, 2026	Year ended March 31, 2025
Statutory audit fees	3.30	3.30
Total	3.30	3.30

32. Exceptional items

	Year ended March 31, 2026	Year ended March 31, 2025
Bad Debt Written Off - Legal Cases (Refer Note 44 (a))	(525.00)	-
The impact of revisions in wage composition pursuant to the Code on Wages, 2019 (Refer Note 44(b)	-	-
- Gratuity	(6.80)	-
- Compensated absences	(2.78)	
	(534.58)	-

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33 Disclosure as per Ind AS 33 on 'Earnings per Share'

	Year ended March 31, 2026	Year ended March 31, 2025
Basic earnings per share (in Rupees)		
From operations (a)/(c)	(260.19)	367.49
Total basic earnings per share attributable to the equity holders of the Company	**(260.19)**	**367.49**
Diluted earnings per share		
From operations (a)/(d)	(260.19)	367.49
Total diluted earnings per share attributable to the equity holders of the Company	**(260.19)**	**367.49**
Nominal value per share	10.00	10.00
Profit attributable to equity shareholders of the company used in calculating basic and diluted earnings per share:		
From operations after tax and exceptional items (a)	(256.20)	361.87
	(256.20)	361.87
Weighted average number of shares	**No of shares**	**No of shares**
Weighted average number of equity shares (basic) for the year (c)	98,468	98,468
Weighted average number of equity shares (diluted) for the year (d)*	**98,468**	**98,468**

* Since the Company has no potentially dilutive equity shares outstanding during the year, the diluted earnings per share is the same as the basic earnings per share.

34 Contingent liabilities, contingent assets and commitments

A. Commitments:
(i) There are no capital and other material commitments as at March 31, 2026 (March 31, 2025 Rs. Nil).

B. Contingent liabilities:
(i) There are contingent liabilities of Rs. 13.33 lacs as at March 31, 2026 (March 31, 2025 Rs. 13.33 lacs).

35 Employee benefits

A. Defined contribution plans:
The Company makes contributions, determined as a specified percentage of employee salaries, in respect of qualifying employees towards provident fund and EDLI, which are defined contribution plans. The Company has no obligations other than to make the specified contributions. The contributions are charged to the statement of profit and loss as they accrue.

	Year ended March 31, 2026	Year ended March 31, 2025
Contribution to provident fund (refer note 28)	14.07	14.32

B. Defined employee benefits schemes:

Gratuity
The Company operates a post-employment defined benefit plan for Gratuity. This plan entitles an employee to receive half a month's salary for each year of completed service at the time of retirement/exit. The Company contributes to a trust set up by the Company which further contributes to a policy taken from the Life Insurance Corporation of India.

The present value of obligation is determined based on actuarial valuation using the Projected Unit Credit Method, which recognize each period of service as giving rise to additional employee benefit entitlement and measures each unit separately to build up the final obligation.

The most recent actuarial valuation of plan assets and the present value of the defined benefit obligations for gratuity were carried out as at March 31, 2026. The present value of the defined benefit obligations and the related current service cost and past service cost, were measured using the Projected Unit Credit Method.

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I. The following table set out the status of the defined benefit obligation

	Year ended March 31, 2026	Year ended March 31, 2025
Net defined benefit liability		
Liability for gratuity	67.08	54.09
Total employee benefit liabilities	67.08	54.09
Non-current	65.86	52.87
Current	1.21	1.21

II. Reconciliation of the net defined benefit liability

The following table shows a reconciliation from the opening balances to the closing balances for net defined benefit (asset) liability and its components:

	Year ended March 31, 2026			Year ended March 31, 2025		
	Defined benefit obligation	Fair value of plan assets	Net defined benefit (asset)/ liability	Defined benefit obligation	Fair value of plan assets	Net defined benefit (asset)/ liability
Balance at the beginning of the year	55.14	(1.05)	54.09	56.74	(1.80)	54.94
Included in profit or loss						
Current service cost	4.36	-	4.36	4.60	-	4.60
Past Service cost including curtailment	6.80		6.80			
Interest cost (income)	3.86	(0.08)	3.78	4.03	(0.06)	3.97
	15.02	(0.08)	14.94	8.63	(0.06)	8.57
Included in OCI						
Remeasurements loss (gain)						
– Actuarial loss (gain) arising from:						
- financial assumptions	(3.85)	-	(3.85)	(7.33)	-	(7.33)
- experience adjustment	1.92	-	1.92	(0.09)	-	(0.09)
	(1.93)	-	(1.93)	(7.42)	-	(7.42)
Other						
Contributions paid by the employer	-	(0.01)	(0.01)	-	(2.01)	(2.01)
Benefits paid	-	-	-	(1.82)	1.82	-
Other adjustment	-	-	-	(0.99)	0.99	-
	-	(0.01)	(0.01)	(2.81)	0.81	(2.01)
Balance at the end of the year	68.23	(1.16)	67.08	55.14	(1.06)	54.09

Expenses recognised in the Statement of profit and loss

	Year ended March 31, 2026	Year ended March 31, 2025
Service cost	11.16	4.60
Net interest cost	3.78	3.97
	14.94	8.57

III. Plan assets

Plan assets

	March 31, 2026	% of Plan assets	March 31, 2025	% of Plan assets
Funds managed by insurer	-	100%	-	100%

On an annual basis, an asset-liability matching study is done by the Company whereby the Company contributes the net increase in the actuarial liability to the plan manager in order to manage the liability risk.

IV. Actuarial assumptions

a) Economic assumptions

The principal assumptions are the discount rate and salary growth rate. The discount rate is based upon the market yields available on government bonds at the accounting date with a term that matches that of liabilities. Salary increase rate takes into account of inflation, seniority, promotion and other relevant factors on a long term basis. Valuation assumptions are as follows which have been selected by the Company.

	As at March 31, 2026	As at March 31, 2025
Discount rate	7.78%	6.99%
Expected rate of future salary increase	4.00%	4.00%

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b) Demographic assumptions

	As at March 31, 2026	As at March 31, 2025
i) Retirement age (years)	58	58
ii) Mortality rates inclusive of provision for disability	100% of IALM (2012-14)	100% of IALM (2012-14)
iii) Ages	Withdrawal rate (%)	Withdrawal rate (%)
Upto 30 years	3.00%	3.00%
From 31 to 44 years	2.00%	2.00%
Above 44 years	1.00%	1.00%

V. Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

	As at March 31, 2026		As at March 31, 2025	
	Increase	Decrease	Increase	Decrease
Discount rate (0.50% movement)	(2.25)	2.39	(2.08)	2.21
Future salary growth (0.50% movement)	2.21	(2.08)	1.95	(1.83)

Although the analysis does not take account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

Sensitivities due to mortality and withdrawals are not material and hence impact of change not calculated.

Sensitivities as to rate of inflation, rate of increase of pensions in payment, rate of increase of pensions before retirement and life expectancy are not applicable being a lump sum benefit on retirement.

Description of Risk Exposures:

Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such the company is exposed to various risks as follows -

A) Salary increases- Actual salary increases will increase the Plan's liability. Increase in salary increase rate assumption in future valuations will also increase the liability.

B) Investment Risk – If the Plan is funded then assets liabilities mismatch & actual investment return on assets lower than the discount rate assumed at the last valuation date can impact the liability.

C) Discount Rate: Reduction in the discount rate in subsequent valuations can increase the plan's liability.

D) Mortality & disability – Actual deaths & disability cases proving lower or higher than assumed in the valuation can impact the liabilities.

E) Withdrawals – Actual withdrawals proving higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can impact Plan's liability.

VI. Expected maturity analysis of the defined benefit plans in future years

Particulars	As at March 31, 2026	As at March 31, 2025
Duration of defined benefit obligation		
Less than 1 year	1.57	1.20
Between 1-2 years	1.21	0.95
Between 2-5 years	29.46	22.95
Over 5 years	35.98	30.04
Total	68.22	55.14

Expected contributions to post-employment benefit plans for the next year ending Rs.10.65 lacs (March 31, 2025: Rs. 8.62 lacs).

The weighted average duration of the defined benefit plan obligation is 12.49 years (March 31, 2025: 13.23 years).

C. Other long-term employee benefits

The Company provides for compensated absences to its employees. The employees can carry-forward a portion of the unutilised accrued compensated absences and utilise it in future service periods or receive cash compensation on termination of employment. Since the compensated absences do not fall due wholly within twelve months after the end of the period in which the employees render the related service and are also not expected to be utilized wholly within twelve months after the end of such period, the benefit is classified as a long-term employee benefit. The present value obligation in respect of earned leave is determined based on actuarial valuation using the Projected Unit Credit Method, which recognises each period of service as giving rise to additional unit of employee benefit entitlement and measures each unit separately to build up the final obligations.

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The present value obligation in respect of earned leave is determined based on actuarial valuation using the Projected Unit Credit Method, which recognises each period of service as giving rise to additional unit of employee benefit entitlement and measures each unit separately to build up the final obligations. The summarised positions of various defined benefits are as under:

A. Based on the actuarial valuation obtained in this respect, the following table sets out the status of the compensated absences and the amounts recognised in the Company's financial statements as at balance sheet date:

	As at March 31, 2026	As at March 31, 2025
Net defined benefit liability		
Compensated absences (unfunded)	38.42	32.50
Total employee benefit liabilities	38.42	32.50
Non-current	35.12	29.20
Current	3.30	3.30

B. Movement in net defined benefit (asset) liability

The following table shows a reconciliation from the opening balances to the closing balances for net defined benefit (asset) liability and its components:

	As at March 31, 2026	As at March 31, 2025
	Defined benefit obligation	
Net defined benefit liability at the beginning of the year	32.50	32.75
Included in profit or loss		
Current service cost (refer note 44(b))	5.87	2.80
Past service cost (refer note 44(b))	2.78	
Interest cost (income)	2.27	2.37
	10.92	5.17
Included in OCI		
Remeasurements loss (gain)		
– Actuarial loss (gain) arising from:		
- Demographic assumtions	(0.01)	
- financial assumptions	(1.89)	(4.49)
- Experience Adjustment	1.89	(0.52)
Return on plan assets	-	-
	(0.01)	(5.01)
Other		
Contributions paid by the employer		
Benefits paid	(4.99)	(0.41)
	(4.99)	(0.41)
Net defined benefit liability at the end of the year	**38.42**	**32.50**

Expenses recognised in the statement of profit and loss	As at March 31, 2026	As at March 31, 2025
Service cost (refer note 44(b)	8.65	2.80
Net interest cost	2.27	2.37
Actuarial (Gain)/Loss on obligation	(0.01)	(5.01)
	10.91	**0.16**

C. Actuarial assumptions

a) Economic assumptions

The principal assumptions are the discount rate and salary growth rate. The discount rate is based upon the market yields available on government bonds at the accounting date with a term that matches that of liabilities. Salary increase rate takes into account inflation, seniority, promotion and other relevant factors on a long term basis. Valuation assumptions are as follows which have been selected by the company.



	As at March 31, 2026	As at March 31, 2025
Discount rate	7.78%	6.99%
Expected rate of future salary increase	4.00%	4.00%

b) **Demographic assumptions**

	As at March 31, 2026	As at March 31, 2025
i) Retirement age (years)	58.00	58.00
ii) Mortality rates inclusive of provision for disability	100% of IALM (2012-14)	
iii) Ages	Withdrawal rate (%)	Withdrawal rate (%)
Upto 30 years	3.00%	3.00%
From 31 to 44 years	2.00%	2.00%
Above 44 years	1.00%	1.00%

Expected contributions to post-employment benefit plans for the year ending March 31, 2026 is Rs. 5.91 lacs (March 31, 2025 : Rs. 5.14 lacs).
The weighted average duration of the defined benefit plan obligation at the end of the reporting period is 12.49 years (March 31, 2025: 13.23 years).

D. **Sensitivity analysis**
Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the obligation by the amounts shown below.

	As at March 31, 2026		As at March 31, 2025	
	Increase	Decrease	Increase	Decrease
Discount rate (0.5% movement)	(1.35)	1.35	(1.19)	1.19
Expected rate of future salary increase (0.5% movement)	1.45	(1.45)	1.27	(1.27)

Description of risk exposures:
Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such company is exposed to various risks as follow -
A) Salary increases- Actual salary increases will increase the Plan's liability. Increase in salary increase rate assumption in future valuations will also increase the liability.
B) Investment Risk – If Plan is funded then assets liabilities mismatch & actual investment return on assets lower than the discount rate assumed at the last valuation date can impact the liability.
C) Discount Rate : Reduction in discount rate in subsequent valuations can increase the plan's liability.
D) Mortality & disability – Actual deaths & disability cases proving lower or higher than assumed in the valuation can impact the liabilities.
E) Withdrawals – Actual withdrawals proving higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can impact Plan's liability.

E. **Expected maturity analysis of the defined benefit plans in future years**

Particulars	As at March 31, 2026	As at March 31, 2025
Duration of defined benefit obligation		
Less than 1 year	3.95	3.30
Between 1-2 years	0.63	0.52
Between 2-5 years	19.49	16.46
Over 5 years	14.35	12.22
Total	38.42	32.50

36 **Disclosure as per Ind AS 108 on 'Operating segments'**
Segment information is presented in respect of the company's key operating segments. The operating segments are based on the company's management and internal reporting structure.

Operating Segments
The Board of Directors have been identified as the Chief Operating Decision Maker ('CODM'), since they are responsible for all major decision w.r.t. the preparation and execution of the business plan, preparation of budget, planning, expansion, alliance, joint venture, merger and acquisition, and expansion of any facility. The Company's board reviews the results of "infrastructure facilities and related services" on a Periodically basis. The Company's board of directors uses Earning Before Interest, Tax and Depreciation ("EBITDA") to assess the performance of the operating segments. Accordingly, there is only one Reportable Segment for the Company which is "publishing of books", hence no specific disclosures have been made.

Entity wide disclosures
Information about products and services
Company deals in one business namely "publication". Therefore product wise revenue disclosure is not applicable.

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Information about geographical areas
Company operates under single geographic location, there are no separate reportable geographical segments.

Information about major customers (from external customers)

The Company derives revenues from only customer (Holding Company) for the year ended March 31, 2026: Rs. 1,307.50 lacs (March 31, 2025 Rs. 1,898.27 lacs)

37 Leases

Operating leases

A. Leases as a lessee
The Company has applied Ind AS 116 in the previous year.

Company as a Lessee
The Company has leasing agreements in respect of operating leases for its office premises. These lease arrangements are for a period less than 12 months, hence determined as short-term leases. Accordingly, the Company has elected to not to apply Ind AS 116.

The rental expense recorded for short-term lease in the statement of profit and loss is as below:

	Year ended March 31, 2026	Year ended March 31, 2025
Amount recognised in statement of profit and loss		
Lease expense- Minimum Lease Payments	3.23	3.30
Total	3.23	3.30

38 In terms of the clause 22 of chapter V Micro, Small and Medium enterprises development Act 2006 (MSMED act 2006), the disclosure of payments due to any supplier as at March 31, 2026 and March 31, 2025 are as follows:

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
(a) The principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting period included in		
-Principal amount due to supplier	-	-
-Interest due on above	-	-
(b) The amount of interest paid by the buyer in terms of section 16 of the MSMED ACT 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting period	-	-
(c) The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointment day during the period) but without adding the interest specified under the MSMED Act, 2006.	-	-
(d) The amount of interest accrued and remaining unpaid at the end of each accounting period	-	-
(e) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible under section 23 of the MSMED Act 2006.	-	-

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39 Deferred tax

A. Amounts recognised in profit or loss

	Year ended March 31, 2026	Year ended March 31, 2025
Current tax		
Current year	(0.87)	92.23
	(0.87)	92.23
Deferred tax		
Change in recognised temporary differences	(67.17)	89.82
	(67.17)	89.82
Total tax expense of coperations	(68.06)	182.05

B. Amounts recognised in other comprehensive income

	Year ended March 31, 2026			Year ended March 31, 2025		
	Before tax	Tax (Expense)/ Income	Net of tax	Before tax	Tax (Expense)/ Income	Net of tax
Remeasurements of defined benefit liability	1.94	(0.54)	1.40	7.42	(2.06)	5.35
	1.94	(0.54)	1.40	7.42	(2.06)	5.35

C. Profit before tax

	Year ended March 31, 2026		Year ended March 31, 2025	
	Rate	Amount	Rate	Amount
		(323.37)		543.92
Tax using the Company's domestic tax rate	26.00%	(84.08)	26.00%	141.42
Tax effect of:				
Brought forward losses				-
Permanent difference				
-Non- Deductible expenses		6.71		40.63
-Others		11.06		
Minimum Alternate Tax				-
Prior Period tax expense		(0.87)		-
		(67.17)		182.06



D. Movement in deferred tax balances

	As at March 31, 2025	Recognized in Statement of Profit and Loss	Recognized in OCI	As at March 31, 2026
Deferred tax Liabilities				
Property, plant and equipment	(61.10)	19.55	-	(41.56)
Provisions	24.09	5.80	(0.54)	29.36
Trade payables	3.78	(2.77)	-	1.01
Others Current Liabilities	(21.98)	3.82		(18.16)
Others	1.39	(24.33)	-	(22.94)
Sub- Total (a)	(53.82)	2.07	(0.54)	(52.29)
Deferred tax Assets				
Unabsorbed losses and MAT credit entitlements	216.98	64.22	-	281.20
Sub- Total (b)	216.98	64.22	-	281.20
Net deferred tax assets (b)-(a)	163.16	66.29	(0.54)	228.91

	As at March 31, 2024	Recognized in Statement of Profit and Loss	Recognized in OCI	As at March 31, 2025
Deferred tax Liabilities				
Property, plant and equipment	(100.33)	39.23	-	(61.10)
Provisions	24.39	1.76	2.06	24.09
Trade payables	4.06	(0.28)	-	3.78
Others Current Liabilities	-	(21.98)		(21.98)
Others	5.56	(4.17)	-	1.39
Sub- Total (a)	(66.32)	14.56	2.06	(53.82)
Deferred tax Assets				
Unabsorbed losses and MAT credit entitlements	321.36	(104.38)	-	216.98
Sub- Total (b)	321.36	(104.38)	-	216.98
Net deferred tax assets (b)-(a)	255.04	(89.82)	2.06	163.16

E. Tax losses carried forward

	As at March 31, 2026	Expiry date	As at March 31, 2025	Expiry date
Business Loss				
- A.Y. 2025-26	217.90	A.Y. 2033-34	-	-
Never Expire	148.34	-	133.42	-

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40 The Disclosure as required by the Indian Accounting Standard -24 (Related Party Disclosure) are given below:

(a) List of related parties with whom transactions have taken place and relationships:

(i)	**Relationship** Holding Company	: **Name of related party** CL Educate Limited

Name	Type	Ownership Control	
		March 31, 2026	March 31, 2025
CL Educate Limited	Holding Company	100.00%	100.00%

(iii)	Key Management Personnel ("KMP") and their relatives	: Mr. Shiva Kumar Ramachandran (Director) Mr. Sreenivasan R (Director) [appointed w.e.f. 12 Jul 2024] Mr. Nikhil Mahajan (Director) [appointed w.e.f. 12 Jul 2024] Mr. Sujit Bhattacharyya (Director) [resigned w.e.f. 12 Jul 2024] Mr. Gautam Puri (Director) [resigned w.e.f. 12 Jul 2024]
(iv)	Enterprise in which Key Managerial Personnel are able to exercise significant influence	: CL Educate Infrastructure Private Limited Employee Group Gratuity Trust : Bilakes Consulting Private Limited

(b) Details of related party disclosure are as follows:

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
1. Sale of text books CL Educate Limited	1,307.49	1,898.27
2. Sale of Content developed and maintenance fees CL Educate Limited	240.00	240.00
3. Income from on financial guarantee CL Educate Limited	13.74	3.44
4. Purchase of text books CL Educate Limited	207.21	182.53
5. Infrastructure Charges CL Educate Limited	3.23	3.30

Balance outstanding as at the year end	Year ended March 31, 2026	Year ended March 31, 2025
Trade payables CL Educate Limited	53.11	607.46
Trade receivables CL Educate Limited	1,108.41	1,350.39
Long term loans and advances Bilakes Consulting Private Limited	16.00	16.00

Terms and conditions of transactions with the related parties

i. The terms and conditions of the transactions with key management personnel were no more favorable than those available, or which might reasonably be expected to be available, on similar transactions to non-key management personnel related entities on an arm's length basis.

ii. All outstanding balances with these related parties are priced on an arm's length basis and are to be settled in cash. None of the balances are secured.

iii. For the year ended March 31, 2026 the Company has not recorded any impairment of receivables relating to amounts owed by related party (March 31, 2025: Rs. Nil). This assessment is undertaken each financial year through examining the financial position of the related party and the market in which the related party operates.



(All amounts are Rupees in lacs unless otherwise stated)

41. Fair value measurement and financial instruments

a. Financial instruments – by category and fair values hierarchy

The following table shows the carrying amounts and fair value of financial assets and financial liabilities, including their levels in the fair value hierarchy.

As on March 31, 2026

Particulars	Carrying value				Fair value measurement using		
	FVTPL	FVOCI	Amortised cost	Total	Level 1	Level 2	Level 3
Financial assets							
Current							
Trade receivables	-	-	1,111.56	**1,111.56**	-	-	-
Cash and cash equivalents	-	-	1.92	**1.92**	-	-	-
Bank balances			112.50	**112.50**			
Loans	-	-	2.89	**2.89**	-	-	-
Other Current Financial Assets	-	-	0.63	**0.63**			
Total	-	-	1,228.87	**1,228.87**	-	-	-
Financial liabilities							
Current							
Borrowings	-	-	93.80	**93.80**	-	-	-
Trade payables	-	-	340.27	**340.27**	-	-	-
Other current financial liabilities	-	-	4.27	**4.27**	-	-	-
Total	-	-	438.34	**438.34**	-	-	-

As on March 31, 2025

Particulars	Carrying value				Fair value measurement using		
	FVTPL	FVOCI	Amortised cost	Total	Level 1	Level 2	Level 3
Financial assets							
Current							
Trade receivables	-	-	1,967.66	**1,967.66**	-	-	-
Cash and cash equivalents	-	-	0.42	**0.42**	-	-	-
Bank balances			110.75	**110.75**			
Loans	-	-	1.30	**1.30**	-	-	-
Total	-	-	2,080.14	**2,080.14**	-	-	-
Financial liabilities							
Current							
Borrowings	-	-	46.60	**46.60**	-	-	-
Trade payables	-	-	871.18	**871.18**	-	-	-
Other financial liabilities			6.39	**6.39**			
Total	-	-	924.17	**924.17**	-	-	-

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Level 1: It includes financial instruments measured using quoted prices.
Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. The fair value of financial assets and liabilities included in Level 3 is determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices from observable current market transactions and dealer quotes of similar instruments.

The Company's borrowings have been contracted at floating rates of interest. Accordingly, the carrying value of such borrowings (including interest accrued but not due) which approximates fair value.

The carrying amounts of trade receivables, trade payables, cash and cash equivalents and other financial assets and liabilities, approximates the fair values, due to their short-term nature. Fair value of non-current financial assets which includes bank deposits (due for maturity after twelve months from the reporting date) is similar to the carrying value as there is no significant differences between carrying value and fair value.

The fair value for security deposits were calculated based on discounted cash flows using the current lending rate.

Valuation processes
The Management performs the valuations of financial assets and liabilities required for financial reporting purposes on a periodic basis, including level 3 fair values.

There are no transfers between level 1 and level 2 during the year. There are no financial assets/ liabilities measured at fair value/ amortised cost for which level 1 and level 2 inputs have been used. Accordingly, disclosures related to level 1 and 2 inputs are not applicable.

b. **Financial risk management**

The Company has exposure to the following risks arising from financial instruments:
- Credit risk
- Liquidity risk
- Market risk

Risk management framework

The Company's Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board of Directors have authorised senior management to establish the processes and ensure control over risks through the mechanism of properly defined framework in line with the businesses of the Company.

The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risks limits and controls, to monitor risks and adherence to limits. Risk management policies are reviewed regularly to reflect changes in market conditions and the Company's activities.

The Company has policies covering specific areas, such as interest rate risk, foreign currency risk, other price risk, credit risk, liquidity risk, and the use of derivative and non-derivative financial instruments. Compliance with policies and exposure limits is reviewed on a continuous basis.

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b. Financial risk management (continued)

(i) Credit risk

The maximum exposure to credit risks is represented by the total carrying amount of these financial assets in the balance sheet.

Particulars	As at March 31, 2026	As at March 31, 2025
Trade receivables	1,111.56	1,967.66
Cash and cash equivalents	1.92	0.42
Loans and Other work balances	2.89	1.30

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instruments fails to meet its contractual obligations, and arises principally from the Company's receivables from customers.

The Company's credit risk is primarily to the amount due from customers. The Company maintains a defined credit policy and monitors the exposures to these credit risks on an ongoing basis. Credit risk on cash and cash equivalents is limited as the Company generally invests in deposits with scheduled commercial banks with high credit ratings assigned by domestic credit rating agencies.

The maximum exposure to the credit risk at the reporting date is primarily from trade receivables. Trade receivables are unsecured and are derived from revenue earned from customers primarily located in India. The Company does monitor the economic environment in which it operates and the Company manages its Credit risk through credit approvals, establishing credit limits and continuously monitoring credit worthiness of customers to which the Company grants credit terms in the normal course of business.

On adoption of Ind AS 109, the Company uses expected credit loss model to assess the impairment loss or gain. The Company establishes an allowance for impairment that represents its expected credit losses in respect of trade receivable. The management uses a simplified approach (i.e. based on lifetime ECL) for the purpose of impairment loss allowance, the company estimates amounts based on the business environment in which the Company operates, and management considers that the trade receivables are in default (credit impaired) when counterparty fails to make payments for receivable as per terms of service agreements. However the Company based upon historical experience determine an impairment allowance for loss on receivables.

The carrying amount of financial assets represents the maximum credit exposure. The Company monitors credit risk very closely both in the domestic and export markets. The Management impact analysis shows credit risk and impact assessment as low.

The Company's exposure to credit risk for trade receivables are as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Not Due	370.40	720.31
0-3 months past due	-	-
3-6 months past due	740.31	722.00
6 months to 1 years	-	-
1-2 years	0.85	-
2-3 years	-	-
more than 3 years past due	-	525.35
	1,111.56	1,967.66

In case of payments due from related parties there is no default as there is insignificant credit risk. This definition of default is determined by considering the business environment in which entity operates and other macro-economic factors. Further, the Company does not anticipate any material credit risk of any of its other receivables.

The Company believes that the unimpaired amounts that are past due by more than the agreed credit period are still collectible in full, based on the legal advise obtained.

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(All amounts are Rupees in lacs unless otherwise stated)

b. Financial risk management (continued)

(ii) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial assets. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they fall due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company believes that its liquidity position, including total cash (including bank deposits under lien and excluding interest accrued but not due) of Rs. 1.92 lacs as at March 31, 2026 (March 31, 2025: Rs. .42 lacs) and the anticipated future internally generated funds from operations will enable it to meet its future known obligations in the ordinary course of business.

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of credit facilities to meet obligations when due. The Company's policy is to regularly monitor its liquidity requirements to ensure that it maintains sufficient reserves of cash and funding from group companies to meet its liquidity requirements in the short and long term.

The Company's liquidity management process as monitored by the management, includes the following:
- Day to day funding, managed by monitoring future cash flows to ensure that requirements can be met.
- Maintaining rolling forecasts of the Company's liquidity position on the basis of expected cash flows.

Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted, and includes interest accrued but not due on borrowings.

As at March 31, 2026	Carrying amount	Contractual cash flows			
		Less than one year	Between one year to five years	More than five years	Total
Borrowings	93.80	93.80	-	-	93.80
Trade payables	340.27	340.27	-	-	340.27
Employee related payables	4.27	4.27	-	-	4.27
Total	**438.34**	**438.34**	**-**	**-**	**438.34**

As at March 31, 2025	Carrying amount	Contractual cash flows			
		Less than one year	Between one year to five years	More than five years	Total
Borrowings	46.60	46.60	-	-	46.60
Trade payables	871.18	871.18	-	-	871.18
Employee related payables	6.39	6.39	-	-	6.39
Total	**924.17**	**924.17**	**-**	**-**	**924.17**

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B. Financial risk management (continued)

iii. Market risk

Market risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, the Company mainly has exposure to two type of market risk namely: currency risk and interest rate risk. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

Interest rate risk
Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's main interest rate risk arises from long-term and short term borrowings with variable interest rates, which expose the Company to cash flow interest rate risk.

Exposure to interest rate risk

The Company's interest rate risk arises predominantly from the term loans and cash credit from banks carrying floating rate of interest. These obligations expose the Company's cash flow to interest rate risk. The exposure of the Company's borrowing to interest rate changes as reported to the management at the end of the reporting period are as follows:

The Company's fixed rate borrowings are carried at amortised cost. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

Variable-rate instruments	As at March 31, 2026	As at March 31, 2025
Borrowing (Current)	93.80	46.60
Total	**93.80**	**46.60**

Cash flow sensitivity analysis for variable-rate instruments

A reasonably possible change of 50 basis points (bps) in interest rates at the reporting date would have increased (decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency exchange rates, remain constant.

Particulars	Profit or loss		Equity, net of tax	
	50 bps increase	50 bps decrease	50 bps increase	50 bps decrease
Interest on borrowings from others				
For the year ended March 31, 2026	(0.24)	0.24	(0.18)	0.18
For the year ended March 31, 2025	(0.20)	0.20	(0.15)	0.15

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42 Capital Management

For the purpose of the Company's capital management, capital includes issued equity share capital and all other equity reserves attributable to the equity holders of the Company.

Management assesses the Company's capital requirements in order to maintain an efficient overall financing structure. The Company manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets.

To maintain or adjust the capital structure, the Company may return capital to shareholders, raise new debt or issue new shares.

The Company monitors capital on the basis of the debt to capital ratio, which is calculated as interest-bearing debts divided by total capital (equity attributable to owners of the parent plus interest-bearing debts).

Particulars	As at March 31, 2026	As at March 31, 2025
Borrowings	93.80	46.60
Less : Cash and cash equivalent	(1.92)	(0.42)
Adjusted net debt (A)	91.88	46.17
Total equity (B)	2,128.97	2,383.77
Adjusted net debt to adjusted equity ratio (A/B)	**4.32%**	**1.94%**

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43 Ratios as per Schedule III requirements

Ratio	Numerator	Denominator	Unit	March 31, 2026	March 31, 2025	% variance	Reason for variance
Current ratio	Current assets	Current liabilities	Times	2.67	1.97	35.25%	The Company has managed to bring down its liabilities and keep its debtors in a check to help increase the ratio
Debt- Equity Ratio	Total Debt (refer note 1 below)	Shareholder's Equity	Times	0.04	0.02	125.39%	Since the Company is looking for expansion, the company has availed debt to further its operations.
Debt Service Coverage ratio	Earnings for debt service = Net profit after taxes + Non-cash operating expenses (refer note 2 below)	Debt service (refer note 3 below)	Times	5.87	152.50	-96.15%	The Company continues to have robust DSCR ratio adjusted for the one-time exceptional non-cash items
Return on Equity ratio	Net Profits after taxes – Preference Dividend	Average Shareholder's Equity	%	-11.97%	15.40%	-177.69%	The decline is primarily on the account of the exceptional write-off taken during the year.
Inventory Turnover ratio	Cost of goods sold	Average Inventory	Times	8.03	13.26	-39.48%	Due to increase in scale of operations and decrease in closing inventory.
Trade Receivable Turnover Ratio	Net credit sales = Gross credit sales - sales return (refer note 4 below)	Average Trade Receivable	Times	1.40	1.09	28.50%	The company has managed to improve its collection cycle resulting in increase in TR Ratio
Trade Payable Turnover Ratio	Net credit purchases = Gross credit purchases - purchase return	Average Trade Payables	Times	0.38	0.34	12.30%	The Company has been paying off its payables on timely basis thereby improving the ratio further
Net Capital Turnover Ratio	Net sales = Total sales - sales return	Working capital = Current assets – Current liabilities	Times	1.80	1.99	-9.33%	This is primarily due to decrease in net sales of the Company
Net Profit Ratio	Net Profit	Net sales = Total sales - sales return	%	-16.30%	17.13%	-195.09%	The decline is primarily on the account of the exceptional write-off taken during the year.
Return on Capital Employed	Earnings before interest and taxes (refer note 5 below)	Capital Employed (refer note 6 below)	%	-9.22%	14.88%	-161.94%	The decline is primarily on the account of the exceptional write-off taken during the year.

Notes:
1. Total debts consists of borrowings.
2. Earning available for debt services=profit for the year + depreciation and amortization + finance cost - Exceptional items
3. Debt service = Interest + principal repayments.
4. Credit sales = Total Revenue + opening unbilled revenue - closing unbilled revenue - opening deferred revenue + closing deferred revenue.
5. Earnings before interest and taxes = profit before tax + finance cost - other income
6. Capital Employed = Average tangible net worth + Total debt + Deferred tax.
7. Average is calculated based on simple opening and closing balances.

44 (a) During the previous financial year, there was a trade receivable due to Career Launcher Infrastructure Private Limited ("CLIP") from the Nalanda Foundation of Rs. 525 Lacs, who had licensed school infrastructure from CLIP in Indore and Raipur but failed to meet its payment obligations. Due to a considerable delay by the Nalanda Foundation in meetings its obligations, despite repeated reminders, CLIP has initiated legal proceedings against them for recovery of dues and return of assets, with the Honorable Delhi High Court. The Honorable Delhi High Court had instructed Nalanda Foundation to return the assets to CLIP and appointed an arbitrator to hear the dispute. The land assets were returned as per the order of the High Court. The arbitrator had issued an interim order in favour of the Company but at the time of the final award refused to adjudicate the merits of the claim on technical grounds. CLIP has challenged the said decision before the High Court of Delhi. The matter is currently sub judice.

Given the considerable delay and keep up with its corporate governance standards, the Company has decided to write-off the above mentioned debtor from its books of accounts. However, the Company continues to pursue the matter legally

44 (b) On 21 November 2025, the Government of India notified provisions of the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, (Labour Codes) which consolidate twenty-nine existing labour laws into a unified framework governing employee benefits during employment and post-employment. The Labour Codes, amongst other things, introduces changes, including a uniform definition of wages and enhanced benefits relating to leave. The Group has evaluated the potential impact of these changes which has resulted in an increase in the gratuity liability by Rs. 6.80 Lacs arising out of past service cost and increase in leave encashment liability by Rs. 2.78 Lacs aggregating to Rs. 9.58 Lacs.

Considering that, the impact arising out of an enactment of the new legislation is an event of a non-recurring nature, the Group has presented this incremental amount under Exceptional Item in the financial results for the year ended 31 March 2026.

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45 Other statutory information

(i) The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

(ii) The Company does not have any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956.

(iii) The Company does not have any charges or satisfaction which is yet to be registered with Registrars of Companies ('ROC') beyond the statutory period.
(iv) The Company has complied with number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.

(v) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (intermediaries) with the understanding that the intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries); or
- provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

(vi) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries); or
- provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(vii) The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the current and preceding year in the tax assessments under the Income-tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income-tax Act, 1961).
(viii) The Company has not traded or invested in crypto currency or virtual currency during the current and the preceding financial year.

(ix) The Company has not been declared a wilful defaulter by any bank or financial institution or other lender (as defined under the Companies Act, 2013) or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the Reserve Bank of India.

(x) All title deeds of Immovable Property are held in the name of the Company except a freehold land amounting to Rs. 66.24 lacs

46 Corporate Social Responsibility

As per Section 135 of the Companies Act, 2013 read with guidelines issued by Department of Public Enterprises, the Company is required to spend, in every financial year, at least two per cent of the average net profits of the Company made during the three immediately preceding financial years in accordance with its CSR Policy. The details of CSR expenses for the year are as under:

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
A. Gross amount required to be spent by the company during the year.	-	-
B. Amount spent during the year on:		
- Construction/acquisition of any asset	-	-
- On purposes other than (i) above	-	9.83
C. The amount of shortfall at the end of the year out of the amount required to be spent by the Company during the year;	-	-
D. The total of previous years' shortfall amounts;	-	-
E. The reason for above shortfalls by way of a note;		
F. The nature of CSR activities undertaken by the Company.		
G. The Company has no excess amount (March 31, 2025: Nil) to be carried forward and set off against the requirement to spend under sub-section (5) of section 135 up to immediate succeeding three financial years.		
Details of related party transactions, e.g., contribution to a trust controlled by the company in relation to CSR expenditure as per Ind AS 24, Related Party Disclosures.	-	-
The areas for CSR activities are promoting education. There being no CSR obligation pertaining to the financial year 2023-24, no funds were utilized/disbursed towards its CSR.		

47 The Ministry of Corporate Affairs (MCA) has prescribed a new requirement for companies under the proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 inserted by the Companies (Accounts) Amendment Rules 2021 requiring companies, which uses accounting software for maintaining its books of account, shall use only such accounting software which has a feature of recording audit trail of each and every transaction, creating an edit log of each change made in the books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled.

The Company uses accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same have operated throughout the year for all relevant transactions recorded in the accounting software. However, the audit trail (edit logs) feature for any direct changes made at the database level was not enabled for accounting software Microsoft Dynamics Navision. Further there is no instance of audit trail feature being tampered with in respect of the accounting software where such feature is enabled.

Further, there are no instances of audit trail feature being tampered with, other than the consequential impact of the exceptions given above. Furthermore, except for matters mentioned above, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

The Management is in the process of upgrading the existing accounting software and evaluating suitable tools and solutions that can facilitate comprehensive recording of audit trail and edit logs in the most effective and feasible manner.

48 These financial statements were authorized for issue by the Board of Directors on May 13, 2026.

As per our report of even date.

For Walker Chandiok & Co LLP
Chartered Accountants
Firm Registration Number: 001076N/N500013

Neeraj Goel
Partner
Membership No.: 099514

Place: New Delhi
Date: May 13, 2026

For and on behalf of Board of Directors of
Career Launcher Infrastructure Private Limited

Shiva Kumar Ramachandran
Director
DIN: 00033502

Place: New Delhi
Date: May 13, 2026

Sriramkrishnan R.
Director
DIN: 00934190

Place: New Delhi
Date: May 13, 2026

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